

# Do it Better



BUILDING ON OPPORTUNITIES

#### Small Business Borrower

**Need:** Pay bills faster

**Solution:** Small business line of credit

*"I had my money in two days and could take advantage of early payment discounts."*

#### Empty Nesters

**Need:** Quality of life

**Solution:** Financial/Retirement planning

*"We were able to retire two years earlier."*

#### Family of Four

**Need:** Family time

**Solution:** Consumer home equity

*"We put in a pool while the kids were still young enough to enjoy it."*

## Dear Fellow Shareholder,

For us, 2006 was a year of change and progress as we transformed into a newly consolidated, community bank under a distinctively different brand with changed processes and many new members of the team. We successfully merged four banks and fifty branches under one name with the same community banking philosophy. During this process, our internal focus was on establishment of a common culture, standardized processes and individual accountability. Our external focus was on strengthening client relationships through a proactive calling program and better understanding our customers' perspectives and needs.

We entered 2006 with the majority of the past issues of problem loans behind us and an opportunity to strengthen our foundation. We believe that through the course of the year we have defined our new brand, Five Star Bank, and are effectively forging new relationships while refortifying the existing ones.

Moving into 2007, our objective is to continue to execute on our plan to build Five Star's recognition in the marketplace and grow our loan portfolio and deposit base by capturing market share in our 10,000-square-mile territory, and just do all things better.

### 2006 financial results were driven by our improved asset quality

For the year ended December 31, 2006, income from continuing operations and net income was \$17.4 million, or \$1.40 per diluted share. For the year ended December 31, 2005, income from continuing operations was \$4.6 million, or \$0.28 per diluted share, and net income was \$2.2 million, or \$0.06 per diluted share.

The primary factors for our improved 2006 results were a \$1.8 million credit for loan losses in 2006 compared with a \$28.5 million provision for loan losses in the prior year

**Night Shift Worker**  
Need: Convenience  
**Solution: 24-hour banking**  
*"I'm able to bank on my schedule."*

**Working Couple**  
Need: Flexibility  
**Solution: Consumer deposits**  
*"With 50 branches and over 70 ATMs, we can get our money anytime and anywhere."*

**Commercial Customer**  
Need: Profitability  
**Solution: Cash management**  
*"I maximize my earnings on idle funds."*

and a \$5.9 million reduction in noninterest expense in 2006 compared with 2005. The improved risk profile of FII's loan portfolio contributed to the credit for loan losses, while lower noninterest expenses were the result of our improved operating efficiencies and the reduction of costs that were associated with asset quality issues, regulatory matters and the consolidation of our subsidiary banks in December 2005.

Total nonperforming loans at the end of 2006 were \$15.8 million, representing a reduction of \$2.2 million from the end of 2005. Net loan charge-offs were \$1.3 million for the twelve months of 2006 compared with \$47.5 million in 2005.

At the end of 2006, the allowance for loan losses as a percentage of total loans was 1.84% compared with 2.04% at December 31, 2005.

As a result of our continued effort to improve our asset quality and our stringent underwriting standards, our ratio of nonperforming loans to total loans improved to 1.71% at December 31, 2006 compared with 1.82% at the end of 2005.

### **Our people and processes are our driving competitive advantage**

Looking at this coming year, there are many factors that will contribute to making 2007 challenging for us – some are self-imposed, while others are a function of the market in which we operate.

- In order to maintain our asset quality, we must maintain our strong underwriting requirements even in a highly competitive environment. We have walked away from several lending opportunities in order to sustain the integrity of our new credit culture.
- We must take market share to grow, as the economy we operate in will only grow at a 3-5% rate annually.
- Improvement in the yield curve is not anticipated until the latter half of the year, if at all.

*(continued on page 3)*

(continued from page 2)

**Our objective in 2007 is to build on opportunities by sustaining our strategy of strong community banking one relationship at a time**

Our business plans are to grow our franchise within the 10,000-square-mile area in which we operate. Currently, our focus is within our territory as we establish our new brand, expand our customer base, and grow our lending portfolio.

Moving beyond 2007, we believe that we will continue to have opportunities to grow our franchise both organically and possibly through acquisitions as appropriate situations may arise. In the meantime, we will effectively manage our capital by growing our balance sheet, assessing our dividend payout rate and managing our share buy-back plan.

I appreciate your continued interest in Financial Institutions, Inc., as we continue to enhance shareholder value.

Sincerely,

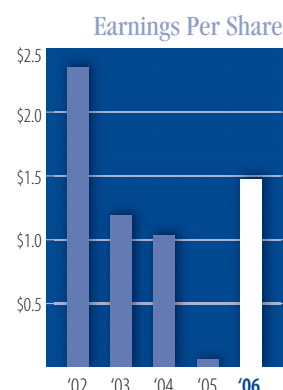
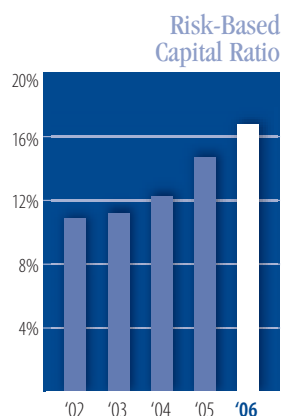
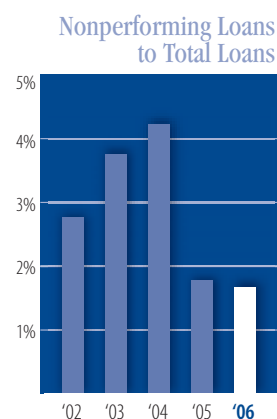
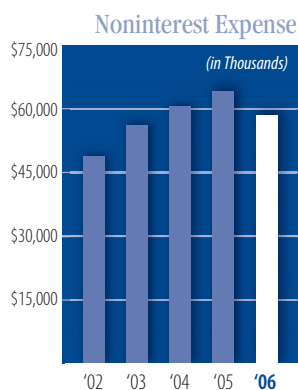


Peter G. Humphrey  
President and CEO  
March 16, 2007

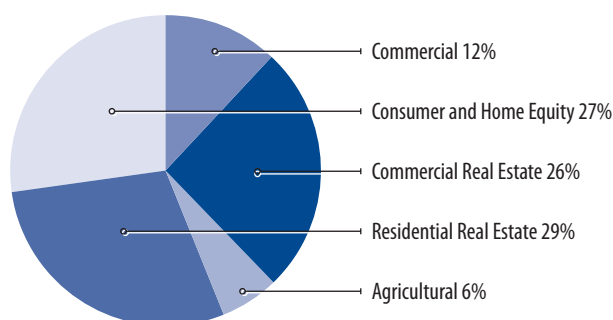
## About Financial Institutions

With total assets of \$1.9 billion, Financial Institutions, Inc. is the parent company of Five Star Bank, which provides a wide range of consumer and commercial banking services to individuals, municipalities and businesses through a network of 50 offices and over 70 ATMs in Western and Central New York State. Through its Investment Services affiliate, Five Star Investment Services, Inc., FII also provides diversified financial services to its customers and clients, including brokerage and insurance. More information on FII and its subsidiaries is available through the Company web site at [www.fiiwarsaw.com](http://www.fiiwarsaw.com).

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### 2006 Loan Portfolio



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| (Dollars in thousands, except per share data)                                      | 2006         | 2005         | 2004         | 2003         | 2002         |
|--|--------------|--------------|--------------|--------------|--------------|
| <b>Selected Financial Condition Data</b>   |              |              |              |              |              |
| Total Assets   | \$ 1,907,552 | \$ 2,022,392 | \$ 2,156,329 | \$ 2,173,732 | \$ 2,105,034 |
| Loans  | 926,482      | 992,321      | 1,252,405    | 1,340,436    | 1,314,921    |
| Allowance for loan losses  | 17,048       | 20,231       | 39,186       | 29,064       | 21,660       |
| Securities available for sale  | 735,148      | 790,855      | 727,198      | 604,964      | 596,862      |
| Securities held to maturity  | 40,388       | 42,593       | 39,317       | 47,131       | 47,125       |
| Total Liabilities  | 1,725,164    | 1,850,635    | 1,972,042    | 1,990,629    | 1,926,740    |
| Deposits   | 1,617,695    | 1,717,261    | 1,818,949    | 1,818,889    | 1,708,518    |
| Borrowed funds (1)   | 87,199       | 115,199      | 132,614      | 154,223      | 195,441      |
| Total shareholders' equity   | 182,388      | 171,757      | 184,287      | 183,103      | 178,294      |
| <b>Selected Results of Operations Data</b>   |              |              |              |              |              |
| Net Interest income  | \$ 59,466    | \$ 67,492    | \$ 75,407    | \$ 75,503    | \$ 75,862    |
| (Credit) Provision for loan losses   | (1,842)      | 28,532       | 19,676       | 22,526       | 6,119        |
| Noninterest income   | 21,911       | 29,384       | 22,149       | 22,570       | 18,680       |
| Noninterest expense  | 59,612       | 65,492       | 61,767       | 57,283       | 49,749       |
| Income tax provision (benefit) from continuing operations                          | 6,245        | (1,766)      | 3,170        | 3,923        | 12,248       |
| Income from continuing operations  | 17,362       | 4,618        | 12,943       | 14,341       | 26,426       |
| Gain (loss) on discontinued operations, net of tax                                 | -            | (2,452)      | (450)        | (94)         | 30           |
| Net income   | 17,362       | 2,166        | 12,493       | 14,247       | 26,456       |
| <b>Per Common Share Data</b>   |              |              |              |              |              |
| <b>Basic:</b>  |              |              |              |              |              |
| Income from continuing operations  | \$ 1.40      | \$ 0.28      | \$ 1.02      | \$ 1.15      | \$ 2.25      |
| Net income   | 1.40         | 0.06         | 0.98         | 1.14         | 2.26         |
| <b>Diluted:</b>  |              |              |              |              |              |
| Income from continuing operations  | 1.40         | 0.28         | 1.02         | 1.14         | 2.22         |
| Net income   | 1.40         | 0.06         | 0.98         | 1.13         | 2.23         |
| Cash dividends declared on common stock  | 0.34         | 0.40         | 0.64         | 0.64         | 0.58         |
| Book value   | 14.53        | 13.60        | 14.81        | 14.81        | 14.46        |
| Market value   | 23.05        | 19.62        | 23.25        | 28.23        | 29.36        |
| <b>Selected Financial Ratios</b>   |              |              |              |              |              |
| <b>Performance Ratios:</b>   |              |              |              |              |              |
| Return on average common equity  | 10.02 %      | 0.43 %       | 6.55 %       | 7.65 %       | 17.01 %      |
| Return on average assets   | 0.90         | 0.10         | 0.57         | 0.66         | 1.35         |
| Common dividend payout   | 24.29        | 666.67       | 65.31        | 56.14        | 25.66        |
| Net interest margin (2)  | 3.55         | 3.65         | 3.90         | 3.99         | 4.40         |
| Efficiency ratio (3)   | 69.45        | 70.18        | 60.41        | 54.26        | 49.18        |
| <b>Asset Quality Ratios:</b>   |              |              |              |              |              |
| Nonperforming loans to total loans (4)   | 1.71 %       | 1.82 %       | 4.31 %       | 3.84 %       | 2.82 %       |
| Nonperforming loans and other real estate to total loans and other real estate (4) | 1.84         | 1.93         | 4.40         | 3.89         | 2.91         |
| Nonperforming assets to total assets   | 0.89         | 0.97         | 2.56         | 2.40         | 1.82         |
| Allowance for loan losses to total loans (4)                                       | 1.84         | 2.04         | 3.13         | 2.17         | 1.65         |
| Allowance for loan losses to nonperforming loans (4)                               | 108          | 112          | 73           | 56           | 58           |
| Net charge-offs to average total loans   | 0.14         | 4.27         | 0.74         | 1.11         | 0.30         |
| <b>Capital Ratios:</b>   |              |              |              |              |              |
| Average common equity to average total assets                                      | 8.17 %       | 7.54 %       | 7.67 %       | 7.74 %       | 7.47 %       |
| Tier 1 leverage capital  | 8.91         | 7.60         | 7.13         | 7.03         | 6.96         |
| Tier 1 risk-based capital  | 15.85        | 13.75        | 11.27        | 10.18        | 9.82         |
| Total risk-based capital   | 17.10        | 15.01        | 12.54        | 11.44        | 11.08        |

(1) Includes junior subordinated debentures.

(2) Net interest income divided by average interest earning assets. A tax-equivalent adjustment to interest earned from tax-exempt securities has been computed using a federal tax rate of 35%.

(3) The efficiency ratio represents noninterest expense less other real estate expense and amortization of intangibles (all from continuing operations) divided by net interest income (tax equivalent) plus other noninterest income less gain on sale of securities, gain on sale of credit card portfolio, gain on sale of trust relationships and net gain on sale of commercial related loans held for sale (all from continuing operations).

(4) Ratios exclude nonaccruing commercial related loans held for sale from nonperforming loans and exclude loans held for sale from total loans.

# Officers

**Peter G. Humphrey**

President and Chief Executive Officer

**George Daniel Hagi**

Executive Vice President and Chief Risk Officer

**Ronald A. Miller**

Executive Vice President and Chief Financial Officer

**James T. Rudgers**

Executive Vice President and Chief of Community Banking

**Steven R. Ambrose**

Senior Vice President

Workout Asset Group Manager

**Martin K. Birmingham**

Senior Vice President

Commercial Banking Executive/

Eastern Regional President

**David G. Case**

Senior Vice President

Commercial Market Executive

**David R. Caster**

Senior Vice President

Commercial Market Executive

**Regina R. Colegrove**

Senior Vice President

Human Resources Administrator

**Sonia M. Dumbleton**

Senior Vice President

Controller

**Martin T. Griffith**

Senior Vice President

Branch Executive

**Richard J. Harrison**

Senior Vice President

Senior Retail Lending Administrator

**Jeffrey P. Kenefick**

Senior Vice President

Commercial Market Executive/

Southeast Regional President

**Kevin B. Klotzbach**

Senior Vice President

Treasurer

**Douglas J. Malone**

Senior Vice President

Internal Reporting and

Analysis Manager

**Ronald Mitchell McLaughlin**

Senior Vice President

Chief Information Officer

**Matthew T. Murtha**

Senior Vice President

Director of Sales and Marketing

**Bruce H. Nagle**

Senior Vice President

Director of Human Resources

**Gary M. Rougeau**

Senior Vice President

Commercial Market Executive/

Southwest Regional President

**David P. Squire**

Senior Vice President

Loan Review Administrator

**David C. Watson**

Senior Vice President

Chief Credit Officer

**Kenneth V. Winn**

Senior Vice President

Sr. Credit Administrator

**John J. Witkowski**

Senior Vice President

Retail Banking Executive /

Western Regional President

**David A. Young**

Senior Vice President

Commercial Market Executive

# Board of Directors

**Karl V. Anderson, Jr.** <sup>1</sup>

Retired President and CEO

Bank of Avoca

**John E. Benjamin** <sup>2,3</sup>

President

3 Rivers Development Corporation

**Thomas P. Connolly** <sup>3</sup>

Retired President

McNamee, Lochner, Titus & Williams PC

**Barton P. Dambra** <sup>1</sup>

President

Markin Tubing LP

**Samuel M. Gullo** <sup>2,3</sup>

Owner and Operator, Family Furniture

President and Chief Executive Officer,

American Classic Outfitters, Inc.

Owner, SMG Development, LLC

Owner, Adams Holding, LLC

**Susan R. Holliday** <sup>3</sup>

President and Publisher

Rochester Business Journal, Inc.

**Peter G. Humphrey**

President and Chief Executive Officer

Financial Institutions, Inc.

**Joseph F. Hurley** <sup>1</sup>

Founder and Chief Executive Officer

Savingforcollege.com LLC

**Erland E. Kailbourne**

Chairman of the Board

Financial Institutions, Inc.

and Five Star Bank

**Robert N. Latella** <sup>2</sup>

Partner and Attorney

Hiscock & Barclay, LLP

**John R. Tyler, Jr.** <sup>1,2</sup>

Retired Partner

Nixon Peabody LLP

**James H. Wyckoff** <sup>2</sup>

Professor

Departments of Public Administration

and Economics

State University of New York Albany

<sup>1</sup> **Audit Committee**

Barton P. Dambra, Chair

<sup>2</sup> **Executive/Nominating and Governance Committee**

John R. Tyler, Jr., Chair

<sup>3</sup> **Management Development and Compensation Committee**

Susan R. Holliday, Chair



**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2006

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 0-26481

**FINANCIAL INSTITUTIONS, INC.**

(Exact name of registrant as specified in its charter)

New York  
(State of incorporation)

16-0816610  
(I.R.S. Employer Identification Number)

220 Liberty Street, Warsaw, NY  
(Address of principal executive offices)

14569  
(Zip Code)

Registrant's telephone number, including area code:  
585-786-1100

Securities registered pursuant to Section 12(b) of the Act:

|  |  |
|--|--|
| <u>Title of each class</u>               | <u>Name of each exchange on which registered</u> |
| Common stock, par value \$0.01 per share | NASDAQ Global Select Market                      |

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

YES ☐ NO ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act.

YES ☐ NO ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

YES ☒ NO ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendments to this Form 10-K. ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):

Large Accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES ☐ NO ☒

The aggregate market value of common stock held by non-affiliates of the registrant, as computed by reference to the June 30, 2006 closing price reported by NASDAQ, was \$221,734,895.

As of March 2, 2007 there were issued and outstanding, exclusive of treasury shares, 11,336,730 shares of the registrant's common stock.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's proxy statement to be filed with the Securities and Exchange Commission in connection with the 2007 Annual Meeting of Shareholders are incorporated by reference in Part III of this Annual Report on Form 10-K.

# FINANCIAL INSTITUTIONS, INC.

## 2006 ANNUAL REPORT ON FORM 10-K

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# **PART I**

## **Item 1. Business**

### **Forward Looking Statements**

This Annual Report on Form 10-K, especially in Management's Discussion and Analysis of Financial Condition and Results of Operation, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. In general, the use of such words as estimate, project, believe, intend, anticipate, plan, seek, expect and similar expressions are intended to identify "forward-looking statements" and may include:

- Statements regarding our business plans, and prospects;
- Statements of our goals, intentions and expectations;
- Statements regarding our growth and operating strategies;
- Statements regarding the quality of our loan and investment portfolios; and
- Estimates of our risks and future costs and benefits.

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. In order to comply with the terms of the safe harbor, the Company notes that a variety of factors could cause the Company's actual results and experience to differ materially from the anticipated results or other expectations expressed in the Company's forward-looking statements. Some of the risks and uncertainties that may affect the operations, performance, development and results of the Company's business, the interest rate sensitivity of its assets and liabilities, and the adequacy of its allowance for loan losses, include but are not limited to the following:

- Significantly increased competition between depository and other financial institutions;
- Changes in the interest rate environment that reduces our margins or the fair value of financial instruments;
- General economic conditions, either nationally or in our market areas, that are worse than expected;
- Declines in the value of real estate, equipment, livestock and other assets serving as collateral for our loans outstanding;
- Legislative or regulatory changes that adversely affect our business;
- Changes in consumer spending, borrowing and savings habits;
- Changes in accounting policies and practices, as generally accepted in the United States of America; and
- Actions taken by regulators with jurisdiction over the Company or its subsidiaries.

The Company cautions readers not to place undue reliance on any forward-looking statements, which speak only as of the date made, and advises readers that various factors, including those described above, could affect the Company's financial performance and could cause the Company's actual results or circumstances for future periods to differ materially from those anticipated or projected.

Except as required by law, the Company does not undertake, and specifically disclaims any obligation, to publicly release any revisions to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

## General

Financial Institutions, Inc. ("FII"), a bank holding company organized under the laws of New York State, and its subsidiaries (collectively the "Company") provide deposit, lending and other financial services to individuals and businesses in Central and Western New York State. The Company is subject to regulation by certain federal and state agencies.

The Company for many years operated under a decentralized, "Super Community Bank" business model, with separate and largely autonomous subsidiary banks whose Boards and management had the authority to operate within guidelines set forth in broad corporate policies established at the holding company level. During 2005, FII's Board of Directors decided to implement changes to the Company's business model and governance structure. Effective December 3, 2005, the Company merged three of its bank subsidiaries, Wyoming County Bank (100% owned) ("WCB"), National Bank of Geneva (100% owned) ("NBG") and Bath National Bank (100% owned) ("BNB") into its New York State-chartered bank subsidiary, First Tier Bank & Trust (100% owned) ("FTB"), which was then renamed Five Star Bank ("FSB" or the "Bank"). The merger was accounted for at historical cost as a combination of entities under common control.

FII formerly qualified as a financial holding company under the Gramm-Leach-Bliley Act, which allowed expansion of business operations to include financial services subsidiaries, namely, Five Star Investment Services, Inc. (100% owned) ("FSIS") (formerly known as The FI Group, Inc. ("FIGI")) and the Burke Group, Inc. (formerly 100% owned) ("BGI"), collectively referred to as the "Financial Services Group" ("FSG"). FSIS is a brokerage subsidiary that commenced operations as a start-up company in March 2000. BGI, an employee benefits and compensation consulting firm, was acquired by the Company in October 2001. During 2005, the Company sold the stock of BGI and its results have been reported separately as a discontinued operation in the consolidated statements of income. Since the sale of BGI occurred during 2005, there are no assets or liabilities associated with the discontinued operation recorded at December 31, 2006 or 2005. BGI's cash flows are shown in the consolidated statements of cash flows by activity (operating, investing and financing) consistent with the applicable source of cash flow.

During 2003, FII terminated its financial holding company status and now operates as a bank holding company. The change in status did not affect the non-financial subsidiaries or activities being conducted by the Company, although future acquisitions or expansions of non-financial activities may require prior Federal Reserve Board ("FRB") approval and will be limited to those that are permissible for bank holding companies.

In February 2001, the Company formed FISI Statutory Trust I (100% owned) (the "Trust") and capitalized the entity with a \$502,000 investment in the Trust's common securities. The Trust was formed to facilitate the private placement of \$16.2 million in capital securities ("trust preferred securities"). In accordance with the provisions of Financial Accounting Standards Board ("FASB") Interpretation No. 46, "Consolidation of Variable Interest Entities," the Trust is not included in the Company's consolidation; instead the \$16.7 million in junior subordinated debentures are recorded as a liability and a \$502,000 investment in the trust recorded in other assets in the Company's consolidated statements of financial condition.

## Available Information

This annual report, including the exhibits and schedules filed as part of the annual report, may be inspected at the public reference facility maintained by the SEC at its public reference room at 100 F. Street, N.E., Room 1580, Washington, DC 20549 and copies of all or any part thereof may be obtained from that office upon payment of the prescribed fees. You may call the SEC at 1-800-SEC-0330 for further information on the operation of the public reference room and you can request copies of the documents upon payment of a duplicating fee, by writing to the SEC. In addition, the SEC maintains a website that contains reports, proxy and information statements and other information regarding registrants, including us, that file electronically with the SEC which can be accessed at [www.sec.gov](http://www.sec.gov).

The Company also makes available, free of charge through its website at [www.fiiwarsaw.com](http://www.fiiwarsaw.com), all reports filed with the SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, as well as any amendments to those reports, as soon as reasonably practicable after those

documents are filed with, or furnished to, the SEC. Information available on our website is not a part of, and is not incorporated into, this annual report on Form 10-K.

### Executive Officers and Other Significant Employees of the Registrant

The following table sets forth current information regarding executive officers and other significant employees (ages are as of December 31, 2006).

| Name                 | Age | Starting In | Positions/Offices  |
|----------------------|-----|-------------|--|
| Peter G. Humphrey    | 52  | 1983        | President and Chief Executive Officer.   |
| James T. Rudgers     | 57  | 2004        | Executive Vice President and Chief of Community Banking. From 2002 – 2004 was Executive Vice President of Retail Banking at Hudson United Bank Corporation. From 1997 – 2002 was Senior Vice President and Principal of Manchester Humphreys, Inc. |
| Ronald A. Miller     | 58  | 1996        | Executive Vice President, Chief Financial Officer and Corporate Secretary.   |
| George D. Hagi       | 54  | 2006        | Executive Vice President and Chief Risk Officer. From 1997 - 2005 was Senior Vice President and Director of Risk Management at First National Bankshares of Florida and FNB Corp.  |
| John J. Witkowski    | 45  | 2005        | Senior Vice President and Regional President/Retail Banking Executive. From 1993 – 2005 was Senior Vice President and Director of Sales for Business Banking/Client Development Group at Bank of America.  |
| Martin K. Birmingham | 41  | 2005        | Senior Vice President and Regional President/Commercial Market Executive. From 1989 – 2005 was Senior Team Leader and Regional President of the Rochester Market at Bank of America.   |
| Kevin B. Klotzbach   | 53  | 2001        | Senior Vice President and Treasurer. From 1999 – 2001 was Chief Investment Officer at Greater Buffalo Savings Bank.  |
| Bruce H. Nagle       | 58  | 2006        | Senior Vice President and Director of Human Resources. From 2000 – 2006 was Vice President of Human Resources at University of Pittsburgh Medical Center.  |
| Richard J. Harrison  | 62  | 2003        | Senior Vice President and Senior Retail Lending Administrator. From 2000 – 2003 was Executive Vice President and Chief Credit Officer at Savings Bank of the Fingerlakes.  |

### Market Area and Competition

The Company provides a wide range of consumer and commercial banking and financial services to individuals, municipalities and businesses through a network of 50 branches and 70 ATMs in fifteen contiguous counties of Western and Central New York State: Allegany, Cattaraugus, Cayuga, Chautauqua, Chemung, Erie, Genesee, Livingston, Monroe, Ontario, Schuyler, Seneca, Steuben, Wyoming and Yates Counties.

The Company's market area is geographically and economically diversified in that it serves both rural markets and the larger more affluent markets of suburban Rochester and suburban Buffalo. Rochester and Buffalo are the two largest cities in New York State outside of New York City, with combined metropolitan area populations of over two million people. The Company anticipates increasing its presence in the markets around these two cities.

The Company faces significant competition in both making loans and attracting deposits, as Western and Central New York have a high density of financial institutions. The Company's competition for loans comes principally from commercial banks, savings banks, savings and loan associations, mortgage banking companies, credit unions, insurance companies and other financial service companies. Its most direct competition for deposits has historically come from commercial banks, savings banks and credit unions. The Company faces additional competition for deposits from non-depository competitors such as the mutual fund industry, securities and brokerage firms and insurance companies.

## **Employees**

The Company had approximately 640 full-time equivalent employees ("FTEs") at December 31, 2006.

## **Operating Segments**

The Company's primary reportable segment is its subsidiary bank, Five Star Bank ("FSB"). During 2005, the Company completed a strategic realignment, which involved the merger of its subsidiary banks into a single state-chartered bank, FSB. The Financial Services Group ("FSG") was also deemed a reportable segment in prior years, as the Company evaluated the performance of this line of business separately. However, with the sale of BGI during 2005, the FSG segment no longer meets the thresholds included in SFAS No. 131 for separation.

## **Lending Activities**

General. The Bank offers a broad range of loans including commercial and agricultural working capital and revolving lines of credit, commercial and agricultural mortgages, equipment loans, crop and livestock loans, residential mortgage loans and home equity loans and lines of credit, home improvement loans, automobile loans and personal loans. Most newly originated fixed rate residential mortgage loans are sold in the secondary market and servicing rights are retained.

Lending Philosophy and Objectives. The Bank has thoroughly evaluated and updated its lending policy in recent years. The revisions to the loan policy include a renewed focus on lending philosophy and credit objectives.

The key elements of the Bank's lending philosophy include the following:

- To ensure consistent underwriting, all employees must share a common view of the risks inherent in lending activities as well as the standards to be applied in underwriting and managing credit risk;
- Pricing of credit products should be risk-based;
- The loan portfolio must be diversified to limit the potential impact of negative events; and
- Careful, timely exposure monitoring through dynamic use of our risk rating system, is required to provide early warning and assure proactive management of potential problems.

The Bank's credit objectives are as follows:

- Compete effectively and service the legitimate credit needs of our target market;
- Enhance our reputation for superior quality and timely delivery of products and services;
- Provide pricing that reflects the entire relationship and is commensurate with the risk profiles of our borrowers;
- Retain, develop and acquire profitable, multi-product, value added relationships with high quality borrowers;
- Focus on government guaranteed lending and establish a specialization in this area to meet the needs of the small businesses in our communities; and
- Comply with the relevant laws and regulations.

*Loan Approval Process.* The Bank's loan policy establishes standardized underwriting guidelines, as well as the loan approval process and the appropriate committee structures necessary to facilitate and insure the highest possible loan quality decision-making in a timely and businesslike manner. The policy establishes requirements for extending credit based on the size, risk rating and type of credit involved. The policy also sets limits on individual loan officer lending authority and various forms of joint lending authority, while designating which loans are required to be approved at the committee level.

*Loan Review Program.* The Bank's policy includes loan reviews, under the supervision of the Audit Committee of the Board of Directors and directed by the Chief Risk Officer, to review the Bank's credit function in order to render an independent and objective evaluation of the Bank's asset quality and credit administration process.

*Risk Assessment Process.* Risk ratings are assigned to loans in the commercial, commercial real estate and agricultural portfolios. The risk ratings are specifically used as follows:

- Profile the risk and exposure in the loan portfolio and identify developing trends and relative levels of risk;
- Identify deteriorating credits; and
- Reflect the probability that a given customer may default on its obligations.

Through the loan approval process, loan administration and loan review program, management continuously monitors the credit risk profile of the Bank and assesses the overall quality of the loan portfolio and adequacy of the allowance for loan losses.

*Delinquencies and Nonperforming Assets.* The Bank has several procedures in place to assist in maintaining the overall quality of its loan portfolio. Delinquent loan reports are monitored by credit administration to identify adverse levels and trends. Loans are generally placed on nonaccruing status and cease accruing interest when the payment of principal or interest is delinquent for 90 days, or earlier in some cases, unless the loan is in the process of collection and the underlying collateral further supports the carrying value of the loan.

*Allowance for Loan Losses.* The allowance for loan losses is established through charges or credits to earnings in the form of a provision (credit) for loan losses. The allowance reflects management's estimate of the amount of probable loan losses in the portfolio, based on the following factors:

- Specific allocations for individually analyzed credits;
- Risk assessment process;
- Historical charge-off experience;
- Evaluation of the loan portfolio with loan reviews;
- Levels and trends in delinquent and nonaccruing loans;
- Trends in volume and terms;
- Collateral values;
- Effects of changes in lending policy;
- Experience, ability and depth of management;
- National and local economic trends and conditions; and
- Concentrations of credit.

Management presents a quarterly review of the adequacy of the allowance for loan losses to the Company's Board of Directors. In order to determine the adequacy of the allowance for loan losses, the risk rating and delinquency status of loans and other factors are considered, such as collateral value, government guarantees, portfolio composition, trends in economic conditions and the financial strength of borrowers. Specific allocations for individually evaluated loans are established when required. An allowance is also established for groups of loans with similar risk characteristics, based upon average historical charge-off experience taking into account levels

and trends in delinquencies, loan volumes, economic and industry trends and concentrations of credit. See also the sections titled "Analysis of Allowance for Loan Losses" and "Allocation of Allowance for Loan Losses" in Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operation".

*Commercial.* The Bank originates commercial loans in its primary market areas and underwrites them based on the borrower's ability to service the loan from operating income. The Bank offers a broad range of commercial lending products, including term loans and lines of credit. Short and medium-term commercial loans, primarily collateralized, are made available to businesses for working capital (including inventory and receivables), business expansion (including acquisition of real estate, expansion and improvements) and the purchase of equipment. As a general practice, where possible, a collateral lien is placed on any available real estate, equipment or other assets owned by the borrower and a personal guarantee of the owner is obtained. At December 31, 2006, \$29.3 million, or 27.7%, of the aggregate commercial loan portfolio were at fixed rates while \$76.5 million, or 72.3%, were at variable rates. The Bank utilizes government loan guarantee programs where available and appropriate. See "Government Guarantee Programs" below.

*Commercial Real Estate.* In addition to commercial loans secured by real estate, the Bank makes commercial real estate loans to finance the purchase of real property, which generally consists of real estate with completed structures. Commercial real estate loans are secured by first liens on the real estate and are typically amortized over a 10 to 20 year period. The underwriting analysis includes credit verification, appraisals and a review of the borrower's financial condition. At December 31, 2006, \$40.4 million, or 16.6%, of the aggregate commercial real estate loan portfolio were at fixed rates while \$203.6 million, or 83.4%, were at variable rates.

*Agricultural.* Agricultural loans are offered for short-term crop production, farm equipment and livestock financing and agricultural real estate financing, including term loans and lines of credit. Short and medium-term agricultural loans, primarily collateralized, are made available for working capital (crops and livestock), business expansion (including acquisition of real estate, expansion and improvement) and the purchase of equipment. At December 31, 2006, \$14.1 million, or 24.9%, of the agricultural loan portfolio were at fixed rates while \$42.7 million, or 75.1%, were at variable rates. The Bank utilizes government loan guarantee programs where available and appropriate. See "Government Guarantee Programs" below.

*Residential Real Estate.* The Bank originates fixed and variable rate one-to-four family residential mortgages and closed-end home equity loans collateralized by owner-occupied properties located in its market areas. The Bank offers a variety of real estate loan products, which are generally amortized for periods up to 30 years. Loans collateralized by one-to-four family residential real estate generally have been originated in amounts of no more than 80% of appraised value or have mortgage insurance. Mortgage title insurance and hazard insurance are normally required. The Bank sells certain one-to-four family residential mortgages on the secondary mortgage market and typically retains the right to service the mortgages. To assure maximum salability of the residential loan products for possible resale, the Company has formally adopted the underwriting, appraisal, and servicing guidelines of the Federal Home Loan Mortgage Corporation ("FHLMC") as part of its standard loan policy. At December 31, 2006, the residential mortgage servicing portfolio totaled \$355.2 million, the majority of which have been sold to FHLMC. At December 31, 2006, \$225.3 million, or 83.9%, of residential real estate loans retained in portfolio were at fixed rates while \$43.1 million, or 16.1%, were at variable rates.

*Consumer and Home Equity Lines.* The Bank originates direct and indirect automobile loans, recreational vehicle loans, boat loans, home improvement loans, home equity lines of credit, personal loans (collateralized and uncollateralized) and deposit account collateralized loans. The terms of these loans typically range from 12 to 180 months and vary based upon the nature of the collateral and the size of loan. The majority of the consumer lending program is underwritten on a secured basis using the customer's home or the financed automobile, mobile home, boat or recreational vehicle as collateral. At December 31, 2006, \$153.0 million, or 60.8%, of consumer and home equity loans were at fixed rates while \$98.5 million, or 39.2%, were at variable rates.

*Government Guarantee Programs.* The Bank participates in government loan guarantee programs offered by the Small Business Administration (or "SBA"), United States Department of Agriculture (or "USDA"), Rural Economic and Community Development (or "RECD") and Farm Service Agency (or "FSA"), among others. At December 31, 2006, the Bank had loans with an aggregate principal balance of \$38.7 million that were covered by guarantees under these programs. The guarantees only cover a certain percentage of these loans. By participating in these programs, the Bank is able to broaden its base of borrowers while minimizing credit risk.

## Investing Activities

General. The Bank's investment securities policy is contained within its overall Asset-Liability Management and Investment Policy. This policy dictates that investment decisions will be made based on the safety of the investment, liquidity requirements, potential returns, cash flow targets, need for collateral and desired risk parameters. In pursuing these objectives, the Bank considers the ability of an investment to provide earnings consistent with factors of quality, maturity, marketability and risk diversification. The Bank's Treasurer, guided by the ALCO Committee, is responsible for investment portfolio decisions within the established policies.

The Bank's investment securities strategy centers on providing liquidity to meet loan demand and redeeming liabilities, meeting pledging requirements, managing overall interest rate and credit risks and maximizing portfolio yield. The Company's policy generally limits security purchases to the following:

- U.S. treasury securities;
- U.S. government agency securities, which are securities issued by official Federal government bodies (e.g. the Government National Mortgage Association ("GNMA"));
- U.S. government-sponsored enterprise ("GSE") securities, which are securities issued by independent organizations that are in part sponsored by the federal government (e.g. the Federal Home Loan Bank ("FHLB") system, the Federal National Mortgage Association ("FNMA") and the Federal Home Loan Mortgage Corporation ("FHLMC"));
- Mortgage-backed pass-through securities ("MBSs"), collateralized mortgage obligations ("CMOs") and asset-backed securities ("ABSs") issued by GNMA, FNMA, FHLMC and the Small Business Associations ("SBA") and other privately issued investment grade quality securities;
- Investment grade municipal securities, including tax, revenue and bond anticipation notes and general obligation bonds;
- Certain creditworthy un-rated securities issued by municipalities;
- Investment grade corporate debt, certificates of deposit and qualified preferred stock.
- Investments in corporate bonds are limited to no more than 10% of total investments and to bonds rated as Baa or better by Moody's Investor Services, Inc. or BBB or better by Standard & Poor's Ratings Services at the time of purchase.

## Funding Activities

General. Deposits and borrowed funds are the primary sources of the Company's funds for use in lending, investing and for other general purposes. In addition, repayments on loans and securities, proceeds from sales of loans and securities, and cash flows from operations provide additional sources of funds.

Deposits. The Bank offers a variety of deposit account products with a range of interest rates and terms. The deposit accounts consist of noninterest-bearing demand, interest-bearing demand, savings, money market, club accounts and certificates of deposit. The Bank also offers certificates of deposit with balances in excess of \$100,000 to local municipalities, businesses, and individuals as well as Individual Retirement Accounts ("IRAs") and other qualified plan accounts. To enhance its deposit product offerings, the Company provides commercial checking accounts for small to moderately sized commercial businesses, as well as a low-cost checking account service for low-income customers. The flow of deposits is influenced significantly by general economic conditions, changes in money market rates, prevailing interest rates and competition. The Bank's deposits are obtained predominantly from the areas in which its branch offices are located. The Bank relies primarily on competitive pricing of its deposit products, customer service and long-standing relationships with customers to attract and retain these deposits. On a secondary basis, the Company utilizes certificate of deposit sales in the national brokered market ("brokered deposits") as a wholesale funding source.

Borrowed Funds. Borrowings consist mainly of advances entered into with the Federal Home Loan Bank ("FHLB"), federal funds purchased and securities sold under repurchase agreements. The Company formerly had a term debt agreement with another commercial bank that was prepaid during 2006.



Junior Subordinated Debentures Issued to Unconsolidated Subsidiary Trust. The Company formed the Trust in February 2001 to facilitate the private placement of capital securities.

## **Supervision and Regulation**

The supervision and regulation of financial and bank holding companies and their subsidiaries is intended primarily for the protection of depositors, the deposit insurance funds regulated by the Federal Deposit Insurance Corporation (“FDIC”) and the banking system as a whole, and not for the protection of shareholders or creditors of bank holding companies. The various bank regulatory agencies have broad enforcement power over bank holding companies and banks, including the power to impose substantial fines, operational restrictions and other penalties for violations of laws and regulations.

The following description summarizes some of the laws to which the Company is subject. References to applicable statutes and regulations are brief summaries and do not claim to be complete. They are qualified in their entirety by reference to such statutes and regulations. Management believes the Company is in compliance in all material respects with these laws and regulations. Changes in the laws, regulations or policies that impact the Company cannot necessarily be predicted, but they may have a material effect on the business and earnings of the Company.

## **The Company**

FII is a bank holding company registered under the Bank Holding Company Act of 1956, as amended, and is subject to supervision, regulation and examination by the FRB. During 2003, FII terminated its financial holding company status and now operates as a bank holding company. The change in status did not affect any non-financial subsidiaries or activities being conducted by FII, although future acquisitions or expansions of non-financial activities may require prior FRB approval and will be limited to those that are permissible for bank holding companies. The Bank Holding Company Act and other federal laws subject bank holding companies to particular restrictions on the types of activities in which they may engage, and to a range of supervisory requirements and activities, including regulatory enforcement actions for violations of laws and regulations.

Regulatory Restrictions on Dividends; Source of Strength. It is the policy of the FRB that bank holding companies should pay cash dividends on common stock only out of income available over the past year, and only if prospective earnings retention is consistent with the holding company’s expected future needs and financial condition. The policy provides that bank holding companies should not maintain a level of cash dividends that undermines the bank holding company’s ability to serve as a source of strength to its subsidiaries.

Under FRB policy, a bank holding company is expected to act as a source of financial strength to each of its subsidiaries and commit resources to their support. Such support may be required at times when, absent this FRB policy, a holding company may not be inclined to provide it. As discussed below, a bank holding company in certain circumstances could be required to guarantee the capital plan of an undercapitalized banking subsidiary.

Safe and Sound Banking Practices. Bank holding companies are not permitted to engage in unsafe and unsound banking practices. The FRB’s Regulation Y, for example, generally requires a holding company to give the FRB prior notice of any redemption or repurchase of its own equity securities, if the consideration to be paid, together with the consideration paid for any repurchases or redemptions in the preceding year, is equal to 10% or more of the company’s consolidated net worth. The FRB may oppose the transaction if it believes that the transaction would constitute an unsafe or unsound practice or would violate any law or regulation. Depending upon the circumstances, the FRB could take the position that paying a dividend would constitute an unsafe or unsound banking practice.

The FRB has broad authority to prohibit activities of bank holding companies and their non-banking subsidiaries which represent unsafe and unsound banking practices or which constitute violations of laws or regulations, and can assess civil money penalties for certain activities conducted on a knowing and reckless basis, if those activities caused a substantial loss to a depository institution. The penalties can be as high as \$1,000,000 for each day the activity continues.

*Anti-Tying Restrictions.* Bank holding companies and their affiliates are prohibited from tying the provision of certain services, such as extensions of credit, to other services offered by a holding company or its affiliates. In 2002, the FRB adopted Regulation W, a comprehensive synthesis of prior opinions and interpretations under Sections 23A and 23B of the Federal Reserve Act. Regulation W contains an extensive discussion of tying arrangements, which could impact the way banks and bank holding companies transact business with affiliates.

*Capital Adequacy Requirements.* The FRB has adopted a system using risk-based capital guidelines to evaluate the capital adequacy of bank holding companies. Under the guidelines, specific categories of assets are assigned different risk weights, based generally on the perceived credit risk of the asset. These risk weights are multiplied by corresponding asset balances to determine a “risk-weighted” asset base. The guidelines require a minimum total risk-based capital ratio of 8.0% (of which at least 4.0% is required to consist of Tier 1 capital elements). Total capital is the sum of Tier 1 and Tier 2 capital. As of December 31, 2006, the Company’s ratio of Tier 1 capital to total risk-weighted assets was 15.85% and the ratio of total capital to total risk-weighted assets was 17.10%. See also the section titled “Capital Resources” in Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operation” and Note 16 of the notes to consolidated financial statements.

In addition to the risk-based capital guidelines, the FRB uses a leverage ratio as an additional tool to evaluate the capital adequacy of bank holding companies. The leverage ratio is a company’s Tier 1 capital divided by quarterly average consolidated assets. Certain highly rated bank holding companies may maintain a minimum leverage ratio of 3.0%, but other bank holding companies may be required to maintain a leverage ratio of up to 200 basis points above the regulatory minimum. As of December 31, 2006, the Company’s leverage ratio was 8.91%.

The federal banking agencies’ risk-based and leverage ratios are minimum supervisory ratios generally applicable to banking organizations that meet certain specified criteria, assuming that they have the highest regulatory rating. Banking organizations not meeting these criteria are expected to operate with capital positions well above the minimum ratios. The federal bank regulatory agencies may set capital requirements for a particular banking organization that are higher than the minimum ratios when circumstances warrant. FRB guidelines also provide that banking organizations experiencing internal growth or making acquisitions will be expected to maintain strong capital positions substantially above the minimum supervisory levels, without significant reliance on intangible assets.

*Imposition of Liability for Undercapitalized Subsidiaries.* Bank regulators are required to take “prompt corrective action” to resolve problems associated with insured depository institutions whose capital declines below certain levels. In the event an institution becomes “undercapitalized,” it must submit a capital restoration plan. The capital restoration plan will not be accepted by the regulators unless each company having control of the undercapitalized institution guarantees the subsidiary’s compliance with the capital restoration plan up to a certain specified amount. Any such guarantee from a depository institutions holding company is entitled to a priority of payment in bankruptcy.

The aggregate liability of the holding company of an undercapitalized bank is limited to the lesser of 5% of the institution’s assets at the time it became undercapitalized or the amount necessary to cause the institution to be “adequately capitalized.” The bank regulators have greater power in situations where an institution becomes “significantly” or “critically” undercapitalized or fails to submit a capital restoration plan. For example, a bank holding company controlling such an institution can be required to obtain prior FRB approval of proposed dividends, or might be required to consent to a consolidation or to divest the troubled institution or other affiliates.

*Acquisitions by Bank Holding Companies.* The Bank Holding Company Act requires every bank holding company to obtain the prior approval of the FRB before it may acquire all or substantially all of the assets of any bank, or ownership or control of any voting shares of any bank, if after such acquisition it would own or control, directly or indirectly, more than 5% of the voting shares of such bank. In approving bank acquisitions by bank holding companies, the FRB is required to consider the financial and managerial resources and future prospects of the bank holding company and the banks concerned, the convenience and needs of the communities to be served, and various competitive factors.

*Control Acquisitions.* The Change in Bank Control Act prohibits a person or group of persons from acquiring “control” of a bank holding company unless the FRB has been notified and has not objected to the transaction. Under a rebuttable presumption established by the FRB, the acquisition of 10% or more of a class of voting stock of a bank holding company with a class of securities registered under Section 12 of the Exchange Act, would, under the circumstances set forth in the presumption, constitute acquisition of control of the Company.

In addition, any entity is required to obtain the approval of the FRB under the Bank Holding Company Act before acquiring 25% (5% in the case of an acquirer that is a bank holding company) or more of the Company’s outstanding common stock, or otherwise obtaining control or a “controlling influence” over the Company.

## **The Bank**

Five Star Bank (“FSB” or the “Bank”) is a New York State-chartered bank and a member of the Federal Reserve System. The FDIC, through the Bank Insurance Fund, insures deposits of the Bank. The supervision and regulation of FSB subjects the Bank to special restrictions, requirements, potential enforcement actions and periodic examination by the FDIC, the FRB and the New York State Banking Department. Because the FRB regulates the holding company parent, the FRB also has supervisory authority that directly affects FSB.

*Restrictions on Transactions with Affiliates and Insiders.* Transactions between the holding company and its subsidiaries, including the Bank, are subject to Section 23A of the Federal Reserve Act, and to the requirements of Regulation W. In general, Section 23A imposes limits on the amount of such transactions, and also requires certain levels of collateral for loans to affiliated parties. It also limits the amount of advances to third parties, which are collateralized by the securities, or obligations of FII or its subsidiaries.

Affiliate transactions are also subject to Section 23B of the Federal Reserve Act, and to the requirements of Regulation W which generally requires that certain transactions between the holding company and its affiliates be on terms substantially the same, or at least as favorable to the Bank, as those prevailing at the time for comparable transactions with or involving other nonaffiliated persons.

The restrictions on loans to directors, executive officers, principal shareholders and their related interests (collectively referred to herein as “insiders”) contained in the Federal Reserve Act and Regulation O apply to all insured institutions and their subsidiaries and holding companies. These restrictions include limits on loans to one borrower and conditions that must be met before such a loan can be made. There is also an aggregate limitation on all loans to insiders and their related interests. These loans cannot exceed the institution’s total unimpaired capital and surplus, and the FDIC may determine that a lesser amount is appropriate. Insiders are subject to enforcement actions for knowingly accepting loans in violation of applicable restrictions.

*Restrictions on Distribution of Subsidiary Bank Dividends and Assets.* Dividends paid by the Bank provide a substantial part of FII’s operating funds and, for the foreseeable future, it is anticipated that dividends paid by the Bank will continue to be its principal source of operating funds. Capital adequacy requirements serve to limit the amount of dividends that may be paid by the subsidiaries. Under federal law, the subsidiaries cannot pay a dividend if, after paying the dividend, a particular subsidiary will be “undercapitalized.” The FDIC may declare a dividend payment to be unsafe and unsound even though the bank would continue to meet its capital requirements after the dividend.

During September 2006, FII requested approval from the NYS Banking Department to pay a \$25.0 million cash dividend from FSB to FII. Regulatory approval was necessary as the requested dividend amount exceeded the amount allowable under regulations. During October 2006, FSB received regulatory approval and paid the \$25.0 million dividend to FII. FSB will be required to obtain approval from the NYS Banking Department for any future dividend that exceeds the sum of the current year’s net income plus the retained profits for the preceding two years.

Because FII is a legal entity separate and distinct from its subsidiaries, FII’s right to participate in the distribution of assets of any subsidiary upon the subsidiary’s liquidation or reorganization will be subject to the prior claims of the subsidiary’s creditors. In the event of a liquidation or other resolution of an insured depository institution, the

claims of depositors and other general or subordinated creditors are entitled to a priority of payment over the claims of holders of any obligation of the institution to its shareholders, including any depository bank holding company (such as FII) or any shareholder or creditor thereof.

*Examinations.* The New York State Banking Department, the FRB and the FDIC periodically examine and evaluate the Bank. Based upon such examinations, the appropriate regulator may revalue the assets of the institution and require that it establish specific reserves to compensate for the difference between what the regulator determines the value to be and the book value of such assets.

*Audit Reports.* Insured institutions with total assets of \$500 million or more at the beginning of a fiscal year must submit annual audit reports prepared by independent auditors to federal and state regulators. In some instances, the audit report of the institution's holding company can be used to satisfy this requirement. Auditors must receive examination reports, supervisory agreements and reports of enforcement actions. In addition, financial statements prepared in accordance with generally accepted accounting principles, management's certifications concerning responsibility for the financial statements, internal controls and compliance with legal requirements designated by the FDIC, and if total assets exceed \$1.0 billion, an attestation by the auditor regarding the statements of management relating to the internal controls must be submitted. The FDIC Improvement Act of 1991 requires that independent audit committees be formed, consisting of outside directors only. The committees of institutions with assets of more than \$3.0 billion must include members with experience in banking or financial management must have access to outside counsel and must not include representatives of large customers.

*Capital Adequacy Requirements.* The FDIC has adopted regulations establishing minimum requirements for the capital adequacy of insured institutions. The FDIC may establish higher minimum requirements if, for example, a bank has previously received special attention or has a high susceptibility to interest rate risk. The most recent notification from the FDIC categorized the Bank as well-capitalized under the regulatory framework for prompt corrective action.

The FDIC's risk-based capital guidelines generally require banks to have a minimum ratio of Tier 1 capital to total risk-weighted assets of 4.0% and a ratio of total capital to total risk-weighted assets of 8.0%. The capital categories have the same definitions for the Company. As of December 31, 2006, the ratio of Tier 1 capital to total risk-weighted assets for the Bank was 14.35% and the ratio of total capital to total risk-weighted assets was 15.61%. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources" and Note 16 of the notes to consolidated financial statements.

The FDIC's leverage guidelines require banks to maintain Tier 1 capital of no less than 4.0% of average total assets, except in the case of certain highly rated banks for which the requirement is 3.0% of average total assets. As of December 31, 2006, the ratio of Tier 1 capital to quarterly average total assets (leverage ratio) was 8.06% for FSB. See "Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources" and Note 16 of the notes to consolidated financial statements.

*Corrective Measures for Capital Deficiencies.* The federal banking regulators are required to take "prompt corrective action" with respect to capital-deficient institutions. Agency regulations define, for each capital category, the levels at which institutions are "well-capitalized," "adequately capitalized," "undercapitalized," "significantly undercapitalized" and "critically undercapitalized." A "well-capitalized" bank has a total risk-based capital ratio of 10.0% or higher; a Tier 1 risk-based capital ratio of 6.0% or higher; a leverage ratio of 5.0% or higher; and is not subject to any written agreement, order or directive requiring it to maintain a specific capital level for any capital measure. An "adequately capitalized" bank has a total risk-based capital ratio of 8.0% or higher; a Tier 1 risk-based capital ratio of 4.0% or higher; a leverage ratio of 4.0% or higher (3.0% or higher if the bank was rated a composite 1 in its most recent examination report and is not experiencing significant growth); and does not meet the criteria for a well-capitalized bank. A bank is "undercapitalized" if it fails to meet any one of the "adequately capitalized" ratios.

In addition to requiring undercapitalized institutions to submit a capital restoration plan, agency regulations contain broad restrictions on certain activities of undercapitalized institutions including asset growth, acquisitions, branch establishment and expansion into new lines of business. With certain exceptions, an insured depository institution is prohibited from making capital distributions, including dividends, and is prohibited from paying

management fees to control persons if the institution would be undercapitalized after any such distribution or payment.

As an institution's capital decreases, the FDIC's enforcement powers become more severe. A significantly undercapitalized institution is subject to mandated capital raising activities, restrictions on interest rates paid and transactions with affiliates, removal of management and other restrictions. The FDIC has only very limited discretion in dealing with a critically undercapitalized institution and is virtually required to appoint a receiver or conservator.

Banks with risk-based capital and leverage ratios below the required minimums may also be subject to certain administrative actions, including the termination of deposit insurance upon notice and hearing, or a temporary suspension of insurance without a hearing in the event the institution has no tangible capital.

*Deposit Insurance Assessments.* The Bank must pay assessments to the FDIC for federal deposit insurance protection that was impacted by legislation enacted during 2006. The Federal Deposit Insurance Reform Act of 2005 and the Federal Deposit Insurance Reform Conforming Amendment Act of 2005 were signed into law in 2006 (collectively the "Reform Act") providing the following changes:

- Merged the Bank Insurance Fund ("BIF") and the Savings Association Insurance Fund ("SAIF") into a new fund, the Deposit Insurance Fund ("DIF").
- Increased the coverage limit for retirement accounts to \$250,000.
- Indexed the coverage limit for deposit insurance for inflation.
- Establishing a range of 1.15 percent to 1.50 percent within which the FDIC may set the Designated Reserve Ratio ("DRR").
- Eliminating the restrictions on premium rates based on the DRR and granting the FDIC the discretion to price deposit insurance according to risk for all insured institutions regardless of the level of the reserve ratio.
- Granting a one-time initial assessment credit to recognize institutions' past contributions to the fund.

The Deposit Insurance Fund Act of 1996 contained a comprehensive approach to recapitalizing the Savings Association Insurance Fund and to assuring the payment of the Financing Corporation's ("FICO") bond obligations. Under this law, banks insured under the Bank Insurance Fund are required to pay a portion of the interest due on bonds that were issued by FICO in 1987 to help shore up the ailing Federal Savings and Loan Insurance Corporation. The FDIC bills and collects this assessment on behalf of FICO.

Prior to the Company's restructuring in December 2005, the Company's former bank subsidiaries NBG and BNB were operating under formal agreements with the Office of the Comptroller of the Currency ("OCC"), which resulted in a higher FDIC risk classification and the Company experienced an increase in FDIC insurance premiums in 2005. As a result of the merger of the Company's subsidiary banks and the lower risk classification for FSB, the FDIC insurance premiums decreased in 2006. As a result of the Reform Act previously described, the Company has a \$1.3 million assessment credit available to offset future FDIC premium assessments, but not the FICO assessment. Therefore, the Company expects the Reform Act to have minimal impact on its 2007 consolidated results of operations.

*Federal Home Loan Bank System.* FSB is a member of the FHLB System, which consists of 12 regional Federal Home Loan Banks. The FHLB System provides a central credit facility primarily for member institutions. As members of the FHLB of New York, the Bank is required to acquire and hold shares of capital stock in the FHLB. The minimum investment requirement is determined by a "membership" investment component and an "activity-based" investment component. Under the "membership" component, a certain minimum investment in capital stock is required to be maintained as long as the institution remains a member of the FHLB. Under the "activity-based" component, members are required to purchase capital stock in proportion to the volume of certain transactions with the FLHB. As of December 31, 2006, FSB complied with these requirements.

*Enforcement Powers.* The FDIC, the New York State Banking Department and the FRB have broad enforcement powers, including the power to terminate deposit insurance, impose substantial fines and other civil and criminal

penalties and appoint a conservator or receiver. Failure to comply with applicable laws, regulations and supervisory agreements could subject the Company or the Bank, as well as the officers, directors and other institution-affiliated parties of these organizations, to administrative sanctions and potentially substantial civil money penalties.

*Brokered Deposit Restrictions.* Adequately capitalized institutions cannot accept, renew or roll over brokered deposits except with a waiver from the FDIC, and are subject to restrictions on the interest rates that can be paid on such deposits. Undercapitalized institutions may not accept, renew or roll over brokered deposits.

*Cross-Guarantee Provisions.* The Financial Institutions Reform, Recovery and Enforcement Act of 1989 (“FIRREA”) contains a “cross-guarantee” provision which generally makes commonly controlled insured depository institutions liable to the FDIC for any losses incurred in connection with the failure of a commonly controlled depository institution.

*Community Reinvestment Act.* The Community Reinvestment Act of 1977 (“CRA”) and the regulations issued hereunder are intended to encourage banks to help meet the credit needs of their service area, including low and moderate income neighborhoods, consistent with the safe and sound operations of the banks. These regulations also provide for regulatory assessment of a bank’s record in meeting the needs of its service area when considering applications regarding establishing branches, mergers or other bank or branch acquisitions. FIRREA requires federal banking agencies to make public a rating of a bank’s performance under the CRA. In the case of a bank holding company, the CRA performance record of the banks involved in the transaction are reviewed in connection with the filing of an application to acquire ownership or control of shares or assets of a bank or to merge with any other bank holding company. An unsatisfactory record can substantially delay or block the transaction.

*Consumer Laws and Regulations.* In addition to the laws and regulations discussed herein, the Bank is also subject to certain consumer laws and regulations that are designed to protect consumers in transactions with banks. While the list set forth herein is not exhaustive, these laws and regulations include, among others, the Truth in Lending Act, the Truth in Savings Act, the Electronic Funds Transfer Act, the Expedited Funds Availability Act, the Equal Credit Opportunity Act, the Fair Housing Act, the Home Mortgage Disclosure Act and the Real Estate Settlement Procedures Act. These laws and regulations mandate certain disclosure requirements and regulate the manner in which financial institutions must deal with customers when taking deposits or making loans to such customers. The Bank must comply with the applicable provisions of these consumer protection laws and regulations as part of their ongoing customer relations. The Check Clearing for the 21st Century Act (“Check 21 Act” or “the Act”), which became effective on October 28, 2004, creates a new negotiable instrument, called a “substitute check”, which banks are required to accept as the legal equivalent of a paper check if it meets the requirements of the Act. The Act is designed to facilitate check truncation, to foster innovation in the check payment system, and to improve the payment system by shortening processing times and reducing the volume of paper checks.

## **Changing Regulatory Structure**

### **Gramm-Leach-Bliley Act**

The Gramm-Leach-Bliley Act (“Gramm-Leach”) was signed into law on November 12, 1999. Gramm-Leach permits, subject to certain conditions, combinations among banks, securities firms and insurance companies. Under Gramm-Leach, bank holding companies are permitted to offer their customers virtually any type of financial service including banking, securities underwriting, insurance (both underwriting and agency), and merchant banking. In order to engage in these additional financial activities, a bank holding company must qualify and register with the Board of Governors of the Federal Reserve System as a “financial holding company” by demonstrating that each of its subsidiaries is “well capitalized,” “well managed,” and has at least a “satisfactory” rating under the CRA. On May 12, 2000, FII received approval from the Federal Reserve Bank of New York to become a financial holding company resulting in the eventual formation of Five Star Investment Services, Inc. (“FSIS”) (formerly known as The FI Group, Inc. (“FIGI”)). During 2003, FII terminated its financial holding company status and now operates as a bank holding company. The change in status did not affect the non-financial subsidiaries or activities being conducted by the Company, although future acquisitions or expansions of non-financial activities may require prior FRB approval and will be limited to those that are

permissible for bank holding companies. Gramm-Leach establishes that the federal banking agencies will regulate the banking activities of financial holding companies and banks' financial subsidiaries, the SEC will regulate their securities activities and state insurance regulators will regulate their insurance activities. Gramm-Leach also provides new protections against the transfer and use by financial institutions of consumers' nonpublic, personal information.

The major provisions of Gramm-Leach are:

*Financial Holding Companies and Financial Activities.* Title I establishes a comprehensive framework to permit affiliations among commercial banks, insurance companies, securities firms, and other financial service providers by revising and expanding the Bank Holding Company Act framework to permit a holding company system to engage in a full range of financial activities through qualification as a new entity known as a financial holding company. A bank holding company that qualifies as a financial holding company can expand into a wide variety of services that are financial in nature, if its subsidiary depository institutions are "well-managed", "well-capitalized" and have received at least a "satisfactory" rating on their last CRA examination. Services that have been deemed to be financial in nature include securities underwriting, dealing and market making, sponsoring mutual funds and investment companies, insurance underwriting and agency activities and merchant banking.

*Securities Activities.* Title II narrows the exemptions from the securities laws previously enjoyed by banks, requires the FRB and the SEC to work together to draft rules governing certain securities activities of banks and creates a new, voluntary investment bank holding company.

*Insurance Activities.* Title III restates the proposition that the states are the functional regulators for all insurance activities, including the insurance activities of federally chartered banks, and bars the states from prohibiting insurance activities by depository institutions. The law encourages the states to develop uniform or reciprocal rules for the licensing of insurance agents.

*Privacy.* Under Title V, federal banking regulators were required to adopt rules that have limited the ability of banks and other financial institutions to disclose non-public information about consumers to nonaffiliated third parties. These limitations require disclosure of privacy policies to consumers and, in some circumstances, allow consumers to prevent disclosure of certain personal information to a nonaffiliated third party. Federal banking regulators issued final rules on May 10, 2000 to implement the privacy provisions of Title V. Under the rules, financial institutions must provide:

- Initial notices to customers about their privacy policies, describing the conditions under which they may disclose nonpublic personal information to nonaffiliated third parties and affiliates;
- Annual notices of their privacy policies to current customers; and
- A reasonable method for customers to "opt out" of disclosures to nonaffiliated third parties.

Compliance with the rules is mandatory after July 1, 2001. The Bank was in full compliance with the rules as of or prior to the respective effective dates.

*Safeguarding Confidential Customer Information.* Under Title V, federal banking regulators are required to adopt rules requiring financial institutions to implement a program to protect confidential customer information. In January 2000, the federal banking agencies adopted guidelines requiring financial institutions to establish an information security program to:

- Identify and assess the risks that may threaten customer information;
- Develop a written plan containing policies and procedures to manage and control these risks;
- Implement and test the plan; and
- Adjust the plan on a continuing basis to account for changes in technology, the sensitivity of customer information and internal or external threats to information security.

The Bank approved security programs appropriate to its size and complexity and the nature and scope of its operations prior to the July 1, 2001 effective date of the regulatory guidelines. The implementation of the programs is an ongoing process.



Community Reinvestment Act Sunshine Requirements. In February 2001, the federal banking agencies adopted final regulations implementing Section 711 of Title VII, the CRA Sunshine Requirements. The regulations require nongovernmental entities or persons and insured depository institutions and affiliates that are parties to written agreements made in connection with the fulfillment of the institution's CRA obligations to make available to the public and the federal banking agencies a copy of each agreement. The regulations impose annual reporting requirements concerning the disbursement, receipt and use of funds or other resources under these agreements. The effective date of the regulations was April 1, 2001. Neither FII nor the Bank is a party to any agreement that would be the subject of reporting pursuant to the CRA Sunshine Requirements.

## **USA Patriot Act**

As part of the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 ("USA Patriot Act"), signed into law on October 26, 2001, Congress adopted the International Money Laundering Abatement and Financial Anti-Terrorism Act of 2001 ("IMLAFATA"). IMLAFATA authorizes the Secretary of the Treasury, in consultation with the heads of other government agencies, to adopt special measures applicable to banks, bank holding companies or other financial institutions. During 2002, the Department of Treasury issued a number of regulations relating to enhanced recordkeeping and reporting requirements for certain financial transactions that are of primary money laundering concern, due diligence requirements concerning the beneficial ownership of certain types of accounts, and restrictions or prohibitions on certain types of accounts with foreign financial institutions. Covered financial institutions also are barred from dealing with foreign "shell" banks. In addition, IMLAFATA expands the circumstances under which funds in a bank account may be forfeited and requires covered financial institutions to respond under certain circumstances to requests for information from federal banking agencies within 120 hours.

Regulations were also adopted during 2002 to implement minimum standards to verify customer identity, to encourage cooperation among financial institutions, federal banking agencies, and law enforcement authorities regarding possible money laundering or terrorist activities, to prohibit the anonymous use of "concentration accounts," and to require all covered financial institutions to have in place a Bank Secrecy Act compliance program. IMLAFATA also amends the Bank Holding Company Act and the Bank Merger Act to require the federal banking agencies to consider the effectiveness of a financial institution's anti-money laundering activities when reviewing an application under these acts.

The Bank has in place a Bank Secrecy Act compliance program, and it engages in very few transactions of any kind with foreign financial institutions or foreign persons.

## **Sarbanes-Oxley Act**

On July 30, 2002, the President signed into law the Sarbanes-Oxley Act of 2002 (the "Act") implementing legislative reforms intended to address corporate and accounting fraud. In addition to the establishment of a new accounting oversight board that enforces auditing, quality control and independence standards and is funded by fees from all publicly traded companies, the law restricts accounting firms from providing both auditing and consulting services to the same client. To ensure auditor independence, any non-audit services being provided to an audit client requires pre-approval by the issuer's audit committee members. In addition, the audit partners must be rotated. The Act requires chief executive officers and chief financial officers, or their equivalent, to certify to the accuracy of periodic reports filed with the SEC, subject to civil and criminal penalties if they knowingly or willfully violate this certification requirement. In addition, under the Act, legal counsel is required to report evidence of a material violation of the securities laws or a breach of fiduciary duty by a company to its chief executive officer or its chief legal officer, and, if such officer does not appropriately respond, to report such evidence to the audit committee or other similar committee of the board of directors or the board itself.

Longer prison terms and increased penalties are also applied to corporate executives who violate federal securities laws, the period during which certain types of suits can be brought against a company or its officers has been extended, and bonuses issued to top executives prior to restatement of a company's financial statements are subject to disgorgement if such restatement was due to corporate misconduct. Executives are also prohibited from insider trading during retirement plan "blackout" periods, and loans to company executives are restricted. The

Act accelerates the time frame for disclosures by public companies, as they must immediately disclose any material changes in their financial condition or operations. Directors and executive officers must also provide information for most changes in ownership in a company's securities within two business days of the change.

The Act also prohibits any officer or director of a company or any other person acting under their direction from taking any action to fraudulently influence, coerce, manipulate or mislead any independent public or certified accountant engaged in the audit of the company's financial statements for the purpose of rendering the financial statement's materially misleading. The Act also requires the SEC to prescribe rules requiring inclusion of an internal control report and assessment by management in the annual report to stockholders. In addition, the Act requires that each financial report required to be prepared in accordance with (or reconciled to) accounting principles generally accepted in the United States of America and filed with the SEC reflect all material correcting adjustments that are identified by a "registered public accounting firm" in accordance with accounting principles generally accepted in the United States of America and the rules and regulations of the SEC.

As directed by Section 302(a) of the Act, the Company's chief executive officer and chief financial officer are each required to certify that the Company's quarterly and annual reports do not contain any untrue statement of a material fact. The Act imposes several requirements, including having these officers certify that: they are responsible for establishing, maintaining and regularly evaluating the effectiveness of the Company's internal controls; they have made certain disclosures to the Company's auditors and the Audit Committee of the Board of Directors about the Company's internal controls; and they have included information in the Company's quarterly and annual reports about their evaluation and whether there have been significant changes in the Company's internal controls or in other factors that could significantly affect internal controls during the last quarter.

### **Fair Credit Reporting Act and Fair and Accurate Transactions Act**

In 1970, the U. S. Congress enacted the Fair Credit Reporting Act (the "FCRA") in order to ensure the confidentiality, accuracy, relevancy and proper utilization of consumer credit report information. Under the framework of the FCRA, the United States has developed a highly advanced and efficient credit reporting system. The information contained in that broad system is used by financial institutions, retailers and other creditors of every size in making a wide variety of decisions regarding financial transactions. Employers and law enforcement agencies have also made wide use of the information collected and maintained in databases made possible by the FCRA. The FCRA affirmatively preempts state law in a number of areas, including the ability of entities affiliated by common ownership to share and exchange information freely, the requirements on credit bureaus to reinvestigate the contents of reports in response to consumer complaints, among others. By its terms, the preemption provisions of the FCRA were to terminate as of December 31, 2003. With the enactment of the Fair and Accurate Transactions Act (the "FACT Act") in late 2003, the preemption provisions of FCRA were extended, although the FACT Act imposes additional requirements on entities that gather and share consumer credit information. The FACT Act required the FRB and the Federal Trade Commission ("FTC") to issue final regulations within nine months of the effective date of the Act. A series of regulations and announcements have been promulgated, including a joint FTC/FRB announcement of effective dates for FCRA amendments, the FTC's "Free Credit Report" rule, revisions to the FTC's FACT Act Rules, the FTC's final rules on identity theft and proof of identity, the FTC's final regulation on consumer information and records disposal, the FTC's final summaries and the final rule on prescreen notices.

## **FRB Final Rule on Trust Preferred Securities**

On March 1, 2005, the FRB issued a final rule that allows the continued inclusion of trust preferred securities in the Tier 1 capital of bank holding companies. Trust preferred securities, however, will be subject to stricter quantitative limits. Key components of the final rule are:

- Trust preferred securities, together with other “restricted core capital elements”, can be included in a bank holding company’s Tier 1 capital up to 25% of the sum of core capital elements, including “restricted core capital elements”;
- Restricted core capital elements are defined to include:
  - Qualifying trust preferred securities;
  - Qualifying cumulative perpetual preferred stock (and related surplus);
  - Minority interest related to qualifying cumulative perpetual preferred stock directly issued by a consolidated U.S. depository institution or foreign bank subsidiary; and
  - Minority interest related to qualifying common or qualifying perpetual preferred stock issued by a consolidated subsidiary that is neither a U.S. depository institution nor a foreign bank subsidiary.
- The sum of core capital elements will be calculated net of goodwill, less any associated deferred tax liability;
- Internationally active bank holding companies are further limited, and must limit restricted core capital elements to 15% of the sum of core capital elements, including restricted core capital elements, net of goodwill, although they may include qualifying mandatory convertible preferred securities up to the 25% limit;
- A five year transition period for application of quantitative limits, ending March 31, 2009.

## **Expanding Enforcement Authority and Enforcement Matters**

The FRB, the New York State Superintendent of Banks and the FDIC possess extensive authority to police unsafe or unsound practices and violations of applicable laws and regulations by depository institutions and their holding companies. For example, the FDIC may terminate the deposit insurance of any institution that it determines has engaged in an unsafe or unsound practice. The agencies can also assess civil money penalties, issue cease and desist or removal orders, seek injunctions, and publicly disclose such actions.

## **Effect On Economic Environment**

The policies of regulatory authorities, including the monetary policy of the FRB, have a significant effect on the operating results of bank holding companies and their subsidiaries. Among the means available to the FRB to affect the money supply are open market operations in U.S. Government securities, changes in the discount rate on member bank borrowings and changes in reserve requirements against member bank deposits. These means are used in varying combinations to influence overall growth and distribution of bank loans, investments and deposits, and their use may affect interest rates charged on loans or paid for deposits. FRB monetary policies have materially affected the operating results of commercial banks in the past and are expected to continue to do so in the future.

## **Item 1A. Risk Factors**

Our financial results are subject to a number of risks. The factors discussed below are intended to highlight risks that management believes are most relevant to our current operating environment. This listing is not intended to capture all risks associated with our business. Additional risks, including those generally affecting the industry in which we operate, risks that we currently deem immaterial and risks generally applicable to companies that have recently undertaken similar transactions, may also negatively impact our consolidated financial position, consolidated results of operations, or liquidity.

*Asset Quality.* A significant source of risk for the Company arises from the possibility that losses will be sustained because borrowers, guarantors and related parties may fail to perform in accordance with the terms of their loans. Most loans originated by the Company are secured, but loans may be unsecured depending on the nature of the loan. With respect to secured loans, the collateral securing the repayment of these loans includes a wide variety of diverse real and personal property that may be affected by changes in prevailing economic, environmental and other conditions, including declines in the value of real estate, changes in interest rates, changes in monetary and fiscal policies of the federal government, wide-spread disease, terrorist activity, environmental contamination and other external events.

The Company has adopted loan policies with well-defined risk tolerance limits including individual loan officer and committee approval processes. Policies and procedures outline underwriting standards, appraisal requirements, collateral valuations, financial information reviews, and ongoing quality monitoring processes that management believes are appropriate to mitigate the risk of loss within the loan portfolio. Such policies and procedures, however, may not prevent unexpected losses that could have a material adverse effect on the Company's business, financial condition, results of operations, or liquidity.

*Interest Rate Risk.* The banking industry's earnings depend largely on the relationship between the yield on earning assets, primarily loans and investments, and the cost of funds, primarily deposits and borrowings. This relationship, known as the interest rate spread, is subject to fluctuation and is affected by economic and competitive factors which influence interest rates, the volume and mix of interest-earning assets and interest-bearing liabilities and the level of non-performing assets. Fluctuations in interest rates affect the demand of customers for the Company's products and services. The Bank is subject to interest rate risk to the degree that interest-bearing liabilities re-price or mature more slowly or more rapidly or on a different basis than interest-earning assets. Significant fluctuations in interest rates could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. For additional information regarding interest rate risk, see Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk."

*Changes in the Value of Goodwill and Other Intangible Assets.* Under accounting standards, the Company is not required to amortize goodwill but rather must evaluate goodwill for impairment at least annually. If deemed impaired at any point in the future, an impairment charge representing all or a portion of goodwill will be recorded to current earnings in the period in which the impairment occurred. The capitalized value of other intangible assets is amortized to earnings over their estimated lives. Other intangible assets are also subject to periodic impairment reviews. If these assets are deemed impaired at any point in the future, an impairment charge will be recorded to current earnings in the period in which the impairment occurred. See also Note 7 of the notes to consolidated financial statements.

*Breach of Information Security and Technology Dependence.* The Company depends upon data processing, software, communication and information exchange on a variety of computing platforms and networks and over the internet. Despite instituted safeguards, the Company cannot be certain that all of its systems are entirely free from vulnerability to attack or other technological difficulties or failures. The Company relies on the services of a variety of vendors to meet its data processing and communication needs. If information security is breached or other technology difficulties or failures occur, information may be lost or misappropriated, services and operations may be interrupted and the Company could be exposed to claims from customers. Any of these results could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity.

*Economic Conditions, Limited Geographic Diversification.* The Company's banking operations are located in Western and Central New York State. Because of the geographic concentration of its operations, the Company's results depend largely upon economic conditions in this area, which include volatility in wholesale milk prices, losses of manufacturing jobs in Rochester and Buffalo, and minimal population growth throughout the region. Further deterioration in economic conditions could adversely affect the quality of the Company's loan portfolio and the demand for its products and services, and accordingly, could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. See also the section titled "Market Area and Competition".

*Ability of the Company to Execute Its Business Strategy.* The financial performance and profitability of the Company will depend on its ability to execute its strategic plan and manage its future growth. Failure to execute these plans could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. Moreover, the Company's future performance is subject to a number of factors beyond its control, including pending and future federal and state banking legislation, regulatory changes, unforeseen litigation outcomes, inflation, lending and deposit rate changes, interest rate fluctuations, increased competition and economic conditions. Accordingly, these issues could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity.

*Dependence on Key Personnel.* The Company's success depends to a significant extent on the management skills of its existing executive officers and directors, many of whom have held officer and director positions with the Company for many years. The loss or unavailability of any of its key personnel, including Erland E. Kailbourne, Chairman of the Board of Directors, Peter G. Humphrey, President and Chief Executive Officer, James T. Rudgers, Executive Vice President and Chief of Community Banking, Ronald A. Miller, Executive Vice President and Chief Financial Officer, George D. Hagi, Executive Vice President and Chief Risk Officer, John J. Witkowski, Senior Vice President and Regional President/Retail Banking Executive, Martin K. Birmingham, Senior Vice President and Regional President/Commercial Market Executive, Kevin B. Klotzbach, Senior Vice President and Treasurer, Bruce H. Nagle, Senior Vice President and Director of Human Resources and Richard J. Harrison, Senior Vice President and Senior Retail Lending Administrator, could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. See also Part III, Item 10, "Directors, Executive Officers and Corporate Governance".

*Competition.* National competitors are much larger in total assets and capitalization, have greater access to capital markets and offer a broader array of financial services than the Company. There can be no assurance that the Company will be able to compete effectively in its markets. Furthermore, developments increasing the nature or level of competition, together with changes in our strategic plan and stricter loan underwriting standards, could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. See also the sections titled "Market Area and Competition" and "Supervision and Regulation."

*Government Regulation and Monetary Policy.* The Company and the banking industry are subject to extensive regulation and supervision under federal and state laws and regulations. The restrictions imposed by such laws and regulations limit the manner in which the Company conducts its banking business, undertakes new investments and activities and obtains financing. These regulations are designed primarily for the protection of the deposit insurance funds and consumers and not to benefit holders of the Company's securities. Financial institution regulation has been the subject of significant legislation in recent years and may be the subject of further significant legislation in the future, none of which is in the control of the Company. Significant new laws or changes in, or repeals of, existing laws could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. Further, federal monetary policy, particularly as implemented through the Federal Reserve System, significantly affects credit conditions for the Company, and any unfavorable change in these conditions could have a material adverse effect on the Company's business, financial condition, results of operations or liquidity. See also "Supervision and Regulation".

## **Item 1B. Unresolved Staff Comments**

None.

## Item 2. Properties

| <u>LOCATION</u>                     | <u>TYPE OF FACILITY</u> | <u>LEASED OR OWNED</u> | <u>EXPIRATION OF LEASE</u> |
|-------------------------------------|-------------------------|------------------------|----------------------------|
| Allegany .....                      | Branch                  | Owned                  | —                          |
| Amherst .....                       | Branch                  | Leased                 | February 2020              |
| Attica .....                        | Branch                  | Owned                  | —                          |
| Auburn .....                        | Branch                  | Owned                  | —                          |
| Avoca .....                         | Branch                  | Owned                  | —                          |
| Batavia .....                       | Branch                  | Leased                 | December 2016              |
| Batavia (In-Store) .....            | Branch                  | Leased                 | July 2009                  |
| Bath .....                          | Branch                  | Owned                  | —                          |
| Bath .....                          | Drive-up Branch         | Owned                  | —                          |
| Caledonia .....                     | Branch                  | Leased                 | January 2007               |
| Canandaigua .....                   | Branch                  | Owned                  | —                          |
| Cuba .....                          | Branch                  | Owned                  | —                          |
| Dansville .....                     | Branch                  | Leased                 | March 2014                 |
| Dundee .....                        | Branch                  | Owned                  | —                          |
| East Aurora .....                   | Branch                  | Leased                 | January 2013               |
| East Rochester .....                | Branch                  | Leased                 | September 2009             |
| Ellicottville .....                 | Branch                  | Owned                  | —                          |
| Elmira .....                        | Branch                  | Owned                  | —                          |
| Elmira Heights .....                | Branch                  | Leased                 | August 2009                |
| Erwin .....                         | Branch                  | Leased                 | July 2007                  |
| Geneseo .....                       | Branch                  | Owned                  | —                          |
| Geneva .....                        | Branch                  | Owned                  | —                          |
| Geneva .....                        | Drive-up Branch         | Owned                  | —                          |
| Geneva (Plaza) .....                | Branch                  | Ground Leased          | January 2016               |
| Hammondsport .....                  | Branch                  | Owned                  | —                          |
| Honeoye Falls .....                 | Branch                  | Leased                 | September 2017             |
| Hornell .....                       | Branch                  | Owned                  | —                          |
| Horseheads .....                    | Branch                  | Leased                 | October 2012               |
| Lakeville .....                     | Branch                  | Owned                  | —                          |
| Lakewood .....                      | Branch                  | Owned                  | —                          |
| Leroy .....                         | Branch                  | Owned                  | —                          |
| Mount Morris .....                  | Branch                  | Owned                  | —                          |
| Naples .....                        | Branch                  | Owned                  | —                          |
| North Chili .....                   | Branch                  | Owned                  | —                          |
| North Java .....                    | Branch                  | Owned                  | —                          |
| North Warsaw .....                  | Branch                  | Owned                  | —                          |
| Olean .....                         | Branch                  | Owned                  | —                          |
| Olean .....                         | Drive-up Branch         | Owned                  | —                          |
| Orchard Park .....                  | Branch                  | Ground Leased          | January 2019               |
| Ovid .....                          | Branch                  | Owned                  | —                          |
| Pavilion .....                      | Branch                  | Owned                  | —                          |
| Penn Yan .....                      | Branch                  | Owned                  | —                          |
| Salamanca .....                     | Branch                  | Owned                  | —                          |
| Strykersville .....                 | Branch                  | Owned                  | —                          |
| Victor .....                        | Branch                  | Owned                  | —                          |
| Warsaw (220 Liberty Street) .....   | Headquarters            | Owned                  | —                          |
| Warsaw (31 North Main Street) ..... | Administrative Offices  | Owned                  | —                          |
| Warsaw (55 North Main Street) ..... | Main Office             | Owned                  | —                          |
| Waterloo .....                      | Branch                  | Owned                  | —                          |
| Wayland .....                       | Branch                  | Owned                  | —                          |
| Williamsville .....                 | Branch                  | Leased                 | August 2007                |
| Wyoming .....                       | Branch                  | Leased                 | June 2007                  |
| Yorkshire .....                     | Branch                  | Ground Leased          | November 2007              |

### Item 3. Legal Proceedings

From time to time the Company is a party to or otherwise involved in legal proceedings arising in the normal course of business. Management does not believe that there is any pending or threatened proceeding against the Company, which, if determined adversely, would have a material adverse effect on the Company's business, results of operations or financial condition.

### Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders during the fourth quarter of the year ended December 31, 2006.

## PART II

### Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

#### Market and Dividend Information

The common stock of FII is traded on the NASDAQ Global Select Market under the symbol of "FISI". The following chart lists prices per share of actual sales transactions as reported by NASDAQ, as well as the cash dividends declared.

|                    | Sales Price Per Share |          |          | Cash<br>Dividends<br>Per Share<br>Declared |
|--------------------|-----------------------|----------|----------|--|
|                    | High                  | Low      | Close    |  |
| <b><u>2006</u></b> |                       |          |          |  |
| First Quarter      | \$ 21.17              | \$ 18.16 | \$ 18.89 | \$ 0.08                                    |
| Second Quarter     | 20.86                 | 17.43    | 20.86    | 0.08                                       |
| Third Quarter      | 25.38                 | 19.15    | 23.36    | 0.09                                       |
| Fourth Quarter     | 24.25                 | 22.07    | 23.05    | 0.09                                       |
| <b><u>2005</u></b> |                       |          |          |  |
| First Quarter      | \$ 24.93              | \$ 18.93 | \$ 19.81 | \$ 0.16                                    |
| Second Quarter     | 20.21                 | 17.05    | 18.02    | 0.08                                       |
| Third Quarter      | 20.76                 | 15.86    | 18.41    | 0.08                                       |
| Fourth Quarter     | 21.98                 | 15.52    | 19.62    | 0.08                                       |

FII pays regular quarterly cash dividends on its common stock, and its Board of Directors presently intends to continue the payment of regular quarterly cash dividends, subject to the need for those funds for debt service and other purposes. However, because substantially all of the funds available for the payment of dividends are derived from the Bank, future dividends will depend upon the earnings of the Bank, its financial condition and need for funds. Furthermore, there are a number of federal banking policies and regulations that restrict both FII's and the Bank's ability to pay dividends. For further discussion on dividend restrictions, refer to the Part I, Item 1 sections titled "Supervision and Regulation", "The Company" and "The Bank", as these restrictions may have the effect of reducing the amount of dividends that FII can declare to its shareholders.



## Shareholders

At March 2, 2007, the Company had approximately 1,950 common shareholders and 11,336,730 shares of common stock outstanding (exclusive of treasury shares).

## Recent Sales of Unregistered Securities

None.

## Purchases of Equity Securities by the Issuer and Affiliated Purchases

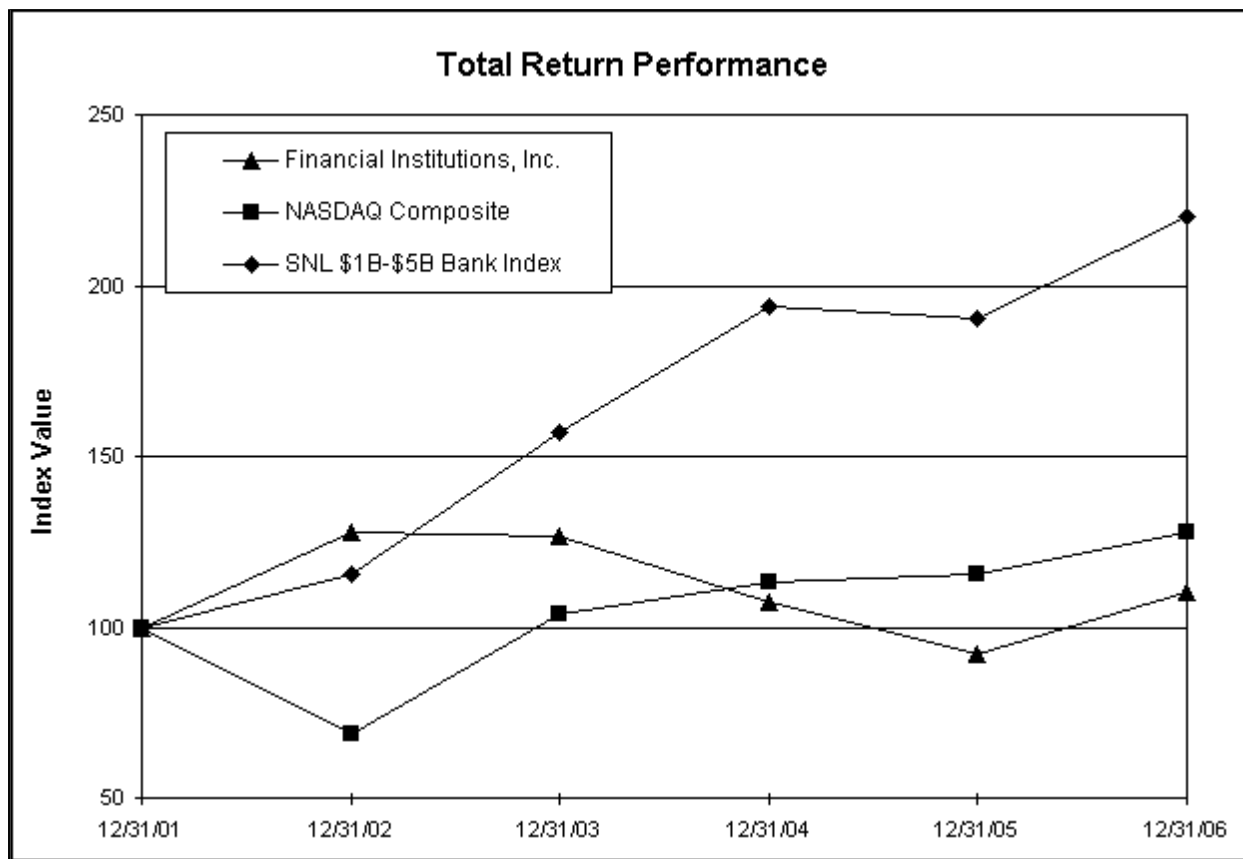
The table below sets forth the information with respect to purchases made by the Company or any “affiliated purchaser” (as defined in Rule 10b-18(a)(3) under the Securities Exchange Act of 1934) of FII common stock during the three months ended December 31, 2006:

| <b>Period</b>       | <b>Total<br/>Number of<br/>Shares<br/>Purchased</b> | <b>Average<br/>Price Paid<br/>per Share</b> | <b>Total Number of<br/>Shares Purchased as<br/>Part of Publicly<br/>Announced Plans or<br/>Programs</b> | <b>Approximate Dollar<br/>Value of Shares that<br/>May Yet Be<br/>Purchased Under<br/>the Plans or<br/>Programs (1)</b> |
|---------------------|---|---|---|---|
| 10/01/06 – 10/31/06 | -   | \$ -  | -   | \$ 5,000,000  |
| 11/01/06 – 11/30/06 | 4,351   | 22.48                                       | 4,351   | 4,902,000   |
| 12/01/06 – 12/31/06 | 1,000   | (2) 14.81                                   | -   | 4,902,000   |
| Total               | 5,351   | \$ 21.05                                    | 4,351   | \$ 4,902,000  |

- (1) On October 25, 2006, the Company’s Board of Directors approved a one-year, \$5.0 million common stock repurchase program. Under the program, stock repurchases may be made either in the open market or through privately negotiated transactions in amounts and at times and prices as determined by the Company.
- (2) Shares were purchased in a private transaction pursuant to an agreement that priced the shares at the Company’s book value at the previous year-end.

## Performance Graph

The Stock Performance Graph compares the cumulative total return on FII's common stock against the cumulative total return of the NASDAQ Composite of U.S. Stocks and the SNL Financial LC ("SNL") \$1 Billion - \$5 Billion Bank Index, for the period of December 31, 2001 through December 31, 2006. The graph assumes that \$100 was invested on December 31, 2001 in our common stock and the comparison groups and reinvestment of all cash dividends prior to any tax effect.



| Index                        | Period Ending |          |          |          |          |          |
|------------------------------|---------------|----------|----------|----------|----------|----------|
|                              | 12/31/01      | 12/31/02 | 12/31/03 | 12/31/04 | 12/31/05 | 12/31/06 |
| Financial Institutions, Inc. | 100.00        | 127.95   | 126.40   | 107.04   | 92.23    | 110.10   |
| NASDAQ Composite             | 100.00        | 68.76    | 103.67   | 113.16   | 115.57   | 127.58   |
| SNL \$1B-\$5B Bank Index     | 100.00        | 115.44   | 156.98   | 193.74   | 190.43   | 220.36   |

Source : SNL Financial LC, Charlottesville, VA

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[www.snl.com](http://www.snl.com)

## Item 6. Selected Financial Data

(Dollars in thousands)

At December 31:

|  | 2006        | 2005        | 2004        | 2003        | 2002        |
|--|-------------|-------------|-------------|-------------|-------------|
| <b>Selected Financial Condition Data</b> |             |             |             |             |             |
| Total assets                             | \$1,907,552 | \$2,022,392 | \$2,156,329 | \$2,173,732 | \$2,105,034 |
| Loans                                    | 926,482     | 992,321     | 1,252,405   | 1,340,436   | 1,314,921   |
| Allowance for loan losses                | 17,048      | 20,231      | 39,186      | 29,064      | 21,660      |
| Securities available for sale            | 735,148     | 790,855     | 727,198     | 604,964     | 596,862     |
| Securities held to maturity              | 40,388      | 42,593      | 39,317      | 47,131      | 47,125      |
| Total liabilities                        | 1,725,164   | 1,850,635   | 1,972,042   | 1,990,629   | 1,926,740   |
| Deposits                                 | 1,617,695   | 1,717,261   | 1,818,949   | 1,818,889   | 1,708,518   |
| Borrowed funds (1)                       | 87,199      | 115,199     | 132,614     | 154,223     | 195,441     |
| Total shareholders' equity               | 182,388     | 171,757     | 184,287     | 183,103     | 178,294     |

(Dollars in thousands)

For the years ended December 31:

|  | 2006      | 2005      | 2004      | 2003      | 2002      |
|--|-----------|-----------|-----------|-----------|-----------|
| <b>Selected Results of Operations Data</b>                   |           |           |           |           |           |
| Interest income  | \$103,070 | \$103,887 | \$106,175 | \$111,450 | \$118,439 |
| Interest expense   | 43,604    | 36,395    | 30,768    | 35,947    | 42,577    |
| Net interest income  | 59,466    | 67,492    | 75,407    | 75,503    | 75,862    |
| (Credit) provision for loan losses                           | (1,842)   | 28,532    | 19,676    | 22,526    | 6,119     |
| Net interest income after (credit) provision for loan losses | 61,308    | 38,960    | 55,731    | 52,977    | 69,743    |
| Noninterest income   | 21,911    | 29,384    | 22,149    | 22,570    | 18,680    |
| Noninterest expense  | 59,612    | 65,492    | 61,767    | 57,283    | 49,749    |
| Income from continuing operations before income taxes        | 23,607    | 2,852     | 16,113    | 18,264    | 38,674    |
| Income tax expense (benefit) from continuing operations      | 6,245     | (1,766)   | 3,170     | 3,923     | 12,248    |
| Income from continuing operations                            | 17,362    | 4,618     | 12,943    | 14,341    | 26,426    |
| Gain (loss) on discontinued operations, net of tax           | -         | (2,452)   | (450)     | (94)      | 30        |
| Net income   | \$17,362  | \$2,166   | \$12,493  | \$14,247  | \$26,456  |

(1) Borrowed funds include junior subordinated debentures.

## Item 6. Selected Financial Data (Continued)

|  | At or for the years ended December 31: |        |        |        |        |
|--|--|--------|--------|--------|--------|
|  | 2006                                   | 2005   | 2004   | 2003   | 2002   |
| <b>Per Common Share Data</b>   |  |        |        |        |        |
| Basic:   |  |        |        |        |        |
| Income from continuing operations  | \$1.40                                 | \$0.28 | \$1.02 | \$1.15 | \$2.25 |
| Net income   | 1.40                                   | 0.06   | 0.98   | 1.14   | 2.26   |
| Diluted:   |  |        |        |        |        |
| Income from continuing operations  | \$1.40                                 | \$0.28 | \$1.02 | \$1.14 | \$2.22 |
| Net income   | 1.40                                   | 0.06   | 0.98   | 1.13   | 2.23   |
| Cash dividends declared on common stock  | 0.34                                   | 0.40   | 0.64   | 0.64   | 0.58   |
| Book value   | 14.53                                  | 13.60  | 14.81  | 14.81  | 14.46  |
| Tangible book value  | 11.15                                  | 10.19  | 11.31  | 11.22  | 10.74  |
| Market value   | 23.05                                  | 19.62  | 23.25  | 28.23  | 29.36  |
| <b>Selected Financial Ratios</b>   |  |        |        |        |        |
| Performance Ratios:  |  |        |        |        |        |
| Return on average common equity  | 10.02%                                 | 0.43%  | 6.55%  | 7.65%  | 17.01% |
| Return on average tangible common equity   | 13.23                                  | 0.56   | 8.57   | 10.12  | 23.29  |
| Return on average assets   | 0.90                                   | 0.10   | 0.57   | 0.66   | 1.35   |
| Common dividend payout (2)   | 24.29                                  | 666.67 | 65.31  | 56.14  | 25.66  |
| Net interest margin (3)  | 3.55                                   | 3.65   | 3.90   | 3.99   | 4.40   |
| Efficiency ratio (4)   | 69.45                                  | 70.18  | 60.41  | 54.26  | 49.18  |
| Asset Quality Ratios:  |  |        |        |        |        |
| Nonperforming loans to total loans (5)   | 1.71%                                  | 1.82%  | 4.31%  | 3.84%  | 2.82%  |
| Nonperforming loans and other real estate to total loans and other real estate (5) | 1.84                                   | 1.93   | 4.40   | 3.89   | 2.91   |
| Nonperforming assets to total assets (5)   | 0.89                                   | 0.97   | 2.56   | 2.40   | 1.82   |
| Allowance for loan losses to total loans (5)                                       | 1.84                                   | 2.04   | 3.13   | 2.17   | 1.65   |
| Allowance for loan losses to nonperforming loans (5)                               | 108                                    | 112    | 73     | 56     | 58     |
| Net charge-offs to average total loans (5)   | 0.14                                   | 4.27   | 0.74   | 1.11   | 0.30   |
| Capital ratios:  |  |        |        |        |        |
| Period end common equity to total assets   | 8.64%                                  | 7.62%  | 7.72%  | 7.61%  | 7.63%  |
| Average common equity to average assets  | 8.17                                   | 7.54   | 7.67   | 7.74   | 7.47   |
| Period end tangible common equity to total tangible assets                         | 6.77                                   | 5.82   | 6.01   | 5.87   | 5.78   |
| Average tangible common equity to average tangible assets                          | 6.32                                   | 5.80   | 5.97   | 5.96   | 5.56   |
| Tier 1 leverage capital  | 8.91                                   | 7.60   | 7.13   | 7.03   | 6.96   |
| Tier 1 risk-based capital  | 15.85                                  | 13.75  | 11.27  | 10.18  | 9.82   |
| Total risk-based capital   | 17.10                                  | 15.01  | 12.54  | 11.44  | 11.08  |

(2) Cash dividends declared on common stock divided by basic net income per common share.

(3) Represents net interest income divided by average interest-earning assets. The interest earned from tax-exempt securities includes a tax-equivalent adjustment.

(4) The efficiency ratio represents noninterest expense less other real estate expense and amortization of intangibles (all from continuing operations) divided by net interest income (tax-equivalent) plus other noninterest income less gain on sale of securities, gain on sale of credit card portfolio, gain on sale of trust relationships and net gain on sale of commercial-related loans held for sale (all from continuing operations).

(5) Ratios exclude nonaccruing commercial-related loans held for sale (which amounted to \$577,000 at December 31, 2005 and zero for all other years presented) from nonperforming loans and exclude loans held for sale from total loans.

## **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation**

### **GENERAL**

The principal objective of this discussion is to provide an overview of the financial condition and results of operations of the Company during the year ended December 31, 2006 and the preceding two years. This discussion and the tabular presentations should be read in conjunction with the accompanying consolidated financial statements and accompanying notes.

**Income.** The Company's results of operations are dependent primarily on net interest income, which is the difference between the income earned on loans and securities and the interest paid on deposits and borrowings. Results of operations are also affected by the (credit) provision for loan losses, service charges on deposits, financial services group fees and commissions, mortgage banking revenues, gain or loss on the sale of securities, gain or loss on sale of loans and other miscellaneous income.

**Expenses.** The Company's expenses primarily consist of salaries and employee benefits, occupancy and equipment, supplies and postage, amortization of other intangible assets, computer and data processing, professional fees and services, other miscellaneous expense and income tax expense (benefit). Results of operations are also significantly affected by general economic and competitive conditions, particularly changes in interest rates, government policies and the actions of regulatory authorities.

### **OVERVIEW**

Net income was \$17.4 million, \$2.2 million and \$12.5 million for 2006, 2005 and 2004, respectively. Diluted earnings per share for the year ended December 31, 2006 was \$1.40, compared to \$0.06 in 2005 and \$0.98 in 2004. The return on average common equity in 2006 was 10.02%, compared to 0.43% in 2005 and 6.55% in 2004. The return on average assets in 2006 was 0.90%, compared to 0.10% in 2005 and 0.57% in 2004.

The primary factor for the improved 2006 results was a \$1.8 million credit for loan losses in 2006 compared with a \$28.5 million and \$19.7 million provision for loan losses in 2005 and 2004, respectively. The Company also reduced noninterest expense by \$5.9 million in 2006 compared with 2005. The improved risk profile of the Company's loan portfolio contributed to the credit for loan losses. Lower noninterest expense resulted from improved operating efficiencies from the consolidation of the Company's subsidiary banks in December 2005, coupled with a reduction in costs associated with asset quality issues and regulatory matters.

Net interest income, the principal source of the Company's earnings, was \$59.5 million in 2006 down from \$67.5 million in 2005 and \$75.4 million in 2004. Net interest margin was 3.55%, 3.65% and 3.90% for the years ended December 31, 2006, 2005 and 2004, respectively. The decline in net interest income resulted from lower earning asset levels along with a narrowed net interest margin.

Effective December 3, 2005, the Company merged its subsidiary banks into the New York State-chartered First Tier Bank & Trust ("FTB"), which was then renamed Five Star Bank ("FSB"). The consolidation activities have improved operational efficiencies and have contributed to lower noninterest expense in 2006 when compared with 2005 and 2004. The Company also sold the Burke Group, Inc ("BGI") subsidiary during 2005 to focus on its core community banking business. The results of BGI have been reported separately as a discontinued operation in the consolidated statements of income and the loss on discontinued operation totaled \$2.5 million and \$450,000 for 2005 and 2004, respectively. In addition, the Company sold its trust relationships during 2006 and recognized a \$1.4 million gain on the sale.

### **CRITICAL ACCOUNTING POLICIES**

The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States and are consistent with predominant practices in the financial services industry. Application of critical accounting policies, which are those policies that management believes are the most important to the Company's financial position and results, requires management to make estimates, assumptions, and judgments that affect the amounts reported in the consolidated financial statements and accompanying notes and are based on information available as of the date of the financial statements. Future changes in information

may affect these estimates, assumptions and judgments, which, in turn, may affect amounts reported in the financial statements.

The Company has numerous accounting policies, of which the most significant are presented in Note 1 of the notes to consolidated financial statements. These policies, along with the disclosures presented in the other financial statement notes and in this discussion, provide information on how significant assets, liabilities, revenues and expenses are reported in the consolidated financial statements and how those reported amounts are determined. Based on the sensitivity of financial statement amounts to the methods, assumptions, and estimates underlying those amounts, management has determined that the accounting policies with respect to the allowance for loan losses and goodwill require particularly subjective or complex judgments important to the Company's financial position and results of operations, and, as such, are considered to be critical accounting policies as discussed below.

#### Allowance for Loan Losses

The allowance for loan losses represents management's estimate of probable credit losses inherent in the loan portfolio. Determining the amount of the allowance for loan losses is considered a critical accounting estimate because it requires significant judgment and the use of subjective measurements including management's assessment of the internal risk classifications of loans, changes in the nature of the loan portfolio, industry concentrations and the impact of current local, regional and national economic factors on the quality of the loan portfolio. Changes in these estimates and assumptions are reasonably possible and may have a material impact on the Company's consolidated financial statements, results of operations or liquidity. For additional discussion related to the Company's accounting policies for the allowance for loan losses, see the sections titled "Analysis of Allowance for Loan Losses" and "Allocation of Allowance for Loan Losses" in Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operation" and Note 1 of the notes to consolidated financial statements.

#### Goodwill

Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets" prescribes the accounting for goodwill and intangible assets subsequent to initial recognition. The provisions of SFAS No. 142 discontinue the amortization of goodwill and intangible assets with indefinite lives. Instead, these assets are subject to at least an annual impairment review, and more frequently if certain impairment indicators are in evidence. Changes in the estimates and assumptions used to evaluate impairment may have a material impact on the Company's consolidated financial statements, results of operations or liquidity. During 2006, 2005 and 2004, the Company evaluated goodwill for impairment using a discounted cash flow analysis and determined no impairment existed. For additional discussion related to the Company's accounting policy for goodwill and other intangible assets, see Note 1 of the notes to consolidated financial statements.

### **ANALYSIS OF FINANCIAL CONDITION**

#### **Overview**

At December 31, 2006 the Company had total assets of \$1.908 billion, a decrease of 6% from \$2.022 billion at December 31, 2005. Loans at December 31, 2006 were \$926.5 million, down \$65.8 million, or 6.6%, when compared to \$992.3 million at December 31, 2005. The decline in loans was primarily attributed to loan payments outpacing new loan originations and the consequences of the 2005 loan sale. The Company's strategy is to rebuild a balanced quality loan portfolio, and loan originations slowed due to more stringent underwriting requirements, firm pricing disciplines and a highly competitive marketplace for quality loans. Total deposits amounted to \$1.618 billion and \$1.717 billion at December 31, 2006 and 2005, respectively. Contributing to the decline in deposits were fewer certificates of deposit, including brokered certificates of deposit, as the Company actively managed to lower the level of these higher cost deposits. Other deposit categories declined from deposit outflows associated with the effects of the 2005 loan sale and from higher-rate competitor products. At December 31, 2006, total borrowed funds and junior subordinated debentures were \$87.2 million compared to \$115.2 million at December 31, 2005. The Company funded the reduction in borrowings with cash available from the decline in loans experienced in 2006. Book value per common share was \$14.53 and \$13.60 at December 31,

2006 and 2005, respectively. At December 31, 2006 the Company's total shareholders' equity was \$182.4 million compared to \$171.8 million a year earlier.

## **Lending Activities**

### Loan Portfolio Composition

Loans outstanding, excluding loans held for sale and including net unearned income and net deferred fees and costs, are summarized as follows at December 31:

| <i>(Dollars in thousands)</i> | <b>2006</b>       | <b>2005</b>       | <b>2004</b>        | <b>2003</b>        | <b>2002</b>        |
|-------------------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| Commercial                    | \$ 105,806        | \$ 116,444        | \$ 203,178         | \$ 248,313         | \$ 262,630         |
| Commercial real estate        | 243,966           | 264,727           | 343,532            | 369,712            | 332,134            |
| Agricultural                  | 56,808            | 75,018            | 195,185            | 235,199            | 233,769            |
| Residential real estate       | 268,446           | 274,487           | 259,055            | 246,621            | 244,927            |
| Consumer and home equity      | <u>251,456</u>    | <u>261,645</u>    | <u>251,455</u>     | <u>240,591</u>     | <u>241,461</u>     |
| Total loans                   | 926,482           | 992,321           | 1,252,405          | 1,340,436          | 1,314,921          |
| Allowance for loan losses     | <u>(17,048)</u>   | <u>(20,231)</u>   | <u>(39,186)</u>    | <u>(29,064)</u>    | <u>(21,660)</u>    |
| Total loans, net              | <u>\$ 909,434</u> | <u>\$ 972,090</u> | <u>\$1,213,219</u> | <u>\$1,311,372</u> | <u>\$1,293,261</u> |

Total loans declined 6.6% or \$65.8 million to \$926.5 million at December 31, 2006 from \$992.3 million at December 31, 2005. The decline in loans was primarily attributed to loan payments outpacing new loan originations and the consequences of the 2005 loan sale. The Company's strategy is to rebuild a balanced quality loan portfolio, and loan originations slowed due to more stringent underwriting requirements, firm pricing disciplines and a highly competitive marketplace for quality loans.

Commercial loans decreased \$10.6 million or 9.1%, while commercial real estate loans decreased by \$20.8 million or 7.8%. At December 31, 2006, commercial loans totaled \$105.8 million, representing 11.4% of total loans, and commercial real estate loans totaled \$244.0 million, representing 26.4% of total loans. At December 31, 2006, agricultural loans, which include agricultural real estate loans, totaled \$56.8 million or 6.1% of the total loan portfolio, down \$18.2 million from 2005. Collectively, commercial-related loans comprised \$49.6 million or 75.3% of the decline in total loans.

As of December 31, 2006, residential real estate loans totaled \$268.4 million, a \$6.1 million or 2.2% decrease from \$274.5 million at December 31, 2005. Residential real estate loans represented 29.0% of the total loan portfolio at the end of 2006 compared to 27.7% at the end of 2005. The Company's residential mortgage volume slowed as a result of the rising interest rate environment and the increasingly competitive marketplace for mortgage loans.

The Company also offers a broad range of consumer loan products. Consumer and home equity lines of credit totaled \$251.5 and \$261.6 million at December 31, 2006 and 2005, respectively. Consumer and home equity lines of credit represented 27.1% of the total loan portfolio at year-end 2006. The mix in the Company's consumer portfolio changed during 2006 as the Company focused on expanding its indirect automobile lending program. At December 31, 2006, the Company's indirect consumer loans were \$106.4 million, an increase of \$21.2 million or 24.9% from \$85.2 million at December 31, 2005. While the Company increased its indirect consumer loan portfolio, declines in consumer direct and home equity lines of credit resulted from an increasingly competitive marketplace and more than offset the increase in indirect consumer loans.

### Loans Held for Sale and Commercial-Related Loan Sale Results

During the year ended December 31, 2005, the Company transferred \$169.0 million in commercial-related loans to held for sale, at an estimated fair value less costs to sell of \$132.3 million. As a result, \$36.7 million in commercial-related charge-offs were recorded. Subsequent to the transfer, the Company decided not to proceed with the sale of \$613,000 of these commercial-related loans held for sale and returned the loans to portfolio at the lower of cost or fair value. In the second half of 2005, the Company realized a net gain of \$9.4 million on the ultimate sale or settlement of commercial-related loans held for sale.



Loans held for sale (not included in the previous loan portfolio composition table) totaled \$992,000 at December 31, 2006, all of which were residential real estate loans. Loans held for sale (not included in the previous loan portfolio composition table) totaled \$1.3 million as of December 31, 2005, comprised of nonaccruing commercial-related loans (including commercial real estate and agricultural loans) of \$577,000 and residential real estate loans of \$676,000.

The Company also sells certain qualifying newly originated and refinanced residential real estate mortgages on the secondary market. The sold and serviced residential real estate loan portfolio decreased to \$355.2 million at December 31, 2006 from \$377.6 million at December 31, 2005. The Company's residential mortgage volume slowed as a result of the rising interest rate environment and the increasingly competitive marketplace for mortgage loans.

#### Nonaccruing Loans and Nonperforming Assets

The following table sets forth information regarding nonaccruing loans and other nonperforming assets at December 31:

| <i>(Dollars in thousands)</i>                                | <b>2006</b>      | <b>2005</b>      | <b>2004</b>      | <b>2003</b>      | <b>2002</b>      |
|--|------------------|------------------|------------------|------------------|------------------|
| Nonaccruing loans (1)  |                  |                  |                  |                  |                  |
| Commercial   | \$ 2,205         | \$ 4,389         | \$ 20,576        | \$ 12,983        | \$ 12,760        |
| Commercial real estate                                       | 4,661            | 6,985            | 15,954           | 11,745           | 8,407            |
| Agricultural   | 4,836            | 2,786            | 13,165           | 18,870           | 8,739            |
| Residential real estate                                      | 3,602            | 3,096            | 1,733            | 2,496            | 1,065            |
| Consumer and home equity                                     | <u>533</u>       | <u>505</u>       | <u>518</u>       | <u>578</u>       | <u>915</u>       |
| Total nonaccruing loans                                      | 15,837           | 17,761           | 51,946           | 46,672           | 31,886           |
| Restructured loans   | -                | -                | -                | 3,069            | 4,129            |
| Accruing loans 90 days or more delinquent                    | <u>3</u>         | <u>276</u>       | <u>2,018</u>     | <u>1,709</u>     | <u>1,091</u>     |
| Total nonperforming loans                                    | 15,840           | 18,037           | 53,964           | 51,450           | 37,106           |
| Other real estate owned ("ORE")                              | <u>1,203</u>     | <u>1,099</u>     | <u>1,196</u>     | <u>653</u>       | <u>1,251</u>     |
| Total nonperforming loans and other real estate owned        | 17,043           | 19,136           | 55,160           | 52,103           | 38,357           |
| Nonaccruing commercial-related loans held for sale           | <u>-</u>         | <u>577</u>       | <u>-</u>         | <u>-</u>         | <u>-</u>         |
| Total nonperforming assets                                   | <u>\$ 17,043</u> | <u>\$ 19,713</u> | <u>\$ 55,160</u> | <u>\$ 52,103</u> | <u>\$ 38,357</u> |
| Total nonperforming loans to total loans (2)                 | 1.71%            | 1.82%            | 4.31%            | 3.84%            | 2.82%            |
| Total nonperforming loans and ORE to total loans and ORE (2) | 1.84%            | 1.93%            | 4.40%            | 3.89%            | 2.91%            |
| Total nonperforming assets to total assets                   | 0.89%            | 0.97%            | 2.56%            | 2.40%            | 1.82%            |

(1) Although loans are generally placed on nonaccruing status when they become 90 days or more past due they may be placed on nonaccruing status earlier if they have been identified by the Company as presenting uncertainty with respect to the collectibility of interest or principal. Loans past due 90 days or more may remain on accruing status if they are both well secured and in the process of collection.

(2) Ratios exclude nonaccruing commercial-related loans held for sale from nonperforming loans and exclude loans held for sale from total loans.

Nonperforming loans (excluding nonaccruing commercial-related loans held for sale) decreased to \$15.8 million at December 31, 2006 from \$18.0 million at December 31, 2005. Nonaccruing commercial-related loans

decreased in 2006 and totaled \$11.7 million and \$14.2 million at December 31, 2006 and 2005. The Company also experienced declines in accruing loans 90 days or more delinquent and nonaccruing commercial-related loans held for sale during 2006. Offsetting those declines was a \$104,000 increase in ORE to \$1.2 million at December 31, 2006 compared to \$1.1 million at December 31, 2005.

The following table details nonaccruing commercial-related loan activity for the year ended December 31:

| <i>(Dollars in thousands)</i>                             | <b>2006</b>      | <b>2005</b>      |
|---|------------------|------------------|
| Nonaccruing commercial-related loans at beginning of year | \$ 14,160        | \$ 49,695        |
| Additions   | 12,002           | 27,839           |
| Payments  | (8,783)          | (11,708)         |
| Charge-offs   | (2,075)          | (46,920)         |
| Returned to accruing status                               | (2,300)          | (3,745)          |
| Transferred to other real estate or repossessed assets    | <u>(1,302)</u>   | <u>(1,001)</u>   |
| Nonaccruing commercial-related loans at end of year       | <u>\$ 11,702</u> | <u>\$ 14,160</u> |

During 2006, the Company received \$8.8 million in payments on nonaccruing commercial-related loans and \$2.3 million of nonaccruing commercial-related loans were returned to accruing status. In addition, the Company charged-off \$2.1 million in nonaccruing commercial-related loans during 2006.

Approximately \$8.6 million or 54.2% of the \$15.8 million in nonaccruing loans at December 31, 2006 are current with respect to payment of principal and interest. Although these loans are current, the Company classified the loans as nonaccruing because reasonable doubt exists with respect to the future collectibility of principal and interest in accordance with the original contractual terms. During the year ended December 31, 2006 the amount of interest income forgone on nonaccruing loans totaled \$1.5 million.

Potential problem loans are loans that are currently performing, but information known about possible credit problems of the borrowers causes management to have concern as to the ability of such borrowers to comply with the present loan payment terms and may result in disclosure of such loans as nonperforming at some time in the future. These loans remain in a performing status due to a variety of factors, including payment history, the value of collateral supporting the credits, and/or personal or government guarantees. Management considers loans classified as substandard, which continue to accrue interest, to be potential problem loans. The Company identified \$16.2 million and \$23.2 million in loans that continued to accrue interest which were classified as substandard as of December 31, 2006 and 2005, respectively.

The following table summarizes loan delinquencies (excluding past due nonaccruing loans) as of December 31:

| <i>(Dollars in thousands)</i> | <b>2006</b>       |   | <b>2005</b>       |   |
|-------------------------------|-------------------|---|-------------------|---|
|                               | <b>60-89 Days</b> | <b>Accruing Loans<br/>90 Days or More</b> | <b>60-89 Days</b> | <b>Accruing Loans<br/>90 Days or More</b> |
| Commercial                    | \$ 7              | \$ -                                      | \$ 1,205          | \$ 266                                    |
| Commercial real estate        | 30                | -   | 560               | 9   |
| Agriculture                   | -                 | -   | 25                | -   |
| Residential real estate       | 29                | -   | 412               | -   |
| Consumer and home equity      | <u>119</u>        | <u>3</u>                                  | <u>201</u>        | <u>1</u>                                  |
|                               | <u>\$ 185</u>     | <u>\$ 3</u>                               | <u>\$ 2,403</u>   | <u>\$ 276</u>                             |

## Analysis of Allowance for Loan Losses

The allowance for loan losses represents the estimated amount of probable credit losses inherent in the Company's loan portfolio. The Company performs periodic, systematic reviews of the Bank's loan portfolio to estimate probable losses in the respective loan portfolios. In addition, the Company regularly evaluates prevailing economic and business conditions, industry concentrations, changes in the size and characteristics of the portfolio and other pertinent factors. The process used by the Company to determine the overall allowance for loan losses is based on this analysis. Based on this analysis the Company believes the allowance for loan losses is adequate at December 31, 2006.

Assessing the adequacy of the allowance for loan losses involves substantial uncertainties and is based upon management's evaluation of the amounts required to meet estimated charge-offs in the loan portfolio after weighing various factors. The adequacy of the allowance for loan losses is subject to ongoing management review. While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses and carrying amounts of other real estate owned. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

The following table sets forth an analysis of the activity in the allowance for loan losses for the years ended December 31:

| <i>(Dollars in thousands)</i>   | <b>2006</b>      | <b>2005</b>      | <b>2004</b>      | <b>2003</b>      | <b>2002</b>      |
|---|------------------|------------------|------------------|------------------|------------------|
| Allowance for loan losses at beginning of year                        | \$ 20,231        | \$ 39,186        | \$ 29,064        | \$ 21,660        | \$ 19,074        |
| Addition resulting from acquisitions                                  | -                | -                | -                | -                | 174              |
| Charge-offs (1):  |                  |                  |                  |                  |                  |
| Commercial  | 1,195            | 12,980           | 4,486            | 8,891            | 1,771            |
| Commercial real estate  | 501              | 15,397           | 1,779            | 2,953            | 944              |
| Agricultural  | 379              | 18,543           | 2,519            | 1,876            | 106              |
| Residential real estate   | 335              | 104              | 318              | 215              | 98               |
| Consumer and home equity  | <u>1,789</u>     | <u>2,262</u>     | <u>1,695</u>     | <u>2,107</u>     | <u>1,499</u>     |
| Total charge-offs   | 4,199            | 49,286           | 10,797           | 16,042           | 4,418            |
| Recoveries:   |                  |                  |                  |                  |                  |
| Commercial  | 1,417            | 864              | 598              | 525              | 210              |
| Commercial real estate  | 132              | 280              | 103              | 35               | 69               |
| Agricultural  | 389              | 57               | 39               | 3                | 36               |
| Residential real estate   | 73               | 11               | 43               | 11               | 67               |
| Consumer and home equity  | <u>847</u>       | <u>587</u>       | <u>460</u>       | <u>346</u>       | <u>329</u>       |
| Total recoveries  | 2,858            | 1,799            | 1,243            | 920              | 711              |
| Net charge-offs   | 1,341            | 47,487           | 9,554            | 15,122           | 3,707            |
| (Credit) provision for loan losses                                    | <u>(1,842)</u>   | <u>28,532</u>    | <u>19,676</u>    | <u>22,526</u>    | <u>6,119</u>     |
| Allowance for loan losses at end of year                              | <u>\$ 17,048</u> | <u>\$ 20,231</u> | <u>\$ 39,186</u> | <u>\$ 29,064</u> | <u>\$ 21,660</u> |
| Ratio of net charge-offs to average loans outstanding during the year | 0.14%            | 4.27%            | 0.74%            | 1.11%            | 0.30%            |
| Ratio of allowance for loan losses to total loans (2)                 | 1.84%            | 2.04%            | 3.13%            | 2.17%            | 1.65%            |
| Ratio of allowance for loan losses to nonperforming loans (2)         | 108%             | 112%             | 73%              | 56%              | 58%              |

(1) Included in charge-offs for the year ended December 31, 2005 are \$36.7 million in write-downs on commercial-related loans.

(2) Ratios exclude nonaccruing loans held for sale from nonperforming loans and loans held for sale from total loans.

At December 31, 2006, the Company's allowance for loan losses totaled \$17.0 million, a decrease of \$3.2 million from the previous year-end. The allowance for loan losses represents the estimated probable losses inherent in the loan portfolio based on the Company's comprehensive assessment. This assessment resulted in a credit for loan losses of \$1.8 million for 2006. The allowance for loan losses as a percentage of total loans was 1.84% and 2.04% at December 31, 2006 and 2005, respectively. The ratio of allowance for loan losses to nonperforming loans decreased to 108% at December 31, 2006 versus 112% at December 31, 2005.

#### Allocation of Allowance for Loan Losses

The following table sets forth the allocation of the allowance for loan losses by loan category at the dates indicated. The allocation is made for analytical purposes and is not necessarily indicative of the categories in which actual losses may occur. The total allowance is available to absorb losses from any segment of the loan portfolio.

| <i>(Dollars in thousands)</i> | <b>At December 31:</b>                                     |  |  |  |  |  |  |  |  |  |
|-------------------------------|--|--|--|--|--|--|--|--|--|--|
|                               | <b>2006</b>  |  | <b>2005</b>  |  | <b>2004</b>  |  | <b>2003</b>  |  | <b>2002</b>  |  |
|                               | Amount<br>of<br>Allowance in Each<br>for<br>Loan<br>Losses | Percent<br>of Loans<br>to Total<br>Loans | Amount<br>of<br>Allowance in Each<br>for<br>Loan<br>Losses | Percent<br>of Loans<br>to Total<br>Loans | Amount<br>of<br>Allowance in Each<br>for<br>Loan<br>Losses | Percent<br>of Loans<br>to Total<br>Loans | Amount<br>of<br>Allowance in Each<br>for<br>Loan<br>Losses | Percent<br>of Loans<br>to Total<br>Loans | Amount<br>of<br>Allowance in Each<br>for<br>Loan<br>Losses | Percent<br>of Loans<br>to Total<br>Loans |
| Commercial                    | \$ 2,443   | 11.4%                                    | \$ 4,098   | 11.7%                                    | \$ 11,420  | 16.2%                                    | \$ 7,739   | 18.5%                                    | \$ 5,321   | 20.0%                                    |
| Commercial real estate        | 4,458  | 26.4                                     | 6,564  | 26.7                                     | 9,297  | 27.4                                     | 5,354  | 27.6                                     | 4,725  | 25.3                                     |
| Agricultural                  | 1,887  | 6.1                                      | 2,187  | 7.5                                      | 8,197  | 15.6                                     | 6,078  | 17.6                                     | 3,711  | 17.7                                     |
| Residential real estate       | 2,818  | 29.0                                     | 2,019  | 27.7                                     | 1,468  | 20.7                                     | 1,447  | 18.4                                     | 1,414  | 18.6                                     |
| Consumer and home equity      | 3,512  | 27.1                                     | 2,769  | 26.4                                     | 2,122  | 20.1                                     | 2,161  | 17.9                                     | 2,007  | 18.4                                     |
| Unallocated                   | 1,930  | -  | 2,594  | -  | 6,682  | -  | 6,285  | -  | 4,482  | -  |
| Total                         | \$ 17,048  | 100.0%                                   | \$ 20,231  | 100.0%                                   | \$ 39,186  | 100.0%                                   | \$ 29,064  | 100.0%                                   | \$ 21,660  | 100.0%                                   |

The Company's methodology in the estimation of the allowance for loan losses includes the following broad areas:

1. Impaired commercial, commercial real estate, agricultural and agricultural real estate loans, in excess of \$100,000 are reviewed individually and assigned a specific loss allowance, if considered necessary, in accordance with SFAS No. 114, "Accounting by Creditors for Impairment of a Loan - an amendment of FASB Statements No. 5 and 15".
2. The remaining portfolios of commercial, commercial real estate, agricultural and agricultural real estate loans are segmented into the following loan classification categories: uncriticized or pass, special mention, and substandard. The substandard category of loans greater than \$100,000 is then further divided into two groupings based on an assessment of the individual loan's collateralization levels (i.e. under collateralized or adequately collateralized). Loans under collateralized by less than 5% of the outstanding loan balance are treated the same as adequately collateralized loans.
3. If applicable, substandard loans where the collateral deficiency is greater than 5% are split into two categories based on outstanding loan balances (i.e. \$3.0 million or more and less than \$3.0 million). The inherent risk of loss on the loans in each of these groupings is estimated based upon historical net loan charge-off considerations, review of the amount of under collateralization of the loans in the respective groupings, as well as other qualitative factors.
4. Uncriticized loans, special mention loans, adequately collateralized substandard loans and all substandard loans under \$100,000 are assigned allowance allocations based on historical net loan charge-off experience for each of the respective loan categories, supplemented with additional reserve amounts, if considered necessary, based upon qualitative factors. These qualitative factors include the levels and trends in delinquencies, nonaccruing loans, and risk ratings; trends in volume and terms of loans; effects of changes in lending policy; experience, ability, and depth of management; national and local economic conditions, and concentrations of credit, among others.

5. The consumer loan portfolio is segmented into six types of loans: residential real estate, home equity lines of credit, consumer direct, consumer indirect, overdrafts and personal lines of credit. Each of those categories is subdivided into categories based on delinquency status, either 90 days and over past due or under 90 days. Allowance allocations on these types of loans are based on the average loss experience over the last three years for each subdivision of delinquency status supplemented with qualitative factors containing the same elements as described above.
6. A further component of the allowance is the unallocated portion which takes into consideration the inherent risk of loss in the portfolio not identified in the other three categories and includes such elements as risks associated with variances in the rate of historical loss experiences, information risks associated with the dependence upon timely and accurate risk ratings on loans, and risks associated with the dependence on collateral valuation techniques. This category has been reduced from the previous year due to a reduction in these risks primarily resulting from the 2005 problem loan sale discussed previously as well as the positive credit quality trends in 2006.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses and carrying amounts of other real estate owned. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

#### Loan Maturity and Repricing Schedule

The following table sets forth certain information regarding the contractual maturity or repricing of loans in the portfolio as of December 31, 2006. Demand loans having no stated schedule of repayment or maturity and overdrafts are reported as due in one year or less. Adjustable and floating-rate loans are included in the period in which interest rates are next scheduled to adjust rather than the period in which they contractually mature, and fixed-rate loans are included in the period in which the final contractual repayment is due.

| <i>(Dollars in thousands)</i>      | <b>Within<br/>One<br/>Year</b> | <b>One<br/>Through<br/>Five<br/>Years</b> | <b>After<br/>Five<br/>Years</b> | <b>Total</b>      |
|------------------------------------|--------------------------------|---|---------------------------------|-------------------|
| Commercial                         | \$ 45,030                      | \$ 34,131                                 | \$ 26,645                       | \$ 105,806        |
| Commercial real estate             | 3,976                          | 23,382                                    | 216,608                         | 243,966           |
| Agricultural                       | 7,472                          | 17,441                                    | 31,895                          | 56,808            |
| Residential real estate            | 4,502                          | 16,417                                    | 247,527                         | 268,446           |
| Consumer and home equity           | <u>7,673</u>                   | <u>107,542</u>                            | <u>136,241</u>                  | <u>251,456</u>    |
| Total loans                        | \$ <u>68,653</u>               | \$ <u>198,913</u>                         | \$ <u>658,916</u>               | \$ <u>926,482</u> |
| Loans maturing after one year:     |                                |   |                                 |                   |
| With a predetermined interest rate |                                | \$ 164,586                                | \$ 285,013                      |                   |
| With a floating or adjustable rate |                                | <u>34,327</u>                             | <u>373,903</u>                  |                   |
|                                    |                                | \$ <u>198,913</u>                         | \$ <u>658,916</u>               |                   |

## Investing Activities

### Investment Portfolio Composition

The Company's total investment security portfolio decreased \$57.9 million to \$775.5 million as of December 31, 2006 compared to \$833.4 million as of December 31, 2005. Further detail regarding the Company's investment portfolio follows.

U.S. Government-Sponsored Enterprise ("GSE") Securities. At December 31, 2006, the available for sale GSE securities portfolio totaled \$231.8 million. The portfolio consisted of approximately \$129.7 million, or 56%, of callable securities at December 31, 2006. At December 31, 2006 this category of securities also included \$99.0 million of structured notes, the majority of which were step callable agency debt issues. The step callable bonds step-up in rate at specified intervals and are periodically callable by the issuer. At December 31, 2006, the current average coupon of the structured notes was 4.13% and adjust on average to 6.56% within five years. However, under current market conditions these notes are likely to be called. At December 31, 2005, the available for sale GSE securities portfolio totaled \$251.9 million.

State and Municipal Obligations. At December 31, 2006, the portfolio of state and municipal obligations totaled \$238.7 million, of which \$198.3 million was classified as available for sale. At that date, \$40.4 million was classified as held to maturity, with a fair value of \$40.4 million. At December 31, 2005, the portfolio of state and municipal obligations totaled \$262.9 million, of which \$220.3 million was classified as available for sale. At that date, \$42.6 million was classified as held to maturity, with a fair value of \$42.9 million.

Mortgage-Backed Pass-through Securities ("MBS"), Collateralized Mortgage Obligations ("CMO") and Other Asset-Backed Securities ("ABS"). MBS, CMO and ABS securities, all of which were classified as available for sale, totaled \$300.0 million and \$317.6 million at December 31, 2006 and 2005, respectively. The portfolio was comprised of \$189.4 million of MBS, \$107.4 million of CMO and \$3.2 million of other ABS securities at December 31, 2006. The MBSs were by U.S. government agencies or GSEs (GNMA, FNMA or FHLMC). Approximately 92% of the MBSs were in fixed rate securities that were most frequently formed with mortgages having an original balloon payment of five or seven years. The adjustable rate agency mortgage-backed securities portfolio is principally indexed to the one-year Treasury bill. The CMO portfolio consisted primarily of fixed and variable rate government issues and fixed rate privately issued AAA rated securities. The ABS securities are primarily Student Loan Marketing Association ("SLMA") floaters, which are variable rate securities backed by student loans. At December 31, 2005, the portfolio consisted of \$234.3 million of MBSs, \$77.4 million of CMOs and \$5.9 million of other ABS securities.

Corporate Bonds and Other. At December 31, 2006, the Company held \$3.9 million in corporate bonds and other securities. At December 31, 2005, the Company held no corporate bonds and other securities. The Company's investment policy limits investments in corporate bonds to no more than 10% of total investments and to bonds rated as Baa or better by Moody's Investors Service, Inc. or BBB or better by Standard & Poor's Ratings Services at the time of purchase.

Equity Securities. At December 31, 2006 and 2005, available for sale equity securities totaled \$1.1 million and \$1.0 million, respectively.

### Security Yields and Maturities Schedule

The following table sets forth certain information regarding the carrying values, weighted average yields and contractual maturities of the Company's debt securities portfolio as of December 31, 2006. Actual maturities may differ from the contractual maturities presented, because borrowers may have the right to call or prepay certain investments. No tax-equivalent adjustments were made to the weighted average yields.

|   | One Year or Less  |                              | More than One<br>Year to Five Years |                              | More than Five<br>Years to Ten Years |                              | After Ten Years   |                              | Total             |                              |
|---|-------------------|------------------------------|-------------------------------------|------------------------------|--------------------------------------|------------------------------|-------------------|------------------------------|-------------------|------------------------------|
|   | Amortized<br>Cost | Weighted<br>Average<br>Yield | Amortized<br>Cost                   | Weighted<br>Average<br>Yield | Amortized<br>Cost                    | Weighted<br>Average<br>Yield | Amortized<br>Cost | Weighted<br>Average<br>Yield | Amortized<br>Cost | Weighted<br>Average<br>Yield |
| <i>(Dollars in thousands)</i>               |                   |                              |                                     |                              |                                      |                              |                   |                              |                   |                              |
| Available for sale:                         |                   |                              |                                     |                              |                                      |                              |                   |                              |                   |                              |
| GSE   | \$ 55,198         | 3.67%                        | \$ 78,611                           | 3.94%                        | \$ 31,886                            | 5.71%                        | \$ 70,029         | 6.04%                        | \$ 235,724        | 4.74%                        |
| MBS, CMO and ABS                            | 923               | 3.74                         | 128,519                             | 4.29                         | 65,531                               | 4.32                         | 113,168           | 4.96                         | 308,141           | 4.54                         |
| State and municipal<br>obligations          | 41,036            | 3.39                         | 135,004                             | 3.44                         | 20,146                               | 3.94                         | 2,242             | 3.52                         | 198,428           | 3.48                         |
| Corporate and other                         | -                 | -                            | -                                   | -                            | -                                    | -                            | 3,913             | 4.31                         | 3,913             | -                            |
| Total available for sale<br>debt securities | \$ 97,157         | 3.55%                        | \$ 342,134                          | 3.87%                        | \$ 117,563                           | 4.63%                        | \$ 189,352        | 5.33%                        | \$ 746,206        | 4.32%                        |
| Held to maturity:                           |                   |                              |                                     |                              |                                      |                              |                   |                              |                   |                              |
| State and municipal<br>obligations          | \$ 30,440         | 3.92%                        | \$ 6,832                            | 4.29%                        | \$ 2,198                             | 4.92%                        | \$ 918            | 5.27%                        | \$ 40,388         | 4.07%                        |
| Total held to maturity<br>debt securities   | \$ 30,440         | 3.92%                        | \$ 6,832                            | 4.29%                        | \$ 2,198                             | 4.92%                        | \$ 918            | 5.27%                        | \$ 40,388         | 4.07%                        |

### Other-Than-Temporary Impairment

Management evaluates securities for other-than-temporary impairment on a quarterly basis, or as economic or market concerns warrant such evaluation. Consideration is given to (1) the length of time and the extent to which the fair value has been less than cost, (2) the financial condition and near-term prospects of the issuer, and (3) the intent and ability of the Company to retain its investment in the issuer for a period of time sufficient to allow for recovery in fair value. The net unrealized losses on securities available for sale amounted to \$11.1 million and \$10.3 million as of December 31, 2006 and 2005, respectively. The unrealized losses present do not reflect deterioration in the credit worthiness of the issuing securities and resulted primarily from fluctuations in market interest rates. The Company intends to hold these securities until their fair value recovers to their amortized cost, therefore management has determined that the securities that were in an unrealized loss position at December 31, 2006 and 2005 represent only temporary declines in fair value.

### **Funding Activities**

#### Deposits

The Bank offers a broad array of deposit products including noninterest-bearing demand, interest-bearing demand, savings and money market accounts and certificates of deposit. At December 31, 2006, total deposits were \$1.618 billion in comparison to \$1.717 billion at December 31, 2005. The decline was primarily due to lower nonpublic deposits attributed to the timing of rate campaigns, the loss of deposits associated with the effects of the 2005 commercial-related loan sale, and fewer certificates of deposits, including brokered certificates of deposit, as the Company actively managed to lower the level of these higher cost deposits. Public deposits increased slightly to \$352.6 million at December 31, 2006 from \$351.3 million at December 31, 2005.

The Company considers all deposits to be “core” except certificates of deposit over \$100,000. Core deposits amounted to \$1.422 billion or 87.9% of total deposits at December 31, 2006 compared to \$1.517 billion or 88.4% of total deposits at December 31, 2005. The core deposit base consisted almost exclusively of in-market accounts. Core deposits are supplemented with certificates of deposit over \$100,000, which amounted to \$195.4 million and \$199.8 million as of December 31, 2006 and 2005, respectively. The Company also utilized brokered certificates of deposit as a funding source. Brokered certificates of deposit included in certificates of deposit over \$100,000 totaled \$16.7 million and \$31.5 million at December 31, 2006 and 2005, respectively. The decline in brokered certificates of deposit resulted from the Company utilizing cash available from the decline in loans to repay the maturing brokered deposits.

The daily average balances, percentage composition and weighted average rates paid on deposits are presented below for each of the years ended December 31:

|   | 2006               |                                   |                       | 2005               |                                   |                       | 2004               |                                   |                       |
|---|--------------------|-----------------------------------|-----------------------|--------------------|-----------------------------------|-----------------------|--------------------|-----------------------------------|-----------------------|
|   | Average Balance    | Percent of Total Average Deposits | Weighted Average Rate | Average Balance    | Percent of Total Average Deposits | Weighted Average Rate | Average Balance    | Percent of Total Average Deposits | Weighted Average Rate |
| Interest-bearing demand                 | \$ 379,434         | 23.2%                             | 1.77%                 | \$ 390,610         | 21.7%                             | 1.26%                 | \$ 396,558         | 21.5%                             | 0.73%                 |
| Savings and money market                | 333,155            | 20.4                              | 1.30                  | 393,439            | 21.9                              | 0.95                  | 424,013            | 22.9                              | 0.66                  |
| Certificates of deposit under \$100,000 | 460,210            | 28.1                              | 3.80                  | 510,981            | 28.5                              | 2.84                  | 527,298            | 28.5                              | 2.45                  |
| Certificates of deposit over \$100,000  | 204,148            | 12.5                              | 4.39                  | 226,304            | 12.6                              | 3.13                  | 233,155            | 12.6                              | 2.57                  |
| Noninterest-bearing demand              | 258,416            | 15.8                              | -                     | 275,069            | 15.3                              | -                     | 267,721            | 14.5                              | -                     |
| Total deposits                          | <u>\$1,635,363</u> | <u>100.0%</u>                     | <u>2.29%</u>          | <u>\$1,796,403</u> | <u>100.0%</u>                     | <u>1.68%</u>          | <u>\$1,848,745</u> | <u>100.0%</u>                     | <u>1.33%</u>          |

The following table indicates the amount of the Company's certificates of deposit by time remaining until maturity as of December 31, 2006:

| (Dollars in thousands)                       | 3 Months Or Less  | Over 3 To 6 Months | Over 6 To 12 Months | Over 12 Months   | Total             |
|--|-------------------|--------------------|---------------------|------------------|-------------------|
| Certificates of deposit less than \$100,000  | \$ 80,566         | \$ 84,102          | \$ 238,896          | \$ 70,757        | \$ 474,321        |
| Certificates of deposit of \$100,000 or more | <u>111,386</u>    | <u>17,126</u>      | <u>49,353</u>       | <u>17,502</u>    | <u>195,367</u>    |
| Total certificates of deposit                | <u>\$ 191,952</u> | <u>\$ 101,228</u>  | <u>\$ 288,249</u>   | <u>\$ 88,259</u> | <u>\$ 669,688</u> |

### Borrowings

Outstanding borrowings are as follows at December 31:

| (Dollars in thousands)  | 2006             | 2005             |
|---|------------------|------------------|
| Short-term borrowings:  |                  |                  |
| Federal funds purchased and securities sold under repurchase agreements | <u>\$ 32,310</u> | <u>\$ 20,106</u> |
| Long-term borrowings:   |                  |                  |
| FHLB advances   | \$ 38,187        | \$ 53,391        |
| Other   | <u>-</u>         | <u>25,000</u>    |
| Total long-term borrowings  | <u>\$ 38,187</u> | <u>\$ 78,391</u> |

Total short-term borrowings increased \$12.2 million to \$32.3 million at December 31, 2006 from \$20.1 million at December 31, 2005 due to an increase in securities sold under repurchase agreements. Total long-term borrowings decreased to \$38.2 million at December 31, 2006 from \$78.4 million at December 31, 2005. The Company funded the reduction in borrowings with cash available from the decline in loans experienced in 2006.

The Company also has a credit agreement with another commercial bank and pledged the stock of FSB as collateral for the credit facility. The credit agreement included a \$25.0 million term loan facility and a \$5.0 million revolving loan facility. At June 30, 2005, the Company was in default of an affirmative financial covenant in the credit agreement and reclassified the borrowing from long-term to short-term. The bank waived the event of default at June 30, 2005. As of September 30, 2005, FII and the bank agreed to modify the covenants in the agreement. FII complied with the modified covenants, therefore the term loan was classified as a long-term



borrowing at December 31, 2005. In addition, the interest rate and maturity of the term loan facility were modified. The amended and restated term loan required monthly payments of interest only at a variable interest rate of London Interbank Offered Rate ("LIBOR") plus 2.00% through the third quarter of 2006. During October 2006, FII repaid the \$25.0 million term loan. The debt was scheduled for repayment in equal annual installments of \$6.25 million beginning in December 2007. The \$5.0 million revolving loan was also modified to accrue interest at a rate of LIBOR plus 1.75% and is scheduled to mature April 2007. There were no advances outstanding on the revolving loan during the year ended December 31, 2006 or December 31, 2005.

#### Junior Subordinated Debentures

In February 2001, the Company issued \$16.7 million of junior subordinated debentures to a statutory trust subsidiary. The junior subordinated debentures have a fixed interest rate equal to 10.20% and mature in 30 years. The Company incurred \$487,000 in costs related to the issuance that are being amortized over 20 years using the straight-line method. The statutory trust subsidiary then participated in the issuance of trust preferred securities of similar terms and maturity. As of December 31, 2003, the Company deconsolidated the subsidiary trust, which had issued trust preferred securities, and replaced the presentation of such instruments with the Company's junior subordinated debentures issued to the subsidiary trust. Such presentation reflects the adoption of FASB Interpretation No. 46 ("FIN 46 R"), "Consolidation of Variable Interest Entities."

### **RESULTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2006 AND 2005**

#### **Overview**

For the year ended December 31, 2006, income from continuing operations was \$17.4 million or \$1.40 per diluted share, up from \$4.6 million or \$0.28 per diluted share from last year. For the year ended December 31, 2006, net income was \$17.4 million or \$1.40 per diluted share compared with net income of \$2.2 million or \$0.06 per diluted share for the prior year. The primary factor for the improved 2006 results was a \$1.8 million credit for loan losses in 2006 compared with a \$28.5 million provision for loan losses in 2005. The Company also reduced noninterest expense by \$5.9 million in 2006 compared with 2005. The improved risk profile of the Company's loan portfolio contributed to the credit for loan losses. Lower noninterest expense resulted from improved operating efficiencies from the consolidation of FII's subsidiary banks in December 2005, coupled with a reduction in costs associated with asset quality issues and regulatory matters. Net interest income, the principal source of the Company's earnings, was \$59.5 million in 2006 down from \$67.5 million in 2005. Net interest margin was 3.55% and 3.65% for the years ended December 31, 2006 and 2005, respectively. The decline in net interest income resulted from lower earning asset levels along with a narrowed net interest margin. Return on average common equity was 10.02% for 2006 compared to 0.43% in 2005.

#### **Average Statements of Financial Condition and Net Interest Analysis**

The following table sets forth certain information relating to the Company's consolidated statements of financial condition and reflects the average yields earned on interest-earning assets, as well as the average rates paid on interest-bearing liabilities for the years indicated. Such yields and rates were derived by dividing interest income or expense by the average balances of interest-earning assets or interest-bearing liabilities, respectively, for the years shown. Tax-equivalent adjustments have been made. All average balances are average daily balances.

**For the years ended December 31:**

| <i>(Dollars in thousands)</i>  | <b>2006</b>                       |                             |                | <b>2005</b>                       |                             |                | <b>2004</b>                       |                             |                |
|--|-----------------------------------|-----------------------------|----------------|-----------------------------------|-----------------------------|----------------|-----------------------------------|-----------------------------|----------------|
|  | Average<br>Outstanding<br>Balance | Interest<br>Earned/<br>Paid | Yield/<br>Rate | Average<br>Outstanding<br>Balance | Interest<br>Earned/<br>Paid | Yield/<br>Rate | Average<br>Outstanding<br>Balance | Interest<br>Earned/<br>Paid | Yield/<br>Rate |
| Interest-earning assets:   |                                   |                             |                |                                   |                             |                |                                   |                             |                |
| Federal funds sold and interest-bearing deposits   | \$ 36,572                         | \$ 1,877                    | 5.13%          | \$ 42,977                         | \$ 1,476                    | 3.43%          | \$ 35,245                         | \$ 448                      | 1.27%          |
| Commercial paper due in less than 90 days  | 8,285                             | 411                         | 4.97           | -                                 | -                           | -              | -                                 | -                           | -              |
| Investment securities (1):   |                                   |                             |                |                                   |                             |                |                                   |                             |                |
| Taxable  | 559,945                           | 23,897                      | 4.27           | 545,496                           | 22,200                      | 4.07           | 475,180                           | 19,343                      | 4.07           |
| Non-taxable  | 251,439                           | 13,663                      | 5.43           | 251,640                           | 13,172                      | 5.23           | 241,999                           | 12,802                      | 5.29           |
| Total investment securities  | 811,384                           | 37,560                      | 4.63           | 797,136                           | 35,372                      | 4.44           | 717,179                           | 32,145                      | 4.48           |
| Loans (2):   |                                   |                             |                |                                   |                             |                |                                   |                             |                |
| Commercial and agricultural  | 426,408                           | 32,554                      | 7.63           | 612,987                           | 38,690                      | 6.31           | 800,133                           | 46,393                      | 5.80           |
| Residential real estate  | 271,691                           | 17,090                      | 6.29           | 264,506                           | 16,808                      | 6.35           | 248,872                           | 16,555                      | 6.65           |
| Consumer and home equity   | 255,081                           | 18,360                      | 7.20           | 258,459                           | 16,151                      | 6.25           | 246,327                           | 15,115                      | 6.14           |
| Total loans  | 953,180                           | 68,004                      | 7.13           | 1,135,952                         | 71,649                      | 6.31           | 1,295,332                         | 78,063                      | 6.03           |
| Total interest-earning assets  | 1,809,421                         | 107,852                     | 5.96           | 1,976,065                         | 108,497                     | 5.49           | 2,047,756                         | 110,656                     | 5.40           |
| Allowance for loan losses  | (19,338)                          |                             |                | (29,152)                          |                             |                | (30,600)                          |                             |                |
| Other noninterest-earning assets   | 148,937                           |                             |                | 169,493                           |                             |                | 173,193                           |                             |                |
| Total assets   | <u>\$1,939,020</u>                |                             |                | <u>\$2,116,406</u>                |                             |                | <u>\$2,190,349</u>                |                             |                |
| Interest-bearing liabilities:  |                                   |                             |                |                                   |                             |                |                                   |                             |                |
| Interest-bearing demand  | \$ 379,434                        | \$ 6,705                    | 1.77%          | \$ 390,610                        | \$ 4,917                    | 1.26%          | \$ 396,558                        | \$ 2,903                    | 0.73%          |
| Savings and money market   | 333,155                           | 4,320                       | 1.30           | 393,439                           | 3,733                       | 0.95           | 424,013                           | 2,812                       | 0.66           |
| Certificates of deposit  | 664,358                           | 26,420                      | 3.98           | 737,285                           | 21,605                      | 2.93           | 760,453                           | 18,909                      | 2.49           |
| Short-term borrowings  | 26,157                            | 571                         | 2.18           | 24,998                            | 377                         | 1.51           | 28,237                            | 284                         | 1.01           |
| Long-term borrowings   | 67,023                            | 3,860                       | 5.76           | 82,142                            | 4,035                       | 4.91           | 95,446                            | 4,132                       | 4.33           |
| Junior subordinated debentures and trust preferred securities                                  | 16,702                            | 1,728                       | 10.35          | 16,702                            | 1,728                       | 10.35          | 16,702                            | 1,728                       | 10.35          |
| Total interest-bearing liabilities   | 1,486,829                         | 43,604                      | 2.93           | 1,645,176                         | 36,395                      | 2.21           | 1,721,409                         | 30,768                      | 1.79           |
| Noninterest-bearing demand   | 258,416                           |                             |                | 275,069                           |                             |                | 267,721                           |                             |                |
| Other noninterest-bearing liabilities  | 17,638                            |                             |                | 19,023                            |                             |                | 15,472                            |                             |                |
| Total liabilities  | 1,762,883                         |                             |                | 1,939,268                         |                             |                | 2,004,602                         |                             |                |
| Stockholders' equity (3)   | 176,137                           |                             |                | 177,138                           |                             |                | 185,747                           |                             |                |
| Total liabilities and stockholders' equity   | <u>\$1,939,020</u>                |                             |                | <u>\$2,116,406</u>                |                             |                | <u>\$2,190,349</u>                |                             |                |
| Net interest income – tax-equivalent   |                                   | 64,248                      |                |                                   | 72,102                      |                |                                   | 79,888                      |                |
| Less: tax-equivalent adjustment  |                                   | 4,782                       |                |                                   | 4,610                       |                |                                   | 4,481                       |                |
| Net interest income  |                                   | <u>\$ 59,466</u>            |                |                                   | <u>\$ 67,492</u>            |                |                                   | <u>\$ 75,407</u>            |                |
| Net interest rate spread   |                                   |                             | <u>3.03%</u>   |                                   |                             | <u>3.28%</u>   |                                   |                             | <u>3.61%</u>   |
| Net earning assets   | <u>\$ 322,592</u>                 |                             |                | <u>\$ 330,889</u>                 |                             |                | <u>\$ 326,347</u>                 |                             |                |
| Net interest income as a percentage of average interest-earning assets (“net interest margin”) |                                   |                             | <u>3.55%</u>   |                                   |                             | <u>3.65%</u>   |                                   |                             | <u>3.90%</u>   |
| Ratio of average interest-earning assets to average interest-bearing liabilities               |                                   |                             | <u>121.70%</u> |                                   |                             | <u>120.11%</u> |                                   |                             | <u>118.96%</u> |

- (1) Amounts shown are amortized cost for both held to maturity and available for sale securities. In order to make resultant yields on tax-exempt securities comparable to those on taxable securities and loans, the interest earned from tax-exempt bonds is presented on a tax-equivalent basis.
- (2) Includes the average balance and interest earned on loans held for sale. Includes net unearned income and net deferred loan fees and costs. Loans held for sale and nonaccruing loans are included in the average loan totals and payments on nonaccruing loans have been recognized as disclosed in Note 1 of the notes to consolidated financial statements.
- (3) Includes unrealized losses on securities available for sale, net of related taxes.

## **Net Interest Income**

Net interest income, the principal source of the Company's earnings, was \$59.5 million in 2006, compared to \$67.5 million in 2005. Net interest margin was 3.55% for the year ended December 31, 2006, a drop of 10 basis points from 3.65% for the same period last year. The decline in net interest income resulted from a combination of lower earning asset levels, a changed mix of earnings assets and a narrowed net interest margin as the inverted to flat yield curve prevalent for most of 2006 negatively impacted net interest margin.

For the year ended December 31, 2006, average earning assets were \$1.809 billion compared with \$1.976 billion for the prior year. Average total loans for the year ended December 31, 2006 were \$953.2 million, down \$182.8 million, or 16.1%, when compared with \$1.136 billion for the same period last year. The bulk of the decline in average total loans in 2006 relates to the commercial-related loan sale that occurred during 2005. Average total investment securities (excluding federal funds sold, interest-bearing deposits and commercial paper due in less than 90 days) totaled \$811.4 million for the year ended December 31, 2006, a \$14.3 million increase compare to \$797.1 million for the same period last year. A portion of the cash available from the decline in loans was redeployed in investment securities.

The overall mix of the Company's earning assets changed, with loans, which generally have a higher interest yield than investments, representing a lower percentage of earning assets. For the year ended December 31, 2006, loans comprised 52.7% of average earnings assets compared to 57.5% in 2005.

The Company's yield on average earning assets was 5.96% for 2006, up 47 basis points from 5.49% in 2005. The Company's loan portfolio yield was 7.13% for 2006, up 82 basis points from 2005, and the tax-equivalent investment yield was 4.63% for 2006, up 19 basis points from 2005.

Total average interest-bearing deposits were \$1.377 billion for the year ended December 31, 2006, down 9.5% from \$1.521 billion for the same period in 2005. Contributing to the decline in deposits were fewer certificates of deposit, including brokered certificates of deposit. Other consumer deposit categories declined due to deposit outflows associated with the effects of the 2005 loan sale and from higher-rate competitor products. Total average short-term and long-term borrowings were \$93.2 million for the year ended December 31, 2006, down from \$107.1 million compared to 2005. The Company actively managed to reduce higher cost borrowings using cash available from the decline in loans.

The rate on interest-bearing liabilities for the year ended December 31, 2006 was 2.93%, an increase of 72 basis points over 2005. The increase primarily resulted from higher deposit interest costs associated with higher general market interest rates.

## **Rate/Volume Analysis**

The following table presents the extent to which changes in interest rates and changes in the volume of interest-earning assets and interest-bearing liabilities have affected the Company's interest income and interest expense during the periods indicated. Information is provided in each category with respect to: (i) changes attributable to changes in volume (changes in volume multiplied by current year rate); (ii) changes attributable to changes in rate (changes in rate multiplied by prior volume); and (iii) the net change. The changes attributable to the combined impact of volume and rate have been allocated proportionately to the changes due to volume and the changes due to rate.

| <b>For the years ended December 31:</b>                       |                      |                  |                   |                      |                   |                   |
|---|----------------------|------------------|-------------------|----------------------|-------------------|-------------------|
| <i>(Dollars in thousands)</i>                                 | <b>2006 vs. 2005</b> |                  |                   | <b>2005 vs. 2004</b> |                   |                   |
|   | Increase/(Decrease)  |                  | Total             | Increase/(Decrease)  |                   | Total             |
|   | Due To:              |                  | Increase/         | Due To:              |                   | Increase/         |
|   | Volume               | Rate             | (Decrease)        | Volume               | Rate              | (Decrease)        |
| Interest-earning assets:                                      |                      |                  |                   |                      |                   |                   |
| Federal funds sold and interest-bearing deposits              | \$ (328)             | \$ 729           | \$ 401            | \$ 266               | \$ 762            | \$ 1,028          |
| Commercial paper due in less than 90 days                     | 411                  | -                | 411               | -                    | -                 | -                 |
| Investment securities:  |                      |                  |                   |                      |                   |                   |
| Taxable   | 613                  | 1,084            | 1,697             | 2,857                | -                 | 2,857             |
| Non-taxable   | (11)                 | 502              | 491               | 519                  | (149)             | 370               |
| Total investment securities                                   | 602                  | 1,586            | 2,188             | 3,376                | (149)             | 3,227             |
| Loans:  |                      |                  |                   |                      |                   |                   |
| Commercial and agricultural                                   | (14,215)             | 8,079            | (6,136)           | (11,771)             | 4,068             | (7,703)           |
| Residential real estate                                       | 435                  | (153)            | 282               | 1,021                | (768)             | 253               |
| Consumer and home equity                                      | (243)                | 2,452            | 2,209             | 763                  | 273               | 1,036             |
| Total loans   | (14,023)             | 10,378           | (3,645)           | (9,987)              | 3,573             | (6,414)           |
| Total interest-earning assets                                 | <u>\$ (13,338)</u>   | <u>\$ 12,693</u> | <u>\$ (645)</u>   | <u>\$ (6,345)</u>    | <u>\$ 4,186</u>   | <u>\$ (2,159)</u> |
| Interest-bearing liabilities:                                 |                      |                  |                   |                      |                   |                   |
| Interest-bearing demand                                       | \$ (197)             | \$ 1,985         | \$ 1,788          | \$ (74)              | \$ 2,088          | \$ 2,014          |
| Savings and money market                                      | (776)                | 1,363            | 587               | (284)                | 1,205             | 921               |
| Certificates of deposit                                       | (2,887)              | 7,702            | 4,815             | (686)                | 3,382             | 2,696             |
| Short-term borrowings   | 25                   | 169              | 194               | (50)                 | 143               | 93                |
| Long-term borrowings  | (881)                | 706              | (175)             | (640)                | 543               | (97)              |
| Junior subordinated debentures and trust preferred securities | -                    | -                | -                 | -                    | -                 | -                 |
| Total interest-bearing liabilities                            | <u>(4,716)</u>       | <u>11,925</u>    | <u>7,209</u>      | <u>(1,734)</u>       | <u>7,361</u>      | <u>5,627</u>      |
| Net interest income   | <u>\$ (8,622)</u>    | <u>\$ 768</u>    | <u>\$ (7,854)</u> | <u>\$ (4,611)</u>    | <u>\$ (3,175)</u> | <u>\$ (7,786)</u> |

### **(Credit) Provision for Loan Losses**

The (credit) provision for loan losses represents management's estimate of the expense necessary to maintain the allowance for loan losses at a level representative of probable credit losses inherent in the portfolio. The credit for loan losses totaled \$1.8 million in 2006, compared to the provision for loan losses of \$28.5 million in 2005. Net loan charge-offs were \$1.3 million, or 0.14% of average loans, for the year ended December 31, 2006 compared to \$47.5 million, or 4.27% of average loans for 2005. The 2005 results reflected higher provision for loan losses and net charge-offs as a result of write-downs associated with the decision to sell approximately \$169.0 million of commercial-related loans. The credit for loan losses in 2006 was due to overall improving credit quality as well as a decline in the loan portfolio. The ratio of allowance for loan losses to total loans was 1.84% and 2.04% at December 31, 2006 and 2005, respectively. The ratio of the allowance for loan losses to nonperforming loans was 108% at December 31, 2006 versus 112% at December 31, 2005. See the "Analysis on Allowance for Loan Losses" and "Allocation of Allowance for Loan Losses" sections for further discussion.

## Noninterest Income

The following table presents the major categories of noninterest income for the years ended December 31:

| <i>(Dollars in thousands)</i>                                       | <b>2006</b>      | <b>2005</b>      |
|---|------------------|------------------|
| Service charges on deposits   | \$ 11,504        | \$ 11,586        |
| ATM and debit card  | 2,233            | 1,680            |
| Financial services group fees and commissions                       | 1,890            | 2,687            |
| Mortgage banking revenues   | 1,194            | 1,597            |
| Income from corporate owned life insurance                          | 521              | 90               |
| Net gain on sale and call of securities                             | 30               | 14               |
| Net gain on sale of student loans held for sale                     | 670              | 245              |
| Net gain on sale of commercial-related loans held for sale          | 82               | 9,369            |
| Net loss on sale of premises and equipment                          | (3)              | (321)            |
| Net gain (loss) on sale of other real estate and repossessed assets | 90               | (9)              |
| Net gain on sale of trust relationships                             | 1,386            | -                |
| Other   | <u>2,314</u>     | <u>2,446</u>     |
| Total noninterest income  | <u>\$ 21,911</u> | <u>\$ 29,384</u> |

Noninterest income for the years ended December 31, 2006 and 2005 was \$21.9 million and \$29.4 million, respectively. The majority of the decline was attributed to the net gain of \$9.4 million on the sale of commercial-related loans recorded in 2005.

Service charges on deposits are down slightly for the year ended December 31, 2006 compared with 2005. The decline results from the decrease in deposit base, partially offset by a fee increase imposed during 2006.

Automated Teller Machine ("ATM") and debit card income, which represents fees for foreign ATM usage and income associated with customer debit card purchases, totaled \$2.2 million and \$1.7 million for the years ended December 31, 2006 and 2005, respectively. ATM and debit card income has increased from the prior year as a result of an increase in ATM usage fees and more favorable terms on a new debit card service contract.

Financial services group fees and commissions declined \$797,000 for the year ended December 31, 2006 compared with the prior year as a result of lower volumes primarily in the broker-dealer function. Included in financial services group fees and commissions are trust fees of \$328,000 and \$456,000 for the years ended December 31, 2006 and 2005, respectively. During 2006, the Bank sold its trust relationships at the end of the third quarter and recorded a gain on sale of \$1.4 million.

Mortgage banking revenues, which includes gains and losses from the sale of residential mortgage loans, mortgage servicing income and the amortization and impairment (if any) of mortgage servicing rights, have declined in 2006. The residential mortgage volume has slowed as a result of the rising interest rate environment and the increasingly competitive marketplace for mortgage loans.

Included in noninterest income for year ended December 31, 2006 was \$419,000 in income associated with the proceeds from corporate owned life insurance policies received in the second quarter of 2006.

During the third quarter of 2005, the Bank began originating student loans with a forward commitment to sell the student loans to a third-party at a fixed premium on the day of origination. Included in the net gain on sale of student loans held for sale in 2006 was a \$253,000 premium received from the third-party as a result of achieved sales volumes. The Bank anticipates lower future origination volumes and net gain on sale due to increased competition and changing market conditions.

The variance in net loss on sale of premises and equipment, when comparing 2006 to 2005, relates primarily to equipment and sign disposals recorded in 2005 as a result of the Company's reorganization and consolidation of its subsidiary banks into FSB.

Net gain (loss) on sale of other real estate and repossessed assets increased for the year ended December 31, 2006 compared to 2005, primarily as a result of a \$107,000 gain recognized on the sale of a commercial property during the first quarter of 2006.

## Noninterest Expense

The following table presents the major categories of noninterest expense for the years ended December 31:

| <i>(Dollars in thousands)</i>           | <b>2006</b>      | <b>2005</b>      |
|---|------------------|------------------|
| Salaries and employee benefits          | \$ 33,563        | \$ 34,763        |
| Occupancy and equipment                 | 9,465            | 9,022            |
| Supplies and postage                    | 1,945            | 2,173            |
| Amortization of other intangible assets | 420              | 430              |
| Computer and data processing            | 1,903            | 1,930            |
| Professional fees and services          | 2,837            | 5,074            |
| Other                                   | <u>9,479</u>     | <u>12,100</u>    |
| Total noninterest expense               | \$ <u>59,612</u> | \$ <u>65,492</u> |

Noninterest expense for the year ended December 31, 2006 decreased \$5.9 million, or 9.0% to \$59.6 million from \$65.5 million for the year ended December 31, 2005. This decline was principally related to operational efficiencies gained from the consolidation of the Company's subsidiary banks at the end of 2005, the elimination of professional service fees related to last year's asset quality and regulatory issues, and lower FDIC insurance costs.

For the year ended December 31, 2006, salaries and benefits declined \$1.2 million from the year ended December 31, 2005. This decline was principally from reduced staffing levels and lower payroll related taxes and benefit costs. The Company focused on managing staff levels and filling positions vacated through attrition only when necessary. In addition, salaries and benefits included \$821,000 of management stock compensation expense (excludes director stock compensation expense) for the year ended December 31, 2006 as a result of the adoption of SFAS No. 123(R). Since SFAS No. 123(R) was adopted effective January 1, 2006, there was no such stock compensation expense included in salaries and benefits in 2005.

The Company has experienced a 4.9% increase in occupancy and equipment expenses when comparing 2006 to 2005. The Company has actively managed to reduce costs and lower overhead, but those efforts were more than offset by rising utility and maintenance costs.

Supplies and postage are down 10.5% for the year ended December 31, 2006 compared to 2005. This decline results from efficiencies gained through the consolidation of the Company's banking charters and ongoing efforts to reduce costs.

Computer and data processing costs are down slightly in 2006 versus 2005.

Professional fees and services have declined 44.1% for the year ended December 31, 2006 compare to 2005, primarily a result of the resolution of asset quality issues and regulatory matters during 2005.

Other expenses decreased 21.7% for the year ended December 31, 2006. The decline in other expenses related primarily to lower FDIC insurance premiums, which declined \$1.2 million to \$215,000 in 2006 versus \$1.4 million in 2005. The Company also experienced a reduction in other operating expenses in 2006, as one-time severance and restructuring costs were incurred during 2005 to merge the Company's subsidiary banks.

The efficiency ratio for the year ended December 31, 2006 was 69.45% compared with 70.18% for 2005. The improved efficiency ratio is reflective of the lower levels of noninterest expense, partially offset by lower revenues. The efficiency ratio represents noninterest expense less other real estate expense and amortization of intangibles (all from continuing operations) divided by net interest income (tax-equivalent) plus other noninterest income less gain on sale of securities, net gain on sale of commercial-related loans held for sale and gain on sale of trust relationships (all from continuing operations).

## **Income Tax Expense (Benefit) From Continuing Operations**

The income tax expense (benefit) from continuing operations provided for federal and New York State income taxes, which amounted to expense of \$6.2 million and a benefit of \$1.8 million for the years ended December 31, 2006 and 2005, respectively. The fluctuation in income tax expense corresponded in general with taxable income levels for each year. The effective tax rate for 2006 was 26.5%, compared to (61.9)% in 2005. The 2005 effective tax rate was due to the relationship between the size of the favorable permanent differences and pre-tax income from continuing operations, which resulted in the unusual effective tax benefit rate.

The current and deferred tax provision was calculated based on estimates and assumptions that could differ from the actual results reflected in income tax returns filed during the subsequent year. Adjustments based on filed returns are recorded when identified, which is generally before or during the third quarter of the subsequent year.

The amount of income taxes paid is subject to ongoing audits by federal and state tax authorities, which often result in proposed assessments. Our estimate for the potential outcome for any uncertain tax issue is highly judgmental. We believe we have adequately provided for any reasonably foreseeable outcome related to these matters. However, our future results may include favorable or unfavorable adjustments to our estimated tax liabilities in the period the assessments are made or resolved or when statutes of limitation on potential assessments expire. As a result, our effective tax rate may fluctuate significantly on a quarterly basis.

## **Discontinued Operation**

In 2005, the Company disposed of its BGI subsidiary. The results of BGI have been reported separately as a discontinued operation in the consolidated statements of income for all periods presented. As a result, the Company recorded a loss from operations of the discontinued subsidiary of \$340,000, a loss on the sale of BGI of \$1.1 million and income tax expense associated with discontinued operations of \$1.0 million for the year ended December 31, 2005. Since the sale occurred during 2005, there are no assets or liabilities associated with the discontinued operation recorded at December 31, 2006 and 2005 in the consolidated statements of financial condition. Cash flows from BGI are shown in the consolidated statements of cash flows by activity (operating, investing and financing) consistent with the applicable source of the cash flow. See also Note 2 of the notes to consolidated financial statements.

## **RESULTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31, 2005 AND 2004**

### **Overview**

For the year ended December 31, 2005, income from continuing operations was \$4.6 million or \$0.28 per diluted share, down from \$12.9 million or \$1.02 per diluted share from the prior year. For the year ended December 31, 2005, net income was \$2.2 million or \$0.06 per diluted share compared with net income of \$12.5 million or \$0.98 per diluted share for the prior year. The primary reasons for the decline in net income in 2005 were the \$7.9 million decline in net interest income, the \$8.9 million increase in the provision for loan losses, and an increase in noninterest expense of \$3.7 million. The Company also sold its BGI subsidiary during 2005 and incurred a loss from discontinued operations of \$2.5 million in 2005 compared to \$450,000 in 2004. Return on average common equity was 0.43% for 2005 compared to 6.55% in 2004. The provision for loan losses in 2005 was \$28.5 million, up \$8.9 million from the prior year. Noninterest expenses totaled \$65.5 million in 2005, an increase of \$3.7 million from 2004, which related to a \$295,000 increase in salaries and benefits and a \$3.4 million increase in other operating expenses. Other operating expenses included \$1.4 million of restructuring costs incurred in 2005 to merge the Company's subsidiary banks.

### **Net Interest Income**

Net interest income, the principal source of the Company's earnings, was \$67.5 million in 2005, compared to \$75.4 million in 2004. Net interest margin was 3.65% for the year ended December 31, 2005, a drop of 25 basis points from the 3.90% level for the same period last year. The Company experienced a significant change in the mix of earning assets, with increased levels of investment securities and federal funds sold and lower level of loans. Loan assets generally earn higher yields than investment assets. For 2005, in comparison to 2004, average

investment securities and federal funds sold increased \$87.7 million, while average loans decreased \$159.4 million. In addition to the lower loan base that resulted from the Company's decision to sell \$169.0 million in commercial-related loans during 2005, new loan originations slowed and caused an additional drop in total loans.

The Company's yield on average earning assets was 5.49% for 2005, up 9 basis points from 5.40% in 2004. The Company's loan portfolio yield was 6.31% for 2005, up 28 basis points from 2004, and tax-equivalent investment yield was 4.44% for 2005, down 4 basis points from 2004. The increased loan portfolio yield in 2005 resulted from the higher general market interest rates and the associated repricing of variable rate loans, as well as the decline in nonperforming loans that resulted from the problem loan sale previously discussed. Improved loan yields were mitigated by the shift in the mix of earning assets.

The average cost of funds for 2005 was 2.21%, an increase of 42 basis points over the same period in 2004. The increases in the average cost of funds primarily resulted from higher deposit interest costs associated with increased general market interest rates. Total average interest-bearing liabilities were \$1.65 billion for the year ended December 31, 2005, which represented a \$76.2 million decrease from 2004. Total average interest-bearing deposits were \$1.52 billion for the year ended December 31, 2005, a decrease of \$59.7 million or 4% lower than the average interest-bearing deposits for 2004.

### Provision for Loan Losses

The provision for loan losses represents management's estimate of the expense necessary to maintain the allowance for loan losses at a level representative of probable credit losses inherent in the portfolio. The provision for loan losses totaled \$28.5 million in 2005, compared to \$19.7 million in 2004. Net loan charge-offs were \$47.5 million, or 4.27% of average loans, for the year ended December 31, 2005 compared to \$9.6 million, or 0.74% of average loans for 2004. The ratio of the allowance for loan losses to nonperforming loans was 112% at December 31, 2005 versus 73% at December 31, 2004. The ratio of allowance for loan losses to total loans was 2.04% and 3.13% at December 31, 2005 and 2004, respectively. The significant increase in the provision for loan losses in 2005 as compared to 2004 was a result of the Company's decision to sell a substantial portion of its problem loans during 2005. See the "Analysis on Allowance for Loan Losses" and "Allocation of Allowance for Loan Losses" sections for further discussion.

### Noninterest Income

The following table presents the major categories of noninterest income for the years ended December 31:

| <i>(Dollars in thousands)</i>                                       | <b>2005</b>      | <b>2004</b>      |
|---|------------------|------------------|
| Service charges on deposits   | \$ 11,586        | \$ 11,987        |
| ATM and debit card  | 1,680            | 1,374            |
| Financial services group fees and commissions                       | 2,687            | 2,518            |
| Mortgage banking revenues   | 1,597            | 2,147            |
| Income from corporate owned life insurance                          | 90               | 30               |
| Net gain on sale of credit card portfolio                           | -                | 1,177            |
| Net gain on sale and call of securities                             | 14               | 248              |
| Net gain on sale of student loans held for sale                     | 245              | -                |
| Net gain on sale of commercial-related loans held for sale          | 9,369            | -                |
| Net (loss) gain on sale of premises and equipment                   | (321)            | 2                |
| Net (loss) gain on sale of other real estate and repossessed assets | (9)              | 193              |
| Other   | <u>2,446</u>     | <u>2,473</u>     |
| Total noninterest income  | \$ <u>29,384</u> | \$ <u>22,149</u> |

Noninterest income increased 32.7% to \$29.4 million in 2005 compared to \$22.1 million in 2004. The increase was primarily attributed to the net gain of \$9.4 million on the sale of commercial-related loans that more than offset the decline in mortgage banking activities, service charges on deposit accounts and other noninterest income categories. The Company also realized a \$1.2 million gain on the sale of its credit card portfolio in 2004.



## Noninterest Expense

The following table presents the major categories of noninterest expense for the years ended December 31:

| <i>(Dollars in thousands)</i>           | <b>2005</b>      | <b>2004</b>      |
|---|------------------|------------------|
| Salaries and employee benefits          | \$ 34,763        | \$ 34,468        |
| Occupancy and equipment                 | 9,022            | 8,436            |
| Supplies and postage                    | 2,173            | 2,319            |
| Amortization of other intangible assets | 430              | 709              |
| Computer and data processing            | 1,930            | 1,780            |
| Professional fees and services          | 5,074            | 3,439            |
| Other                                   | <u>12,100</u>    | <u>10,616</u>    |
| Total noninterest expense               | <u>\$ 65,492</u> | <u>\$ 61,767</u> |

Noninterest expense was \$65.5 million in 2005 compared to \$61.8 million in 2004. The most significant component of noninterest expense was salaries and benefits, which totaled \$34.8 million in 2005 and \$34.5 million in 2004. Salaries and benefits increased in 2005 from 2004, by only \$295,000 or less than 1%. While salaries and benefits costs increased as a result of the additions to staff in the commercial loan origination and monitoring areas, the reduction in bonus and incentive compensation awards in 2005 as compared to 2004 offset the cost increase to a large degree. Occupancy and equipment increased to \$9.0 million in 2005 from \$8.4 in 2004. Higher expense was incurred throughout 2005 to implement the numerous organizational changes, the majority of which were included in other expense. Legal, consulting and professional fees totaled \$4.7 million for 2005 and the increase was associated with resolving the Company's asset quality issues, regulatory issues and restructuring, as well as legal costs related to the special committee's investigation resulting from a demand letter received from a law firm representing a shareholder. The increase in noninterest expenses, coupled with the flattening of revenue growth, were the principal factors in the rise in the Company's efficiency ratio to 70.18% for 2005, compared to 60.41% for 2004.

## Income Tax Expense (Benefit) From Continuing Operations

The income tax expense (benefit) from continuing operations provides for federal and New York State income taxes, which amounted to a benefit of \$1.8 million and expense of \$3.2 million for the years ended December 31, 2005 and 2004, respectively. The fluctuation in income tax expense corresponded in general with taxable income levels for each year. The effective tax rate for 2005 was (61.9)%, compared to 19.7% in 2004. The 2005 effective tax rate was due to the relationship between the size of the favorable permanent differences and pre-tax income from continuing operations, which resulted in the unusual effective tax benefit rate.

## Discontinued Operation

The Company disposed of its BGI subsidiary in 2005. As a result, the Company recorded a loss from operations of the discontinued subsidiary of \$340,000, a loss on the sale of BGI of \$1.1 million and income tax expense associated with discontinued operations of \$1.0 million for the year ended December 31, 2005. For the year ended December 31, 2004, the Company recorded a loss from operations of discontinued subsidiary of \$599,000 and associated income tax benefit of \$149,000. BGI was originally acquired by FII in a tax-free reorganization that limited FII's tax basis, resulting in a taxable gain on the sale of the subsidiary. See also Note 2 of the notes to consolidated financial statements.

## 2006 FOURTH QUARTER RESULTS

Net income for the fourth quarter of 2006 was \$3.0 million or \$0.23 per diluted share, compared with net income of \$5.2 million or \$0.43 per diluted share for the third quarter of 2006 and net income of \$2.9 million or \$0.22 per diluted share in the fourth quarter of the prior year. The decline from the third quarter of 2006 was attributed to the combination of a \$389,000 decline in net interest income, a \$570,000 increase in noninterest expense, the \$491,000 credit for loan loss in the third quarter of 2006 compared to no credit or provision for loan loss in the fourth quarter of 2006 and the \$1.4 million gain on the sale of the Company's trust operations recorded during the

third quarter of 2006. Fourth quarter 2006 net income of \$3.0 million represented a slight increase from fourth quarter 2005 net income of \$2.9 million. The slight increase from the fourth quarter last year is attributed to the combination of a \$1.4 million decrease in provision for loan loss and a \$1.0 million decrease in noninterest expense, partially offset by a \$1.7 million decline in net interest income.

Net interest income for the fourth quarter of 2006 declined \$1.7 million compared to the same quarter last year, or 10.7%, to \$14.3 million primarily the result of an 11 basis point drop in tax-equivalent net interest margin, a \$138.4 million reduction in average interest-earning assets coupled with a change in the mix of those interest-earning assets from higher yielding loans to lower yielding investments. The net interest margin for the fourth quarter of 2006 was 3.44% compared with 3.55% in the same quarter last year.

The provision for loan losses totaled \$1.4 million for fourth quarter 2005 compared with a credit for loan losses of \$491,000 for the third quarter of 2006 and no credit or provision recorded for the fourth quarter of 2006. Net loan charge-offs were \$633,000, or 0.27% of average loans, for the fourth quarter 2006 compared to \$2.0 million, or 0.79% of average loans for the fourth quarter 2005.

Noninterest income for the fourth quarter of 2006 declined \$142,000, or 2.9%, to \$4.8 million, from \$4.9 million in the fourth quarter of 2005. The primary reason was the \$297,000 decline in financial services group fees and commissions, as the Company sold its trust relationships during the third quarter of 2006 and experienced lower sales volumes in the broker-dealer business.

Noninterest expense for the fourth quarter of 2006 was \$15.2 million, a 6.2% decrease from \$16.2 million in the fourth quarter of 2005. Salaries and benefits increased \$387,000 to \$8.3 million in the fourth quarter of 2006 compared to the same quarter last year. The increase resulted from stock compensation expense recorded in 2006 as a result of the adoption of SFAS No. 123(R) and the reversal of certain bonus and incentive accruals in the prior year due to full-year 2005 financial results. Professional fees and services decreased to \$747,000 in the fourth quarter of 2006, down 45.5% from \$1.4 million in the fourth quarter of 2005. Other noninterest expense decreased \$878,000, or 25.4% to \$2.6 million in the fourth quarter of 2006 compared to the same quarter last year. This decrease in other noninterest expenses was due in part to one-time restructuring costs incurred in the fourth quarter of 2005.

Average total deposits were down 7.7% for the fourth quarter 2006 to \$1.631 billion in comparison to \$1.766 billion in the same quarter last year. Contributing to the decline in deposits were fewer certificates of deposit, including brokered certificates of deposit, as the Company actively managed to lower the level of these higher cost deposits. Other deposit categories declined due to deposit outflows associated with the effects of the 2005 loan sale and from competitors offering higher rate products.

Average total loans declined 6.7% to \$933.0 million for the fourth quarter 2006, compared with \$1.002 billion for the same quarter in the prior year. The Company's loan portfolio declined as loan payments outpaced new loan originations. The Company's strategy is to rebuild a balanced quality loan portfolio and loan originations slowed due to more stringent underwriting requirements, firm pricing disciplines and a highly competitive marketplace for quality loans. Nonperforming assets at December 31, 2006 were \$17.0 million compared with \$14.4 million at September 30, 2006, and \$19.7 million at December 31, 2005. The increase in the fourth quarter 2006 was principally due to one credit in the dairy industry.

## LIQUIDITY AND CAPITAL RESOURCES

### Liquidity

The objective of maintaining adequate liquidity is to assure the ability of the Company to meet its financial obligations. These obligations include the withdrawal of deposits on demand or at their contractual maturity, the repayment of borrowings as they mature, the ability to fund new and existing loan commitments and the ability to take advantage of new business opportunities. The Company achieves liquidity by maintaining a strong base of core customer funds, maturing short-term assets, the ability to sell securities, lines of credit, and access to capital markets.

Liquidity for the Bank is managed through the monitoring of anticipated changes in loans, the investment portfolio, core deposits and wholesale funds. The strength of the Bank's liquidity position is a result of its base of core customer deposits. These core deposits are supplemented by wholesale funding sources that include credit lines with the other banking institutions, the FHLB and the Federal Reserve Bank.

The primary sources of liquidity for FII are dividends from the Bank and access to capital markets. Dividends from the Bank are limited by various regulatory requirements related to capital adequacy and earnings trends. The Bank relies on cash flows from operations, core deposits, borrowings, short-term liquid assets. FSIS relies on cash flows from operations and funds from FII when necessary.

The Company's cash and cash equivalents were \$109.8 million at December 31, 2006, up from \$91.9 million at December 31, 2005. The Company began investing in commercial paper due in less than 90 days during 2006 and has classified the short-term investment as a cash equivalent when applicable. No such commercial paper was held as of December 31, 2006. The Company's net cash provided by operating activities totaled \$30.2 million and the principal source of operating activity cash flow was net income adjusted for noncash income and expense items and changes in other assets and other liabilities. Net cash provided by investing activities totaled \$120.5 million, which included net proceeds of \$56.4 million from a decline in securities and \$62.0 million of loan payments in excess of loan originations. Net cash used in financing activities of \$132.8 million was primarily attributed to the \$99.6 million decrease in deposits.

The Company's cash and cash equivalents were \$91.9 million at December 31, 2005, an increase of \$45.8 million from \$46.1 million at December 31, 2004. The Company's net cash provided by operating activities totaled \$45.1 million. The principal source of operating activity cash flow was the Company's net income adjusted for noncash income and expenses items and changes in other assets and other liabilities. The Company utilized its cash in investing activities through the net acquisition of \$84.5 million in securities and \$4.8 million in premises and equipment. Net cash provided from investment activities included \$70.5 million of loan payments in excess of loan originations, \$140.5 million generated from the sale of commercial-related loans and \$4.5 million from the sale of the discontinued subsidiary. The Company utilized cash in financing activities by funding a \$101.7 million decrease in deposits, reducing debt by \$17.4 million and paying \$6.9 million in dividends to shareholders.

### Contractual Obligations

The following table presents the Company's contractual obligations at December 31, 2006:

|                                | <b>Total</b>     | <b>Less Than<br/>1 Year</b> | <b>1-3 Years</b> | <b>3-5 Years</b> | <b>More Than<br/>5 Years</b> |
|--------------------------------|------------------|-----------------------------|------------------|------------------|------------------------------|
| Operating leases               | \$ 4,689         | \$ 769                      | \$ 1,310         | \$ 831           | \$ 1,779                     |
| Service agreements and other   | 2,049            | 536                         | 575              | 575              | 363                          |
| Long-term borrowings           | 38,187           | 12,321                      | 25,720           | 146              | -                            |
| Junior subordinated debentures | <u>16,702</u>    | <u>-</u>                    | <u>-</u>         | <u>-</u>         | <u>16,702</u>                |
| Total contractual obligations  | <u>\$ 61,627</u> | <u>\$ 13,626</u>            | <u>\$ 27,605</u> | <u>\$ 1,552</u>  | <u>\$ 18,844</u>             |

## Off-Balance Sheet Arrangements

The Company has guaranteed distributions and payments for redemption or liquidation of trust preferred securities issued by a wholly owned, deconsolidated subsidiary trust to the extent of funds held by the trust. Although the guarantee is not separately recorded, the obligation underlying the guarantee is fully reflected on the Company's consolidated statement of financial condition as junior subordinated debentures. The subsidiary's trust preferred securities currently qualify as Tier 1 capital under the Federal Reserve Board's capital adequacy guidelines. For further information regarding the junior subordinated debentures issued to unconsolidated subsidiary trust, see Note 10 of the notes to consolidated financial statements.

In the normal course of business, the Company has outstanding commitments to extend credit that are not reflected in its consolidated financial statements. The commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. At December 31, 2006 stand-by letters of credit totaling \$5.8 million and unused loan commitments of \$258.6 million were contractually available. Comparable amounts for these commitments at December 31, 2005 were \$9.5 million and \$231.5 million, respectively. The total commitment amounts do not necessarily represent future cash requirements as many of the commitments are expected to expire without funding. For further information regarding the outstanding loan commitments, see Note 12 of the notes to consolidated financial statements.

The Company also extends rate lock agreements to borrowers related to the origination of residential mortgage loans. To mitigate the interest rate risk inherent in these rate lock agreements, as well as closed mortgage loans held for sale, the Company enters into forward commitments to sell individual mortgage loans. Rate lock agreements and forward commitments are considered derivatives and are recorded at fair value in accordance with SFAS No. 133. At December 31, 2006 and 2005, the total notional amount of these derivatives (rate lock agreements and forward commitments) held by the Company amounted to \$4.5 million and \$8.2 million, respectively.

## Capital Resources

The FRB has adopted a system using risk-based capital guidelines to evaluate the capital adequacy of bank holding companies on a consolidated basis. The guidelines require a minimum total risk-based capital ratio of 8.0%. Leverage ratio is also utilized in assessing capital adequacy with a minimum requirement that can range from 4.0% to 5.0%. The following table reflects the components of those ratios:

| <i>(Dollars in thousands)</i>                                 | <b>2006</b>         | <b>2005</b>         | <b>2004</b>         |
|---|---------------------|---------------------|---------------------|
| Total shareholders' equity                                    | \$ 182,388          | \$ 171,757          | \$ 184,287          |
| Less: Unrealized gain (loss) on securities available for sale | (6,800)             | (6,178)             | 3,884               |
| Unrecognized net periodic pension costs                       | 210                 | -                   | -                   |
| Unrecognized net periodic postretirement costs                | (1,814)             | -                   | -                   |
| Disallowed goodwill and other intangible assets               | 38,263              | 38,839              | 43,476              |
| Plus: Minority interests in consolidated subsidiaries         | -                   | -                   | 178                 |
| Qualifying trust preferred securities                         | <u>16,200</u>       | <u>16,200</u>       | <u>16,200</u>       |
| Total Tier 1 capital  | <u>\$ 168,729</u>   | <u>\$ 155,296</u>   | <u>\$ 153,305</u>   |
| Adjusted quarterly average assets                             | <u>\$ 1,894,611</u> | <u>\$ 2,042,731</u> | <u>\$ 2,149,947</u> |
| Tier 1 leverage ratio   | 8.91%               | 7.60%               | 7.13%               |
| Total Tier 1 capital  | \$ 168,729          | \$ 155,296          | \$ 153,305          |
| Plus: Qualifying allowance for loan losses                    | <u>13,355</u>       | <u>14,191</u>       | <u>17,271</u>       |
| Total risk-based capital                                      | <u>\$ 182,084</u>   | <u>\$ 169,487</u>   | <u>\$ 170,576</u>   |
| Net risk-weighted assets                                      | <u>\$ 1,064,686</u> | <u>\$ 1,129,277</u> | <u>\$ 1,359,803</u> |
| Total risk-based capital ratio                                | 17.10%              | 15.01%              | 12.54%              |

The Company's Tier 1 leverage ratio was 8.91% at December 31, 2006. The ratio increased from 7.60% at December 31, 2005. Total Tier 1 capital of \$168.7 million at December 31, 2006 increased \$13.4 million from

\$155.3 million at December 31, 2005. Total shareholders' equity increased \$10.6 million in 2006, primarily resulting from the \$17.4 million of net income and \$865,000 in additional paid in capital from the amortization of unvested stock-based compensation, offset by \$5.3 million in dividends declared, \$604,000 in unrealized loss on securities available for sale and \$1.6 million in unrecognized net periodic pension and postretirement costs associated with the adoption of SFAS No. 158.

The Company's total risk-based capital ratio was 17.10% at December 31, 2006, up from 15.01% at December 31, 2005. Total risk-based capital was \$182.1 million at December 31, 2006, an increase of \$12.6 million from \$169.5 million at December 31, 2005. The risk-based capital ratio improvement was also impacted by the change in the Company's asset composition, as the Company experienced a decrease in higher risk-weighted loans, coupled with an increase in lower risk-weighted investment securities.

## RECENT ACCOUNTING PRONOUNCEMENTS

See Note 1, "Summary of Significant Accounting Policies - Recent Accounting Pronouncements," in the notes to consolidated financial statements for a discussion of recent accounting pronouncements.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

### Market Risk

The principal objective of the Company's interest rate risk management is to evaluate the interest rate risk inherent in certain assets and liabilities, determine the appropriate level of risk to the Company given its business strategy, operating environment, capital and liquidity requirements and performance objectives, and manage the risk consistent with the guidelines approved by FII's Board of Directors. The Company's management is responsible for reviewing with the Board its activities and strategies, the effect of those strategies on the net interest margin, the fair value of the portfolio and the effect that changes in interest rates will have on the portfolio and exposure limits. Management develops an Asset-Liability Policy that meets strategic objectives and regularly reviews the activities of the Bank.

### Net Interest Income at Risk Analysis

The primary tool the Company uses to manage interest rate risk is a "rate shock" simulation to measure the rate sensitivity of the balance sheet. Rate shock simulation is a modeling technique used to estimate the impact of changes in rates on net interest income and economic value of equity. The following table sets forth the results of the modeling analysis at December 31, 2006:

*(Dollars in thousands)*

| Change in Interest<br>Rates in Basis Points<br>(Rate Shock) | Net Interest Income |           |          | Economic Value of Equity |            |          |
|---|---------------------|-----------|----------|--------------------------|------------|----------|
|   | Amount              | \$ Change | % Change | Amount                   | \$ Change  | % Change |
| 200   | \$59,503            | \$(2,871) | (4.60)%  | \$302,527                | \$(38,615) | (11.32)% |
| 100   | 61,112              | (1,262)   | (2.02)%  | 321,789                  | (19,353)   | (5.67)%  |
| Static  | 62,374              | -         | -        | 341,142                  | -          | -        |
| (100)   | 63,721              | 1,347     | 2.16%    | 362,643                  | 21,501     | 6.30%    |
| (200)   | 64,275              | 1,901     | 3.05%    | 377,987                  | 36,845     | 10.80%   |

The Company measures net interest income at risk by estimating the changes in net interest income resulting from instantaneous and sustained parallel shifts in interest rates of different magnitudes over a period of 12 months. As of December 31, 2006, a 200 basis point increase in rates would decrease net interest income by \$2.9 million, or 4.60%, over the next twelve-month period. A 200 basis point decrease in rates would increase net interest income by \$1.9 million, or 3.05%, over a twelve-month period. As of December 31, 2006, a 200 basis point increase in rates would decrease the economic value of equity by \$38.6 million, or 11.32%, over the next twelve-month period. A 200 basis point decrease in rates would increase the economic value of equity by \$36.8 million, or 10.80%, over a twelve-month period. This simulation is based on management's assumption as to the effect of interest rate changes on assets and liabilities and assumes a parallel shift of the yield curve. It also includes certain assumptions about the future pricing of loans and deposits in response to changes in interest rates.

Further, it assumes that delinquency rates would not change as a result of changes in interest rates, although there can be no assurance that this will be the case. While this simulation is a useful measure as to net interest income at risk due to a change in interest rates, it is not a forecast of the future results and is based on many assumptions that, if changed, could cause a different outcome.

In addition to the changes in interest rate scenarios listed above, the Company typically runs other scenarios to measure interest rate risk, which vary depending on the economic and interest rate environments.

## Gap Analysis

The following table (the “Gap Table”) sets forth the amounts of interest-earning assets and interest-bearing liabilities outstanding at December 31, 2006 which management anticipates, based upon certain assumptions, to re-price or mature in each of the future time periods shown. Except as stated below, the amount of assets and liabilities shown which re-price or mature during a particular period were determined in accordance with the earlier of the re-pricing date or the contractual maturity of the asset or liability. The table sets forth an approximation of the projected re-pricing of assets and liabilities on the basis of contractual maturities, anticipated prepayments and scheduled rate adjustments within the selected time intervals. All non-maturity deposits (demand deposits and savings deposits) are subject to immediate withdrawal and are therefore shown to re-price in the period of less than 30 days. Prepayment and re-pricing rates can have a significant impact on the estimated gap. The results shown are based on numerous assumptions and there can be no assurance that the presented results will approximate actual future activity.

| <i>(Dollars in thousands)</i>  | December 31, 2006                   |                     |                     |                     |                   |                   |                   |                   |
|--|-------------------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
|  | Volumes Subject to Repricing Within |                     |                     |                     |                   |                   |                   |                   |
|  | 0-30<br>days                        | 31-180<br>days      | 181-365<br>days     | 1-3<br>years        | 3-5<br>years      | >5<br>years       | Non-<br>Sensitive | Total             |
| Interest-earning assets:   |                                     |                     |                     |                     |                   |                   |                   |                   |
| Federal funds sold and<br>interest-bearing<br>deposits                               | \$ 62,233                           | \$ -                | \$ 194              | \$ 179              | \$ -              | \$ -              | \$ -              | \$ 62,606         |
| Investment securities (1)  | 9,004                               | 100,480             | 68,695              | 257,052             | 164,300           | 176,005           | -                 | 775,536           |
| Loans (2)  | <u>299,341</u>                      | <u>60,852</u>       | <u>71,477</u>       | <u>193,521</u>      | <u>141,558</u>    | <u>155,317</u>    | <u>5,408</u>      | <u>927,474</u>    |
| Total interest-<br>earning assets  | <u>370,578</u>                      | <u>161,332</u>      | <u>140,366</u>      | <u>450,752</u>      | <u>305,858</u>    | <u>331,322</u>    | <u>5,408</u>      | <u>1,765,616</u>  |
| Interest-bearing liabilities:  |                                     |                     |                     |                     |                   |                   |                   |                   |
| Interest-bearing demand,<br>savings and money market                                 | 674,224                             | -                   | -                   | -                   | -                 | -                 | -                 | 674,224           |
| Certificates of deposit  | 84,846                              | 207,841             | 288,737             | 77,043              | 10,743            | 478               | -                 | 669,688           |
| Borrowed funds (3)   | <u>32,315</u>                       | <u>1,023</u>        | <u>11,294</u>       | <u>25,720</u>       | <u>145</u>        | <u>16,702</u>     | <u>-</u>          | <u>87,199</u>     |
| Total interest-<br>bearing liabilities   | <u>791,385</u>                      | <u>208,864</u>      | <u>300,031</u>      | <u>102,763</u>      | <u>10,888</u>     | <u>17,180</u>     | <u>-</u>          | <u>1,431,111</u>  |
| Period gap   | <u>\$ (420,807)</u>                 | <u>\$ (47,532)</u>  | <u>\$ (159,665)</u> | <u>\$ 347,989</u>   | <u>\$ 294,970</u> | <u>\$ 314,142</u> | <u>\$ 5,408</u>   | <u>\$ 334,505</u> |
| Cumulative gap   | <u>\$ (420,807)</u>                 | <u>\$ (468,339)</u> | <u>\$ (628,004)</u> | <u>\$ (280,015)</u> | <u>\$ 14,955</u>  | <u>\$ 329,097</u> | <u>\$ 334,505</u> |                   |
| Period gap to total assets   | <u>(22.06)%</u>                     | <u>(2.49)%</u>      | <u>(8.37)%</u>      | <u>18.24%</u>       | <u>15.46%</u>     | <u>16.47%</u>     | <u>0.29%</u>      | <u>17.54%</u>     |
| Cumulative gap to total assets   | <u>(22.06)%</u>                     | <u>(24.55)%</u>     | <u>(32.92)%</u>     | <u>(14.68)%</u>     | <u>0.78%</u>      | <u>17.25%</u>     | <u>17.54%</u>     |                   |
| Cumulative interest-earning<br>assets to cumulative interest-<br>bearing liabilities | <u>46.83%</u>                       | <u>53.18%</u>       | <u>51.70%</u>       | <u>80.04%</u>       | <u>101.06%</u>    | <u>123.00%</u>    | <u>123.37%</u>    |                   |

- (1) Amounts shown include the amortized cost of held to maturity securities and the fair value of available for sale securities.
- (2) Amounts shown include loans held for sale and are net of unearned income and net deferred fees and costs.
- (3) Amounts shown include junior subordinated debentures.

For purposes of interest rate risk management, the Company directs more attention on simulation modeling, such as “net interest income at risk” as previously discussed, rather than gap analysis. The net interest income at risk simulation modeling is considered by management to be more informative in forecasting future income at risk.

## Item 8. Financial Statements and Supplementary Data

### FINANCIAL INSTITUTIONS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION December 31, 2006 and 2005

(Dollars in thousands, except per share amounts)

|   | 2006                | 2005                |
|---|---------------------|---------------------|
| <b>Assets</b>   |                     |                     |
| Cash and due from banks   | \$ 47,166           | \$ 46,987           |
| Federal funds sold and interest-bearing deposits in other banks   | 62,606              | 44,953              |
| Securities available for sale, at fair value  | 735,148             | 790,855             |
| Securities held to maturity (fair value of \$40,421 and \$42,898 at December 31, 2006 and 2005, respectively)   | 40,388              | 42,593              |
| Loans held for sale   | 992                 | 1,253               |
| Loans   | 926,482             | 992,321             |
| Less: Allowance for loan losses   | <u>17,048</u>       | <u>20,231</u>       |
| Loans, net  | 909,434             | 972,090             |
| Premises and equipment, net   | 34,562              | 36,471              |
| Goodwill  | 37,369              | 37,369              |
| Other assets  | <u>39,887</u>       | <u>49,821</u>       |
| Total assets  | <u>\$ 1,907,552</u> | <u>\$ 2,022,392</u> |
| <b>Liabilities and Shareholders' Equity</b>   |                     |                     |
| Liabilities:  |                     |                     |
| Deposits:   |                     |                     |
| Noninterest-bearing demand  | \$ 273,783          | \$ 284,958          |
| Interest-bearing demand, savings and money market   | 674,224             | 755,229             |
| Certificates of deposit   | <u>669,688</u>      | <u>677,074</u>      |
| Total deposits  | 1,617,695           | 1,717,261           |
| Short-term borrowings   | 32,310              | 20,106              |
| Long-term borrowings  | 38,187              | 78,391              |
| Junior subordinated debentures issued to unconsolidated subsidiary trust ("Junior subordinated debentures")   | 16,702              | 16,702              |
| Other liabilities   | <u>20,270</u>       | <u>18,175</u>       |
| Total liabilities   | 1,725,164           | 1,850,635           |
| Shareholders' equity:   |                     |                     |
| 3% cumulative preferred stock, \$100 par value, authorized 10,000 shares, issued and outstanding 1,586 shares at December 31, 2006 and 2005                                 | 159                 | 159                 |
| 8.48% cumulative preferred stock, \$100 par value, authorized 200,000 shares, issued and outstanding 174,639 and 174,747 shares at December 31, 2006 and 2005, respectively | 17,464              | 17,475              |
| Common stock, \$ 0.01 par value, authorized 50,000,000 shares, issued 11,348,122 and 11,334,874 shares at December 31, 2006 and 2005, respectively                          | 113                 | 113                 |
| Additional paid-in capital  | 24,439              | 23,278              |
| Retained earnings   | 148,730             | 136,925             |
| Accumulated other comprehensive loss  | (8,404)             | (6,178)             |
| Treasury stock, at cost – 5,351 and 1,000 shares at December 31, 2006 and 2005, respectively  | <u>(113)</u>        | <u>(15)</u>         |
| Total shareholders' equity  | <u>182,388</u>      | <u>171,757</u>      |
| Total liabilities and shareholders' equity  | <u>\$ 1,907,552</u> | <u>\$ 2,022,392</u> |

See accompanying notes to consolidated financial statements.

**FINANCIAL INSTITUTIONS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**Years Ended December 31, 2006, 2005 and 2004**

| <i>(Dollars in thousands, except per share amounts)</i>             | <b>2006</b>      | <b>2005</b>     | <b>2004</b>      |
|---|------------------|-----------------|------------------|
| Interest income:  |                  |                 |                  |
| Interest and fees on loans  | \$ 68,004        | \$ 71,649       | \$ 78,063        |
| Interest and dividends on securities                                | 32,778           | 30,762          | 27,664           |
| Other interest income   | <u>2,288</u>     | <u>1,476</u>    | <u>448</u>       |
| Total interest income   | <u>103,070</u>   | <u>103,887</u>  | <u>106,175</u>   |
| Interest expense:   |                  |                 |                  |
| Deposits  | 37,445           | 30,255          | 24,624           |
| Short-term borrowings   | 571              | 377             | 284              |
| Long-term borrowings  | 3,860            | 4,035           | 4,132            |
| Junior subordinated debentures                                      | <u>1,728</u>     | <u>1,728</u>    | <u>1,728</u>     |
| Total interest expense  | <u>43,604</u>    | <u>36,395</u>   | <u>30,768</u>    |
| Net interest income   | 59,466           | 67,492          | 75,407           |
| (Credit) provision for loan losses                                  | <u>(1,842)</u>   | <u>28,532</u>   | <u>19,676</u>    |
| Net interest income after (credit) provision for loan losses        | <u>61,308</u>    | <u>38,960</u>   | <u>55,731</u>    |
| Noninterest income:   |                  |                 |                  |
| Service charges on deposits   | 11,504           | 11,586          | 11,987           |
| ATM and debit card  | 2,233            | 1,680           | 1,374            |
| Financial services group fees and commissions                       | 1,890            | 2,687           | 2,518            |
| Mortgage banking revenues   | 1,194            | 1,597           | 2,147            |
| Income from corporate owned life insurance                          | 521              | 90              | 30               |
| Net gain on sale of credit card portfolio                           | -                | -               | 1,177            |
| Net gain on sale and call of securities                             | 30               | 14              | 248              |
| Net gain on sale of student loans held for sale                     | 670              | 245             | -                |
| Net gain on sale of commercial-related loans held for sale          | 82               | 9,369           | -                |
| Net (loss) gain on sale of premises and equipment                   | (3)              | (321)           | 2                |
| Net gain (loss) on sale of other real estate and repossessed assets | 90               | (9)             | 193              |
| Net gain on sale of trust relationships                             | 1,386            | -               | -                |
| Other   | <u>2,314</u>     | <u>2,446</u>    | <u>2,473</u>     |
| Total noninterest income  | <u>21,911</u>    | <u>29,384</u>   | <u>22,149</u>    |
| Noninterest expense:  |                  |                 |                  |
| Salaries and employee benefits                                      | 33,563           | 34,763          | 34,468           |
| Occupancy and equipment   | 9,465            | 9,022           | 8,436            |
| Supplies and postage  | 1,945            | 2,173           | 2,319            |
| Amortization of other intangible assets                             | 420              | 430             | 709              |
| Computer and data processing  | 1,903            | 1,930           | 1,780            |
| Professional fees and services                                      | 2,837            | 5,074           | 3,439            |
| Other   | <u>9,479</u>     | <u>12,100</u>   | <u>10,616</u>    |
| Total noninterest expense   | <u>59,612</u>    | <u>65,492</u>   | <u>61,767</u>    |
| Income from continuing operations before income taxes               | 23,607           | 2,852           | 16,113           |
| Income tax expense (benefit) from continuing operations             | <u>6,245</u>     | <u>(1,766)</u>  | <u>3,170</u>     |
| Income from continuing operations                                   | 17,362           | 4,618           | 12,943           |
| Discontinued operations:  |                  |                 |                  |
| Loss from operations of discontinued subsidiary                     | -                | (340)           | (599)            |
| Loss on sale of discontinued subsidiary                             | -                | (1,071)         | -                |
| Income tax expense (benefit)  | <u>-</u>         | <u>1,041</u>    | <u>(149)</u>     |
| Loss on discontinued operations                                     | <u>-</u>         | <u>(2,452)</u>  | <u>(450)</u>     |
| Net Income  | <u>\$ 17,362</u> | <u>\$ 2,166</u> | <u>\$ 12,493</u> |
| Earnings per common share:  |                  |                 |                  |
| Basic:  |                  |                 |                  |
| Income from continuing operations                                   | \$ 1.40          | \$ 0.28         | \$ 1.02          |
| Net income  | \$ 1.40          | \$ 0.06         | \$ 0.98          |
| Diluted:  |                  |                 |                  |
| Income from continuing operations                                   | \$ 1.40          | \$ 0.28         | \$ 1.02          |
| Net income  | \$ 1.40          | \$ 0.06         | \$ 0.98          |

See accompanying notes to consolidated financial statements.



**FINANCIAL INSTITUTIONS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN**  
**SHAREHOLDERS' EQUITY AND COMPREHENSIVE INCOME**  
**Years Ended December 31, 2006, 2005 and 2004**

| <i>(Dollars in thousands,<br/>except per share amounts)</i>                                | 3%        | 8.48%     | Common | Additional | Accumulated Other |            |          | Total         |
|--|-----------|-----------|--------|------------|-------------------|------------|----------|---------------|
|  | Preferred | Preferred | Stock  | Paid in    | Comprehensive     | Income     | Treasury | Shareholders' |
|  | Stock     | Stock     | Stock  | Capital    | Retained          | (Loss)     | Stock    | Equity        |
| <b>Balance – December 31, 2003</b>   | \$ 167    | \$ 17,568 | \$ 113 | \$ 21,055  | \$ 136,938        | \$ 8,197   | \$ (935) | \$ 183,103    |
| Purchase of 12 shares of 3% preferred stock  | (2)       | -         | -      | 1          | -                 | -          | -        | (1)           |
| Purchase of 112 shares of 8.48% preferred stock  | -         | (11)      | -      | (1)        | -                 | -          | -        | (12)          |
| Purchase of 2,000 shares of common stock   | -         | -         | -      | -          | -                 | -          | (30)     | (30)          |
| Issue 2,266 shares of common stock - directors plan  | -         | -         | -      | 36         | -                 | -          | 16       | 52            |
| Issue 65,975 shares of common stock -<br>exercised stock options, net of tax               | -         | -         | -      | 667        | -                 | -          | 464      | 1,131         |
| Tax benefit from stock options exercised   | -         | -         | -      | 204        | -                 | -          | -        | 204           |
| Issue 14,524 shares of common stock -<br>Burke Group, Inc. acquisition and earnout         | -         | -         | -      | 223        | -                 | -          | 102      | 325           |
| Comprehensive income:  |           |           |        |            |                   |            |          |               |
| Net income   | -         | -         | -      | -          | 12,493            | -          | -        | 12,493        |
| Net unrealized loss on securities available<br>for sale (net of tax of (\$2,765))          | -         | -         | -      | -          | -                 | (4,164)    | -        | (4,164)       |
| Reclassification adjustment for net gains<br>included in net income (net of tax of \$99)   | -         | -         | -      | -          | -                 | (149)      | -        | (149)         |
| Other comprehensive loss   | -         | -         | -      | -          | -                 | -          | -        | (4,313)       |
| Total comprehensive income   | -         | -         | -      | -          | -                 | -          | -        | 8,180         |
| Cash dividends declared:   |           |           |        |            |                   |            |          |               |
| 3% Preferred - \$3.00 per share  | -         | -         | -      | -          | (5)               | -          | -        | (5)           |
| 8.48% Preferred - \$8.48 per share   | -         | -         | -      | -          | (1,490)           | -          | -        | (1,490)       |
| Common - \$0.64 per share  | -         | -         | -      | -          | (7,170)           | -          | -        | (7,170)       |
| <b>Balance – December 31, 2004</b>   | \$ 165    | \$ 17,557 | \$ 113 | \$ 22,185  | \$ 140,766        | \$ 3,884   | \$ (383) | \$ 184,287    |
| Purchase of 68 shares of 3% preferred stock  | (6)       | -         | -      | 3          | -                 | -          | -        | (3)           |
| Purchase of 824 shares of 8.48% preferred stock  | -         | (82)      | -      | (4)        | -                 | -          | -        | (86)          |
| Purchase of 6,000 shares of common stock   | -         | -         | -      | -          | -                 | -          | (89)     | (89)          |
| Issue 3,140 shares of common stock - directors plan  | -         | -         | -      | 35         | -                 | -          | 22       | 57            |
| Issue 67,253 shares of common stock -<br>exercised stock options, net of tax               | -         | -         | -      | 648        | -                 | -          | 292      | 940           |
| Tax benefit from stock options exercised   | -         | -         | -      | 129        | -                 | -          | -        | 129           |
| Issue 20,406 shares of common stock -<br>Burke Group, Inc. contingent earnout              | -         | -         | -      | 282        | -                 | -          | 143      | 425           |
| Comprehensive loss:  |           |           |        |            |                   |            |          |               |
| Net income   | -         | -         | -      | -          | 2,166             | -          | -        | 2,166         |
| Net unrealized loss on securities available<br>for sale (net of tax of (\$6,670))          | -         | -         | -      | -          | -                 | (10,053)   | -        | (10,053)      |
| Reclassification adjustment for net gains<br>included in net income (net of tax of \$5)    | -         | -         | -      | -          | -                 | (9)        | -        | (9)           |
| Other comprehensive loss   | -         | -         | -      | -          | -                 | -          | -        | (10,062)      |
| Total comprehensive loss   | -         | -         | -      | -          | -                 | -          | -        | (7,896)       |
| Cash dividends declared:   |           |           |        |            |                   |            |          |               |
| 3% Preferred - \$3.00 per share  | -         | -         | -      | -          | (5)               | -          | -        | (5)           |
| 8.48% Preferred - \$8.48 per share   | -         | -         | -      | -          | (1,483)           | -          | -        | (1,483)       |
| Common - \$0.40 per share  | -         | -         | -      | -          | (4,519)           | -          | -        | (4,519)       |
| <b>Balance – December 31, 2005</b>   | \$ 159    | \$ 17,475 | \$ 113 | \$ 23,278  | \$ 136,925        | \$ (6,178) | \$ (15)  | \$ 171,757    |
| Purchase of 108 shares of 8.48% preferred stock  | -         | (11)      | -      | -          | -                 | -          | -        | (11)          |
| Purchase of 20,351 shares of common stock  | -         | -         | -      | -          | -                 | -          | (335)    | (335)         |
| Issue 5,693 shares of common stock – directors retainer                                    | -         | -         | -      | 28         | -                 | -          | 84       | 112           |
| Issue 10,355 shares of common stock -<br>exercised stock options, net of tax               | -         | -         | -      | 173        | -                 | -          | 23       | 196           |
| Excess tax benefit from stock options exercised  | -         | -         | -      | 8          | -                 | -          | -        | 8             |
| Issue 13,200 shares of common stock -<br>restricted stock awards                           | -         | -         | -      | 131        | (261)             | -          | 130      | -             |
| Amortization of unvested stock options   | -         | -         | -      | 821        | -                 | -          | -        | 821           |
| Amortization of unvested restricted stock awards   | -         | -         | -      | -          | 44                | -          | -        | 44            |
| Defined benefit pension plan – adjustment for SFAS 158:                                    |           |           |        |            |                   |            |          |               |
| Net prior service cost (net of tax of (\$1,087))   | -         | -         | -      | -          | -                 | (1,704)    | -        | (1,704)       |
| Net loss (net of tax of (\$70))  | -         | -         | -      | -          | -                 | (110)      | -        | (110)         |
| Net adjustment for defined benefit pension plan  | -         | -         | -      | -          | -                 | -          | -        | (1,814)       |
| Postretirement benefit plan – adjustment for SFAS 158:                                     |           |           |        |            |                   |            |          |               |
| Net prior service benefit (net of tax of \$287)  | -         | -         | -      | -          | -                 | 450        | -        | 450           |
| Net loss (net of tax of (\$153))   | -         | -         | -      | -          | -                 | (240)      | -        | (240)         |
| Net adjustment for postretirement benefit plan   | -         | -         | -      | -          | -                 | -          | -        | 210           |
| Comprehensive income:  |           |           |        |            |                   |            |          |               |
| Net income   | -         | -         | -      | -          | 17,362            | -          | -        | 17,362        |
| Net unrealized loss on securities available<br>for sale (net of tax of (\$229))            | -         | -         | -      | -          | -                 | (604)      | -        | (604)         |
| Reclassification adjustment for net gains<br>included in net income (net of tax of (\$12)) | -         | -         | -      | -          | -                 | (18)       | -        | (18)          |
| Other comprehensive loss   | -         | -         | -      | -          | -                 | -          | -        | (622)         |
| Total comprehensive income   | -         | -         | -      | -          | -                 | -          | -        | 16,740        |
| Cash dividends declared:   |           |           |        |            |                   |            |          |               |
| 3% Preferred - \$3.00 per share  | -         | -         | -      | -          | (5)               | -          | -        | (5)           |
| 8.48% Preferred - \$8.48 per share   | -         | -         | -      | -          | (1,481)           | -          | -        | (1,481)       |
| Common - \$0.34 per share  | -         | -         | -      | -          | (3,854)           | -          | -        | (3,854)       |
| <b>Balance – December 31, 2006</b>   | \$ 159    | \$ 17,464 | \$ 113 | \$ 24,439  | \$ 148,730        | \$ (8,404) | \$ (113) | \$ 182,388    |

See accompanying notes to consolidated financial statements.

**FINANCIAL INSTITUTIONS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Years Ended December 31, 2006, 2005 and 2004**

| <i>(Dollars in thousands)</i>   | <b>2006</b> | <b>2005</b> | <b>2004</b> |
|---|-------------|-------------|-------------|
| Cash flows from operating activities:   |             |             |             |
| Net income  | \$ 17,362   | \$ 2,166    | \$ 12,493   |
| Adjustments to reconcile net income to net cash provided by operating activities: |             |             |             |
| Depreciation and amortization   | 4,125       | 4,388       | 4,421       |
| Net amortization of premiums and discounts on securities                          | 644         | 874         | 1,801       |
| (Credit) provision for loan losses  | (1,842)     | 28,532      | 19,676      |
| Amortization of unvested stock options  | 821         | -           | -           |
| Amortization of unvested restricted stock awards                                  | 44          | -           | -           |
| Tax benefit from stock options exercised  | 22          | 129         | 204         |
| Deferred income tax expense (benefit)   | 63          | 7,702       | (4,477)     |
| Proceeds from sale of loans held for sale   | 69,451      | 86,258      | 66,451      |
| Originations of loans held for sale   | (68,793)    | (84,287)    | (64,218)    |
| Net gain on sale of securities  | (30)        | (14)        | (248)       |
| Net gain on sale of loans held for sale   | (973)       | (776)       | (910)       |
| Net gain on sale of credit card portfolio   | -           | -           | (1,177)     |
| Net gain on sale of commercial-related loans held for sale                        | (82)        | (9,369)     | -           |
| Net (gain) loss on sale and disposal of other assets                              | (87)        | 339         | (195)       |
| Loss on sale of discontinued subsidiary   | -           | 1,071       | -           |
| Minority interest in net income of subsidiaries                                   | -           | 54          | 26          |
| Net gain on sale of trust relationships   | (1,386)     | -           | -           |
| Decrease in other assets  | 8,538       | 9,279       | 4,782       |
| Increase (decrease) in other liabilities  | 2,325       | (1,247)     | 2,943       |
| Net cash provided by operating activities   | 30,202      | 45,099      | 41,572      |
| Cash flows from investing activities:   |             |             |             |
| Purchase of securities:   |             |             |             |
| Available for sale  | (66,769)    | (260,291)   | (353,567)   |
| Held to maturity  | (32,524)    | (27,382)    | (30,828)    |
| Proceeds from maturity, call and principal pay-down of securities:                |             |             |             |
| Available for sale  | 119,305     | 176,604     | 181,707     |
| Held to maturity  | 34,724      | 24,091      | 38,603      |
| Proceeds from sale of securities available for sale                               | 1,699       | 2,445       | 40,930      |
| Net loan pay-downs  | 61,996      | 70,511      | 68,833      |
| Net proceeds from sale of credit card portfolio                                   | -           | -           | 5,703       |
| Net proceeds from sale of commercial-related loans                                | 659         | 140,453     | -           |
| Net proceeds from sale of discontinued subsidiary                                 | -           | 4,538       | -           |
| Proceeds from sales of other assets   | 1,847       | 59          | 103         |
| Proceeds from sales of trust relationships  | 1,386       | -           | -           |
| Purchase of premises and equipment  | (1,871)     | (4,843)     | (5,947)     |
| Purchase of bank subsidiary minority interest                                     | -           | (212)       | -           |
| Proceeds from sale of equity investment in Mercantile Adjustment Bureau           | -           | -           | 2,400       |
| Net cash provided by (used in) investing activities                               | 120,452     | 125,973     | (52,063)    |
| Cash flows from financing activities:   |             |             |             |
| Net (decrease) increase in deposits   | (99,566)    | (101,689)   | 58          |
| Net increase (decrease) in short-term borrowings                                  | 12,204      | (8,448)     | 5,029       |
| Repayment of long-term borrowings   | (40,204)    | (8,967)     | (26,640)    |
| Purchase of preferred and common shares   | (346)       | (178)       | (43)        |
| Issuance of common shares   | 112         | 57          | 52          |
| Stock options exercised   | 196         | 940         | 1,131       |
| Excess tax benefit from stock options exercised                                   | 8           | -           | -           |
| Dividends paid  | (5,226)     | (6,902)     | (8,652)     |
| Net cash used in financing activities   | (132,822)   | (125,187)   | (29,065)    |
| Net increase (decrease) in cash and cash equivalents                              | 17,832      | 45,885      | (39,556)    |
| Cash and cash equivalents at the beginning of the year                            | 91,940      | 46,055      | 85,611      |
| Cash and cash equivalents at the end of the year                                  | \$ 109,772  | \$ 91,940   | \$ 46,055   |
| Supplemental disclosure of cash flow information:                                 |             |             |             |
| Cash paid during year for:  |             |             |             |
| Interest  | \$ 42,438   | \$ 35,178   | \$ 29,398   |
| Income taxes paid   | 4,051       | -           | 6,553       |
| Income taxes received   | (6,300)     | -           | -           |
| Noncash investing and financing activities:                                       |             |             |             |
| Issuance of common stock in purchase acquisitions/earnouts                        | \$ -        | \$ 425      | \$ 325      |
| Net transfer of loans to/from held for sale at estimated fair value               | -           | 131,658     | -           |
| Real estate and other assets acquired in settlement of loans                      | 2,502       | 1,833       | 3,082       |

See accompanying notes to consolidated financial statements.

# **FINANCIAL INSTITUTIONS, INC. AND SUBSIDIARIES**

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

### **(1) Summary of Significant Accounting Policies**

#### **Basis of Presentation**

Financial Institutions, Inc. ("FII"), a bank holding company organized under the laws of New York State, and its subsidiaries (collectively the "Company") provide deposit, lending and other financial services to individuals and businesses in Central and Western New York State. The Company is subject to regulation by certain federal and state agencies.

The Company for many years operated under a decentralized, "Super Community Bank" business model, with separate and largely autonomous subsidiary banks whose Boards and management had the authority to operate within guidelines set forth in broad corporate policies established at the holding company level. During 2005, FII's Board of Directors implemented changes to the Company's business model and governance structure. Effective December 3, 2005, the Company merged three of its bank subsidiaries, Wyoming County Bank (100% owned) ("WCB"), National Bank of Geneva (100% owned) ("NBG") and Bath National Bank (100% owned) ("BNB") into its New York State-chartered bank subsidiary, First Tier Bank & Trust (100% owned) ("FTB"), which was then renamed Five Star Bank ("FSB" or the "Bank"). The merger was accounted for at historical cost as a combination of entities under common control.

FII formerly qualified as a financial holding company under the Gramm-Leach-Bliley Act, which allowed expansion of business operations to include financial services subsidiaries, namely, Five Star Investment Services, Inc. (100% owned) ("FSIS") (formerly known as The FI Group, Inc. ("FIGI")) and the Burke Group, Inc. (formerly 100% owned) ("BGI"), collectively referred to as the "Financial Services Group" ("FSG"). FSIS is a brokerage subsidiary that commenced operations as a start-up company in March 2000. BGI, an employee benefits and compensation consulting firm, was acquired by the Company in October 2001. During 2005, the Company sold the stock of BGI and its results have been reported separately as a discontinued operation in the consolidated statements of income for all periods presented in these financial statements. Since the sale of BGI occurred during 2005, there are no assets or liabilities associated with the discontinued operation recorded at December 31, 2006 and 2005. BGI's cash flows are shown in the consolidated statements of cash flows by activity (operating, investing and financing) consistent with the applicable source of cash flow.

During 2003, FII terminated its financial holding company status and now operates as a bank holding company. The change in status did not affect the non-financial subsidiaries or activities being conducted by the Company, although future acquisitions or expansions of non-financial activities may require prior Federal Reserve Board ("FRB") approval and will be limited to those that are permissible for bank holding companies.

In February 2001, the Company formed FISI Statutory Trust I (100% owned) (the "Trust") and capitalized the entity with a \$502,000 investment in the Trust's common securities. The Trust was formed to facilitate the private placement of \$16.2 million in capital securities ("trust preferred securities"). Effective December 31, 2003, the provisions of Financial Accounting Standards Board ("FASB") Interpretation No. 46, "Consolidation of Variable Interest Entities," resulted in the deconsolidation of the Trust. The deconsolidation resulted in the derecognition of the \$16.2 million in trust preferred securities and the recognition of \$16.7 million in junior subordinated debentures and a \$502,000 investment in the trust recorded in other assets in the Company's consolidated statements of financial position.

The consolidated financial information included herein combines the results of operations, the assets, liabilities and shareholders' equity of FII and its subsidiaries. All significant inter-company transactions and balances have been eliminated in consolidation.

The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America and prevailing practices in the banking industry. In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities, and the reported revenues and expenses for the period. Actual results could differ from those estimates. A material estimate that is particularly

susceptible to near-term change is the allowance for loan losses, which is discussed in further detail later in this note.

Certain amounts in the prior years' consolidated financial statements are reclassified when necessary to conform to the current year's presentation.

### **Cash and Cash Equivalents**

For purposes of the consolidated statements of cash flows, cash and due from banks, federal funds sold and interest-bearing deposits in other banks are considered cash and cash equivalents.

### **Securities**

The Company classifies its securities as either available for sale or held to maturity at the time of purchase. Securities that the Company has the ability and intent to hold to maturity, are carried at amortized cost and classified as held to maturity. Securities classified as available for sale are carried at estimated fair value. Unrealized gains or losses related to securities available for sale are included in accumulated other comprehensive income (loss), a component of shareholders' equity, net of the related deferred income tax effect.

A decline in the fair value of any security below cost that is deemed other-than-temporary is charged to income resulting in the establishment of a new cost basis for the security. Interest income includes interest earned on the securities adjusted for amortization of premiums and accretion of discounts on the related securities using the interest method. Realized gains or losses from the sale of available for sale securities are recognized on the trade date using the specific identification method.

The Company classifies securities in the following categories:

- U.S. treasury securities;
- U.S. government agency securities;
- U.S. government-sponsored enterprise ("GSE") securities;
- Mortgage-backed pass-through securities ("MBS"), collateralized mortgage obligations ("CMO") and other asset-backed securities ("ABS");
- State and municipal obligations;
- Corporate bonds and other; and
- Equity securities

### **Loans Held for Sale and Mortgage Banking Activities**

Loans held for sale are recorded at the lower of aggregated cost or fair value, by category. If necessary, a valuation allowance is recorded by a charge to income for unrealized losses attributable to changes in market interest rates. Subsequent increases in fair value are adjusted through the valuation allowance, but only to the extent of the valuation allowance. Gains and losses on the disposition of loans held for sale are determined on the specific identification method. Loan servicing fees are recognized on an accrual basis.

The Company originates and sells certain residential real estate loans in the secondary market. The Company typically retains the right to service the mortgages upon sale. The Company makes the determination of whether or not to identify the mortgage as a loan held for sale at the time the application is received from the borrower based on the Company's intent and ability to hold the loan.

Capitalized mortgage servicing rights are recorded at their fair value at the time a loan is sold and servicing rights are retained. Capitalized mortgage servicing rights are reported in other assets in the consolidated statements of financial position and are amortized to noninterest income in the consolidated statements of income in proportion to and over the period of estimated net servicing income. The Company uses a valuation model that calculates the present value of future cash flows to determine the fair value of servicing rights. In using this valuation method, the Company incorporates assumptions that market participants would use in estimating future net servicing

income, which include estimates of the cost to service the loan, the discount rate, an inflation rate and prepayment speeds. The carrying value of originated mortgage servicing rights is periodically evaluated for impairment. Impairment is determined by stratifying rights by predominant risk characteristics, such as interest rates and terms, using discounted cash flows and market-based assumptions. Impairment is recognized through a valuation allowance, to the extent that fair value is less than the capitalized asset. Subsequent increases in fair value are adjusted through the valuation allowance, but only to the extent of the valuation allowance.

The Company also extends rate lock commitments to borrowers related to the origination of residential mortgage loans. To mitigate the interest rate risk inherent in these rate lock commitments, as well as closed mortgage loans held for sale, the Company enters into forward commitments to sell individual mortgage loans. Rate lock and forward commitments are considered derivatives and are recorded at fair value in accordance with SFAS No. 133. The mortgage forward sale commitments are with U.S. government agencies or government-sponsored enterprises, namely Federal Home Loan Mortgage Corporation ("FHLMC"), State of New York Mortgage Agency ("SONYMA") and Federal Housing Agency ("FHA").

Mortgage banking activities (a component of noninterest income in the consolidated statements of income) consist of fees earned for servicing mortgage loans sold to third parties, net gains (or net losses) recognized on sales of residential real state loans, and amortization and impairment losses recognized on capitalized mortgage servicing assets.

The Company also originates student loans and has a forward commitment to sell the student loans to a third-party at a fixed premium on the day of origination. The Company does not retain the right to service the loans upon sale.

During 2005, the Company decided to sell a substantial amount of commercial-related problem loans. The Company transferred the commercial-related loans to held for sale at the estimated fair value less costs to sell, which resulted in commercial-related charge-offs being recorded. The majority of the commercial-related loans held for sale were sold or settled during 2005 resulting in a net gain.

## **Loans**

Loans are stated at the principal amount outstanding, net of unearned income and deferred loan origination fees and costs, which are accreted or amortized to interest income based on the interest method. Interest income on loans is recognized based on loan principal amounts outstanding at applicable interest rates. Accrual of interest on loans is suspended and all unpaid accrued interest is reversed when management believes that reasonable doubt exists with respect to the collectibility of principal or interest.

Loans, including impaired loans, are generally classified as nonaccruing if they are past due as to maturity or payment of principal or interest for a period of more than 90 days (120 days for consumer loans), unless such loans are well-collateralized and in the process of collection. Loans that are on a current payment status or past due less than 90 days may also be classified as nonaccruing if repayment in full of principal and/or interest is uncertain.

Loans may be returned to accrual status when all principal and interest amounts contractually due (including arrearages) are reasonably assured of repayment and there is a sustained period of repayment performance (generally a minimum of six months) in accordance with the contractual terms of the loan.

While a loan is classified as nonaccruing, payments received are generally used to reduce the principal balance. When the future collectibility of the recorded loan balance is expected, interest income may be recognized on a cash basis. In the case where a nonaccruing loan had been partially charged-off, recognition of interest on a cash basis is limited to that which would have been recognized on the recorded loan balance at the contractual interest rate. Interest collections in excess of that amount are recorded as recoveries to the allowance for loan losses until prior charge-offs have been fully recovered.

A loan is considered impaired when, based on current information and events, it is probable that a creditor will be unable to collect all amounts of principal and interest under the original terms of the agreement or the loan is restructured in a troubled debt restructuring. Accordingly, the Company evaluates impaired commercial and agricultural loans individually based on the present value of future cash flows discounted at the loan's effective

interest rate, or at the loan's observable market price or the net realizable value of the collateral if the loan is collateral dependent. The majority of the Company's loans are secured.

### **Allowance for Loan Losses**

The allowance for loan losses is established through charges to earnings in the form of a provision for loan losses. When a loan or portion of a loan is determined to be uncollectible, the portion deemed uncollectible is charged against the allowance and subsequent recoveries, if any, are credited to the allowance.

The Company periodically evaluates the allowance for loan losses in order to maintain the allowance at a level that represents management's estimate of probable losses in the loan portfolio at the balance sheet date. Management's evaluation of the allowance is based on a continuing review of the loan portfolio.

For larger balance commercial-related loans, the Company conducts a periodic assessment on a loan-by-loan basis of losses, when it is deemed probable, based upon known facts and circumstances, that full contractual interest and principal on an individual loan will not be collected in accordance with its contractual terms, and the loan is considered impaired. An impairment reserve is established based upon the present value of expected future cash flows, discounted at the loan's original effective interest rate, or as a practical expedient, at the loan's observable market price or the fair value of the collateral if the loan is collateral dependent. Generally, impaired loans include loans in nonaccruing status, loans that have been assigned a specific allowance for credit losses, loans that have been partially charged off, and loans designated as a troubled debt restructuring. Problem commercial loans are assigned various risk ratings under the allowance for credit losses methodology.

The allowance for loan losses for smaller balance homogeneous loans are estimated based on historical charge-off experience, levels and trends of delinquent and nonaccruing loans, trends in volume and terms, effects of changes in lending policy, the experience, ability and depth of management, national and local economic trends and conditions, and concentrations of credit risk.

The unallocated portion of the allowance for loan losses is based on management's consideration of such elements as risks associated with variances in the rate of historical loss experiences, information risks associated with the dependence upon timely and accurate risk ratings on loans, and risks associated with the dependence on collateral valuation techniques.

While management evaluates currently available information in establishing the allowance for loan losses, future adjustments to the allowance may be necessary if conditions differ substantially from the assumptions used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review a financial institution's allowance for loan losses. Such agencies may require the financial institution to recognize additions to the allowance based on their judgments about information available to them at the time of their examination.

### **Premises and Equipment**

Premises and equipment are stated at cost, less accumulated depreciation and amortization. Depreciation is computed on the straight-line method over the estimated useful lives of the assets. The Company generally amortizes buildings and building improvements over a period of 15 to 39 years and furniture and equipment over a period of 3 to 10 years. Leasehold improvements are amortized over the shorter of the lease term or the useful life of the improvements. Premises and equipment are periodically reviewed for impairment or when circumstances present indicators of impairment.

### **Goodwill and Other Intangible Assets**

Goodwill represents the excess of the purchase price over the fair value of net assets acquired in accordance with the purchase method of accounting for business combinations. Goodwill is not being amortized, but is required to be tested for impairment annually and if an event occurs or circumstances change that would make it more likely than not to reduce the fair value of a reporting unit below its carrying value. Other intangible assets are being amortized on the straight-line method, over the expected periods to be benefited. Other intangible assets are periodically reviewed for impairment or when events or changed circumstances may affect the underlying basis of the assets.

## **Other Real Estate Owned**

Other real estate owned consists of properties formerly pledged as collateral to loans, which have been acquired by the Company through foreclosure proceedings or acceptance of a deed in lieu of foreclosure. Upon transfer of a loan to foreclosure status, an appraisal is obtained and any difference of the loan balance over the fair value, less estimated costs to sell, is recorded against the allowance for loan losses. Other real estate owned is subsequently recorded at the lower of cost or fair value, less estimated costs to sell. Expenses and subsequent adjustments to the fair value are treated as other noninterest expense in the consolidated statements of income.

## **Federal Home Loan Bank (“FHLB”) and Federal Reserve Bank (“FRB”) Stock**

The non-marketable investments in FHLB and FRB stock are included in other assets in the consolidated statements of financial condition at par value or cost and are periodically reviewed for impairment. The dividends received relative to these investments are included in other noninterest income in the consolidated statements of income.

As a member of the FHLB system, the Company is required to maintain a specified investment in FHLB stock in proportion to the volume of certain transactions with the FHLB. FHLB stock totaled \$3.6 million and \$4.4 million at December 31, 2006 and 2005, respectively.

As a member of the FRB system, the Company is required to maintain a specified investment in FRB stock based on a ratio relative to the Company’s capital. FRB stock totaled \$2.8 million and \$2.7 million at December 31, 2006 and 2005, respectively.

## **Equity Method Investments**

During 2002, the Company made a \$2.4 million cash investment to acquire a 50% interest in Mercantile Adjustment Bureau, LLC, a full-service accounts receivable management firm located in Rochester, New York. The Company accounted for this investment using the equity method. During 2004, the Company sold its 50% interest in Mercantile Adjustment Bureau, LLC. As part of the transaction, the Company accepted a \$300,000 term note and received \$2.4 million in cash. The entire unpaid principal and interest on the term note is due and payable in June 2009.

The Company also has investments in limited partnerships and accounts for these investments under the equity method. These investments are included in other assets in the consolidated statements of financial position and totaled \$1.9 million and \$1.7 million at December 31, 2006 and 2005, respectively.

## **Securities Sold Under Repurchase Agreements**

Securities sold under repurchase agreements (“repurchase agreements”) are agreements in which the Company transfers the underlying securities to a third-party custodian's account that explicitly recognizes the Company's interest in the securities. The repurchase agreements are accounted for as secured financing transactions provided the Company maintains effective control over the transferred securities and meets other criteria as specified in Statement of Financial Accounting Standard (“SFAS”) No. 140. The Company's repurchase agreements are accounted for as secured financings; accordingly, the transaction proceeds are reflected as liabilities and the securities underlying the repurchase agreements continue to be carried in the Company's securities portfolio.

## Retirement and Postretirement Benefit Plans

The defined benefit pension plan and defined contribution profit sharing (401(k)) plan benefits are expensed as applicable employees earn benefits. The recognition of defined benefit pension plan and postretirement plan expense is significantly impacted by estimates made by management such as discount rates used to value certain liabilities and expected return on assets. The Company uses third-party specialists to assist management in appropriately measuring the expense associated with the defined benefit pension and postretirement benefit plans.

Effective December 31, 2006, the Company adopted certain provisions of SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)." SFAS No. 158 requires the Company to recognize the over-funded status (asset) or under-funded status (liability) of its defined benefit pension and postretirement benefit plans on its consolidated statements of financial position as an adjustment to accumulated other comprehensive income (loss).

## Stock Compensation Plans

Prior to January 1, 2006, the Company accounted for stock-based compensation under the recognition and measurement provisions of Accounting Principles Board ("APB") No. 25, "Accounting for Stock Issued to Employees" as permitted by SFAS No. 123, "Accounting for Stock-Based Compensation". Effective January 1, 2006, the Company adopted the fair value recognition provisions of SFAS No. 123(R), "Share-Based Payment" using the modified-prospective transition method. Under that transition method, compensation cost recognized in 2006 included compensation cost for all share-based payments granted prior to, but not yet vested as of January 1, 2006, and those granted subsequent to January 1, 2006, based on the grant-date fair value estimate in accordance with the provisions of SFAS No. 123(R).

The following table illustrates the effect on net earnings and earnings per share as if the Company had applied the fair value recognition provision of SFAS No. 123 to stock-based compensation during the years ended December 31, 2005 and 2004:

| <i>(Dollars in thousands, except per share amounts)</i>  | <b>2005</b>   | <b>2004</b>      |
|--|---------------|------------------|
| Reported net income  | \$ 2,166      | \$ 12,493        |
| Less: Total stock-based compensation expense<br>determined under fair value based method for<br>all awards, net of related tax effects (1) | <u>348</u>    | <u>307</u>       |
| Pro forma net income   | 1,818         | 12,186           |
| Less: Preferred stock dividends  | <u>1,488</u>  | <u>1,495</u>     |
| Pro forma net income available to common shareholders  | <u>\$ 330</u> | <u>\$ 10,691</u> |
| Basic income per share:  |               |                  |
| Reported   | \$ 0.06       | \$ 0.98          |
| Pro forma  | 0.03          | 0.96             |
| Diluted income per share:  |               |                  |
| Reported   | \$ 0.06       | \$ 0.98          |
| Pro forma  | 0.03          | 0.95             |

(1) For purposes of this pro forma disclosure, the value of the stock-based compensation is amortized to expense on a straight-line basis over the vesting periods.

## Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and the respective tax bases. Deferred tax assets and liabilities



are measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. Net deferred tax assets are periodically evaluated to determine if a valuation allowance is required.

### **Financial Instruments With Off-Balance Sheet Risk**

The Company's financial instruments with off-balance sheet risk are commercial stand-by letters of credit and mortgage, home equity and commercial loan commitments. These financial instruments are reflected in the statements of financial condition upon funding.

### **Financial Services Group ("FSG") Fees and Commissions**

FSG fees and commissions are derived from sales of investment products and services to customers and from trust services provided to customers prior to the sale of the trust relationships during the third quarter of 2006. Fees and commissions are recorded on the accrual basis of accounting. Assets held in fiduciary or agency capacities for customers were not included in the accompanying consolidated statements of financial condition, since such items are not assets of the Company.

### **Segment Information**

In accordance with the provisions of SFAS No. 131, "Disclosures About Segments of an Enterprise and Related Information," the Company's primary reportable segment is its subsidiary bank, Five Star Bank ("FSB"). During 2005, the Company completed a strategic realignment, which involved the merger of its subsidiary banks into a single state-chartered bank, FSB. FSG was also deemed a reportable segment in prior years, as the Company evaluated the performance of this line of business separately. However, with the sale of BGI during 2005, the FSG segment no longer meets the thresholds included in SFAS No. 131 for separation.

### **Recent Accounting Pronouncements**

In December 2004, the FASB issued SFAS No. 123(R), "Share Based Payment," which revised SFAS No. 123 and superseded APB Opinion No. 25. SFAS No. 123(R) requires companies to recognize in the income statement, over the requisite service period, the estimated grant-date fair value of stock options and other equity-based compensation issued to employees and directors using option pricing models, which eliminates the ability to account for stock options under the intrinsic value method prescribed by APB Opinion No. 25 and allowed under the original provisions of SFAS No. 123. The Company adopted this statement effective January 1, 2006 and chose to apply the modified-prospective transition method. Accordingly, awards granted, modified or settled after January 1, 2006 are accounted for in accordance with SFAS No. 123(R) and any unvested equity awards granted prior to that date are recognized in the consolidated statements of income as service is rendered based on their grant-date fair value calculated in accordance with SFAS No. 123. The disclosures required by SFAS No. 123(R) are included in Note 14 and the pro forma expense disclosures for the years ended December 31, 2005 and 2004 are disclosed in the "Stock Compensation Plans" section of Note 1.

In November 2005, the FASB issued Staff Position No. FAS 115-1 and FAS 124-1, "The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments" (the "FSP"). The FSP addresses the determination of when an investment is considered impaired; whether the impairment is other-than-temporary; and how to measure an impairment loss. The FSP also addresses accounting considerations subsequent to the recognition of an other-than-temporary impairment on a debt security, and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. The FSP replaces the impairment guidance in Emerging Issues Task Force ("EITF") Issue No. 03-1 with references to existing authoritative literature concerning other-than-temporary determinations (principally SFAS No. 115 and Securities and Exchange Commission ("SEC") Staff Accounting Bulletin 59). Under the FSP, impairment losses must be recognized in earnings equal to the entire difference between the security's cost and its fair value at the financial statement date, without considering partial recoveries subsequent to that date. The FSP requires that an investor recognize an other-than-temporary impairment loss when it determines that an impaired security will not fully recover prior to the expected time of sale or maturity. The Company adopted the FSP effective January 1, 2006.

and adoption did not have an effect on its consolidated financial position, consolidated results of operations, or liquidity.

In February 2006, the Financial Accounting Standards Board (“FASB”) issued SFAS No. 155, “Accounting for Certain Hybrid Financial Instruments.” SFAS No. 155 amends SFAS No. 133 and SFAS No. 140, and improves the financial reporting of certain hybrid financial instruments by requiring more consistent accounting that eliminates exemptions and provides a means to simplify the accounting for these instruments. Specifically, SFAS No. 155 allows financial instruments that have embedded derivatives to be accounted for as a whole (eliminating the need to bifurcate the derivative from its host) if the holder elects to account for the whole instrument on a fair value basis. SFAS No. 155 is effective for all financial instruments acquired or issued in fiscal years beginning after September 15, 2006. The Company plans to adopt this statement effective January 1, 2007 and does not expect adoption to have a material effect on its consolidated financial position, consolidated results of operations, or liquidity.

In March 2006, the FASB issued SFAS No. 156, “Accounting for Servicing of Financial Assets,” an amendment of SFAS No. 140, which requires that all separately recognized servicing assets and servicing liabilities be initially measured at fair value, if practicable and permits the entities to elect either fair value measurement with changes in fair value reflected in earnings or the amortization and impairment requirements of SFAS No. 140 for subsequent measurement. SFAS No. 156 is effective for fiscal years beginning after September 15, 2006. Earlier adoption is permitted as of the beginning of an entity's fiscal year, provided the entity has not yet issued financial statements, including interim financial statements for any period of that fiscal year. The Company did not elect for early adoption and plans to adopt this statement effective January 1, 2007 and does not expect adoption to have a material effect on its consolidated financial position, consolidated results of operations, or liquidity.

In June 2006, FASB issued FASB Interpretation No. 48, “Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109” (“FIN 48”). FIN 48 prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return, and also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The Company plans to adopt this statement effective January 1, 2007 and does not expect adoption to have a material effect on its consolidated financial position, consolidated results of operations, or liquidity.

In September 2006, the SEC issued Staff Accounting Bulletin (“SAB”) No. 108, “Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements.” SAB No. 108 addresses how the effects of uncorrected misstatements should be considered when quantifying misstatements in current year financial statements. SAB No. 108 requires companies to quantify misstatements using a balance sheet and income statement approach and to evaluate whether either approach results in quantifying an error that is material in light of relevant quantitative and qualitative factors. SAB No. 108 is effective for the Company's fiscal year ended December 31, 2006 and application did not have an effect on consolidated financial position, consolidated results of operations, or liquidity.

In September 2006, the FASB issued SFAS No. 157, “Fair Value Measurements.” SFAS No. 157 defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and states that a fair value measurement should be determined based on assumptions that market participants would use in pricing the asset or liability. The Company is required to adopt SFAS No. 157 for fiscal years beginning after November 15, 2007. The Company plans to adopt this statement on January 1, 2008 and is currently assessing the impact that the adoption will have on its consolidated financial position, consolidated results of operations, or liquidity.

In September 2006, the FASB issued SFAS No. 158, “Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106, and 132(R).” SFAS No. 158 requires companies to recognize the over-funded or under-funded status of a defined benefit postretirement plan (other than a multi-employer plan) as an asset or liability in its balance sheet and to recognize changes in that funded status in the year in which the changes occur through comprehensive income. The Company adopted this provision of SFAS No. 158 for the year ended December 31, 2006 and the required disclosures are included in

Note 13. SFAS No. 158 also requires companies to measure the funded status of a plan as of the date of the company's fiscal year-end, with limited exceptions. The Company is required and plans to adopt this provision for the fiscal year ending December 31, 2008 and does not expect adoption to have a material effect on its consolidated financial position, consolidated results of operations, or liquidity.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115." SFAS No. 159 allows entities to irrevocably elect fair value as the initial and subsequent measurement attribute for certain financial assets and financial liabilities that are not otherwise required to be measured at fair value, with changes in fair value recognized in earnings as they occur. SFAS No. 159 also requires entities to report those financial assets and financial liabilities measured at fair value in a manner that separates those reported fair values from the carrying amounts of similar assets and liabilities measured using another measurement attribute on the face of the statement of financial position. Lastly, SFAS No. 159 establishes presentation and disclosure requirements designed to improve comparability between entities that elect different measurement attributes for similar assets and liabilities. The Company is required to adopt SFAS No. 159 for fiscal years beginning after November 15, 2007, with early adoption permitted if an entity also early adopts the provisions of SFAS No. 157. The Company plans to adopt this statement on January 1, 2008 and is currently assessing the impact the adoption will have on its consolidated financial position, consolidated results of operations, or liquidity.

## (2) Discontinued Operation

In 2005, the Company decided to dispose of its BGI subsidiary. The results of BGI have been reported separately as a discontinued operation in the consolidated statements of income. As a result, the Company recorded a loss from operations of the discontinued subsidiary of \$340,000, a loss on the sale of BGI of \$1.1 million and income tax expense associated with discontinued operations of \$1.0 million for the year ended December 31, 2005. Since the sale occurred during 2005, there are no assets or liabilities associated with the discontinued operation recorded in the consolidated statements of financial condition at December 31, 2006 and 2005. Cash flows from BGI are shown in the consolidated statements of cash flows by activity (operating, investing and financing) consistent with the applicable source of the cash flow.

## (3) Securities

The aggregate amortized cost and fair value of securities available for sale and held to maturity are as follows at December 31:

| <i>(Dollars in thousands)</i>       |                   | 2006             |                  |                   |
|-------------------------------------|-------------------|------------------|------------------|-------------------|
|                                     | Amortized         | Gross Unrealized |                  | Fair              |
|                                     | Cost              | Gains            | Losses           | Value             |
| Securities available for sale:      |                   |                  |                  |                   |
| GSE                                 | \$ 235,724        | \$ 59            | \$ 3,987         | \$ 231,796        |
| MBS, CMO and ABS                    | 308,141           | 106              | 8,204            | 300,043           |
| State and municipal obligations     | 198,428           | 1,272            | 1,390            | 198,310           |
| Corporate bonds and other           | 3,913             | -                | 1                | 3,912             |
| Equity securities                   | <u>80</u>         | <u>1,007</u>     | <u>-</u>         | <u>1,087</u>      |
| Total securities available for sale | <u>\$ 746,286</u> | <u>\$ 2,444</u>  | <u>\$ 13,582</u> | <u>\$ 735,148</u> |
| Securities held to maturity:        |                   |                  |                  |                   |
| State and municipal obligations     | <u>\$ 40,388</u>  | <u>\$ 157</u>    | <u>\$ 124</u>    | <u>\$ 40,421</u>  |
| Total securities held to maturity   | <u>\$ 40,388</u>  | <u>\$ 157</u>    | <u>\$ 124</u>    | <u>\$ 40,421</u>  |

(Dollars in thousands)

| <i>(Dollars in thousands)</i>       |                   | 2005             |                  |                   |
|-------------------------------------|-------------------|------------------|------------------|-------------------|
|                                     | Amortized Cost    | Gross Unrealized |                  | Fair Value        |
|                                     |                   | Gains            | Losses           |                   |
| Securities available for sale:      |                   |                  |                  |                   |
| GSE                                 | \$ 256,827        | \$ 122           | \$ 5,014         | \$ 251,935        |
| MBS, CMO and ABS                    | 324,399           | 297              | 7,069            | 317,627           |
| State and municipal obligations     | 219,824           | 2,179            | 1,743            | 220,260           |
| Equity securities                   | <u>81</u>         | <u>952</u>       | <u>-</u>         | <u>1,033</u>      |
| Total securities available for sale | <u>\$ 801,131</u> | <u>\$ 3,550</u>  | <u>\$ 13,826</u> | <u>\$ 790,855</u> |
| Securities held to maturity:        |                   |                  |                  |                   |
| State and municipal obligations     | <u>\$ 42,593</u>  | <u>\$ 479</u>    | <u>\$ 174</u>    | <u>\$ 42,898</u>  |
| Total securities held to maturity   | <u>\$ 42,593</u>  | <u>\$ 479</u>    | <u>\$ 174</u>    | <u>\$ 42,898</u>  |

Interest and dividends on securities totaled \$32.8 million, \$30.8 million and \$27.7 million for the years ended December 31, 2006, 2005 and 2004, respectively. Taxable interest and dividend income totaled \$23.9 million, \$22.2 million and \$19.4 million for the years ended December 31, 2006, 2005 and 2004, respectively. Non-taxable interest and dividend income totaled \$8.9 million, \$8.6 million and \$8.3 million for the years ended December 31, 2006, 2005 and 2004, respectively.

The amortized cost and fair value of debt securities by contractual maturity follow at December 31:

(Dollars in thousands)

|                          | 2006               |                   |                   |                  |
|--------------------------|--------------------|-------------------|-------------------|------------------|
|                          | Available for Sale |                   | Held to Maturity  |                  |
|                          | Amortized<br>Cost  | Fair<br>Value     | Amortized<br>Cost | Fair<br>Value    |
| Due in one year or less  | \$ 97,157          | \$ 96,778         | \$ 30,440         | \$ 30,387        |
| Due in one to five years | 342,134            | 336,434           | 6,832             | 6,838            |
| Due in five to ten years | 117,563            | 115,208           | 2,198             | 2,250            |
| Due after ten years      | <u>189,352</u>     | <u>185,641</u>    | <u>918</u>        | <u>946</u>       |
|                          | <u>\$ 746,206</u>  | <u>\$ 734,061</u> | <u>\$ 40,388</u>  | <u>\$ 40,421</u> |

Maturities of MBS, CMO and ABS are classified in accordance with the contractual repayment schedules, however actual maturities may differ from contractual maturities for these types of securities since issuers generally have the right to prepay obligations.

During 2006, proceeds from sale of securities available for sale were \$1.7 million, realized gross gains were \$30,000 and there were no gross losses. During 2005, proceeds from sale of securities available for sale were \$2.4 million, realized gross gains were \$14,000 and there were no gross losses. During 2004, proceeds from sale of securities available for sale were \$40.9 million, realized gross gains were \$248,000 and there were no gross losses.

Securities held to maturity and available for sale with carrying values of \$544.8 million and \$560.8 million were pledged as collateral for municipal deposits and repurchase agreements at December 31, 2006 and 2005, respectively.

Information on temporarily impaired securities segregated according to the period of time such securities were in a continuous unrealized loss position, is summarized as follows at December 31:

(Dollars in thousands)

|                                       | 2006             |               |                   |                  |                   |                  |
|---------------------------------------|------------------|---------------|-------------------|------------------|-------------------|------------------|
|                                       | Less than        |               | 12 Months         |                  | Total             |                  |
|                                       | Fair             | Unrealized    | Fair              | Unrealized       | Fair              | Unrealized       |
|                                       | Value            | Losses        | Value             | Losses           | Value             | Losses           |
| Securities available for sale:        |                  |               |                   |                  |                   |                  |
| GSE                                   | \$ 5,231         | \$ 36         | \$ 223,565        | \$ 3,951         | \$ 228,796        | \$ 3,987         |
| MBS, CMO and ABS                      | 45,967           | 627           | 233,972           | 7,577            | 279,939           | 8,204            |
| State and municipal obligations       | 15,004           | 38            | 89,258            | 1,352            | 104,262           | 1,390            |
| Corporate bonds and other             | <u>3,912</u>     | <u>1</u>      | <u>-</u>          | <u>-</u>         | <u>3,912</u>      | <u>1</u>         |
| Total securities available for sale   | 70,114           | 702           | 546,795           | 12,880           | 616,909           | 13,582           |
| Securities held to maturity:          |                  |               |                   |                  |                   |                  |
| State and municipal obligations       | <u>27,706</u>    | <u>69</u>     | <u>3,495</u>      | <u>55</u>        | <u>31,201</u>     | <u>124</u>       |
| Total temporarily impaired securities | <u>\$ 97,820</u> | <u>\$ 771</u> | <u>\$ 550,290</u> | <u>\$ 12,935</u> | <u>\$ 648,110</u> | <u>\$ 13,706</u> |

(Dollars in thousands)

|                                       | 2005              |                 |                   |                 |                   |                  |
|---------------------------------------|-------------------|-----------------|-------------------|-----------------|-------------------|------------------|
|                                       | Less than         |                 | 12 Months         |                 | Total             |                  |
|                                       | Fair              | Unrealized      | Fair              | Unrealized      | Fair              | Unrealized       |
|                                       | Value             | Losses          | Value             | Losses          | Value             | Losses           |
| Securities available for sale:        |                   |                 |                   |                 |                   |                  |
| GSE                                   | \$ 95,853         | \$ 1,403        | \$ 141,975        | \$ 3,611        | \$ 237,828        | \$ 5,014         |
| MBS, CMO and ABS                      | 180,971           | 2,984           | 110,774           | 4,085           | 291,745           | 7,069            |
| State and municipal obligations       | <u>72,726</u>     | <u>834</u>      | <u>33,546</u>     | <u>909</u>      | <u>106,272</u>    | <u>1,743</u>     |
| Total securities available for sale   | 349,550           | 5,221           | 286,295           | 8,605           | 635,845           | 13,826           |
| Securities held to maturity:          |                   |                 |                   |                 |                   |                  |
| State and municipal obligations       | <u>23,955</u>     | <u>169</u>      | <u>235</u>        | <u>5</u>        | <u>24,190</u>     | <u>174</u>       |
| Total temporarily impaired securities | <u>\$ 373,505</u> | <u>\$ 5,390</u> | <u>\$ 286,530</u> | <u>\$ 8,610</u> | <u>\$ 660,035</u> | <u>\$ 14,000</u> |

The tables above represent 1,173 and 1,113 of investment securities where the current fair value is less than the related amortized cost as of December 31, 2006 and 2005, respectively. The securities in an unrealized loss position for twelve months or longer totaled 842 and 348 at December 31, 2006 and 2005, respectively. Management evaluates securities for other-than-temporary impairment on a quarterly basis, or as economic or market concerns warrant such evaluation. Consideration is given to (1) the length of time and the extent to which the fair value has been less than cost, (2) the financial condition and near-term prospects of the issuer, and (3) the intent and ability of the Company to retain its investment in the issuer for a period of time sufficient to allow for any anticipated recovery in fair value. The unrealized losses presented above do not reflect deterioration in the credit worthiness of the issuing securities and result primarily from fluctuations in market interest rates. The Company has the ability and intent to hold these securities until their fair value recovers to their amortized cost, therefore management has determined that the securities that were in an unrealized loss position at December 31, 2006, and 2005 represent only temporary declines in fair value.

#### (4) Loans Held for Sale

During the year ended December 31, 2005, the Company transferred \$169.0 million in commercial-related loans to held for sale, at an estimated fair value less costs to sell of \$132.3 million. As a result, \$36.7 million in commercial-related charge-offs were recorded. Subsequent to the transfer date, the Company decided not to proceed with the sale of \$613,000 of these commercial-related loans held for sale and returned the loans to portfolio at the lower of cost or fair value. In the second half of 2005, the Company realized a net gain of \$9.4 million on the ultimate sale or settlement of commercial-related loans held for sale.

A summary of loans held for sale is as follows at December 31:

| <i>(Dollars in thousands)</i> | <b>2006</b>   | <b>2005</b>     |
|-------------------------------|---------------|-----------------|
| Commercial and agricultural * | \$ -          | \$ 577          |
| Residential real estate       | <u>992</u>    | <u>676</u>      |
| Total loans held for sale     | <u>\$ 992</u> | <u>\$ 1,253</u> |

\* All commercial and agricultural loans held for sale are in nonaccruing status.

Residential mortgages serviced for others amounting to \$355.2 million and \$377.6 million at December 31, 2006 and 2005, respectively, are not included in the consolidated statements of financial condition. Proceeds from the sale of loans held for sale (excluding commercial-related) were \$69.5 million, \$86.3 million and \$66.5 million for the years ended December 31, 2006, 2005 and 2004, respectively. Net gain on the sale of loans held for sale (excluding commercial-related) was \$973,000, \$776,000 and \$910,000 for the years ended December 31, 2006, 2005 and 2004, respectively.

The activity in capitalized mortgage servicing assets, included in other assets in the consolidated statements of financial condition, is summarized as follows for the years ended December 31:

| <i>(Dollars in thousands)</i>                  | <b>2006</b>     | <b>2005</b>     | <b>2004</b>     |
|--|-----------------|-----------------|-----------------|
| Mortgage servicing assets at beginning of year | \$ 1,557        | \$ 1,946        | \$ 2,294        |
| Originations                                   | 224             | 309             | 451             |
| Amortization                                   | <u>(616)</u>    | <u>(698)</u>    | <u>(799)</u>    |
| Mortgage servicing assets at end of year       | 1,165           | 1,557           | 1,946           |
| Valuation allowance                            | <u>(2)</u>      | <u>(3)</u>      | <u>(70)</u>     |
| Mortgage servicing assets at end of year, net  | <u>\$ 1,163</u> | <u>\$ 1,554</u> | <u>\$ 1,876</u> |

## **(5) Loans**

Loans outstanding, including net unearned income and net deferred fees and costs of \$4.5 million and \$3.3 million at December 31, 2006 and 2005, respectively, are summarized as follows:

| <i>(Dollars in thousands)</i> | <b>2006</b>       | <b>2005</b>       |
|-------------------------------|-------------------|-------------------|
| Commercial                    | \$ 105,806        | \$ 116,444        |
| Commercial real estate        | 243,966           | 264,727           |
| Agricultural                  | 56,808            | 75,018            |
| Residential real estate       | 268,446           | 274,487           |
| Consumer and home equity      | <u>251,456</u>    | <u>261,645</u>    |
| Total loans                   | 926,482           | 992,321           |
| Allowance for loan losses     | <u>(17,048)</u>   | <u>(20,231)</u>   |
| Loans, net                    | <u>\$ 909,434</u> | <u>\$ 972,090</u> |

The Company's significant concentrations of credit risk in the loan portfolio relate to a geographic concentration pertaining to the communities that the Company serves.

The following table sets forth the changes in the allowance for loan losses for the years ended December 31:

| <i>(Dollars in thousands)</i>                  | <b>2006</b>      | <b>2005</b>      | <b>2004</b>      |
|--|------------------|------------------|------------------|
| Allowance for loan losses at beginning of year | \$ 20,231        | \$ 39,186        | \$ 29,064        |
| Loan charge-offs                               | 4,199            | 49,286           | 10,797           |
| Loan recoveries                                | <u>2,858</u>     | <u>1,799</u>     | <u>1,243</u>     |
| Net charge-offs                                | 1,341            | 47,487           | 9,554            |
| (Credit) provision for loan losses             | <u>(1,842)</u>   | <u>28,532</u>    | <u>19,676</u>    |
| Allowance for loan losses at end of year       | <u>\$ 17,048</u> | <u>\$ 20,231</u> | <u>\$ 39,186</u> |

The following table sets forth information regarding nonaccruing loans and other nonperforming assets at December 31:

| <i>(Dollars in thousands)</i>                      | <b>2006</b>      | <b>2005</b>      |
|--|------------------|------------------|
| Nonaccruing loans:                                 |                  |                  |
| Commercial   | \$ 2,205         | \$ 4,389         |
| Commercial real estate                             | 4,661            | 6,985            |
| Agricultural                                       | 4,836            | 2,786            |
| Residential real estate                            | 3,602            | 3,096            |
| Consumer and home equity                           | <u>533</u>       | <u>505</u>       |
| Total nonaccruing loans                            | 15,837           | 17,761           |
| Accruing loans 90 days or more delinquent          | <u>3</u>         | <u>276</u>       |
| Total nonperforming loans                          | 15,840           | 18,037           |
| Other real estate owned ("ORE")                    | <u>1,203</u>     | <u>1,099</u>     |
| Total nonperforming loans and ORE                  | 17,043           | 19,136           |
| Nonaccruing commercial-related loans held for sale | <u>-</u>         | <u>577</u>       |
| Total nonperforming assets                         | <u>\$ 17,043</u> | <u>\$ 19,713</u> |

During the years ended December 31, 2006, 2005 and 2004, the amount of interest income forgone on nonaccruing loans outstanding at the respective year-ends totaled \$1.5 million, \$1.4 million and \$4.8 million, respectively.

Impaired loans, all of which were assigned a specific allowance for loan losses, totaled \$11.7 million and \$14.2 million at December 31, 2006 and 2005, respectively. The total specific allowance for impaired loans totaled \$1.6 million and \$2.6 million at December 31, 2006 and 2005, respectively.

Additional information related to impaired loans is as follows for the years ended December 31:

| <i>(Dollars in thousands)</i>                                | <b>2006</b> | <b>2005</b> | <b>2004</b> |
|--|-------------|-------------|-------------|
| Average balance of impaired loans                            | \$ 11,972   | \$ 25,182   | \$ 45,645   |
| Interest income recognized on impaired loans (cost recovery) | -           | -           | 102         |

Loans outstanding to certain officers, directors, or companies in which they have 10% or more beneficial ownership, including officers and directors of the Company, as well as its subsidiaries ("Insiders"), approximated \$1.1 million and \$2.0 million at December 31, 2006 and 2005, respectively. At December 31, 2006, there were no loans to insiders identified as potential problem loans. At December 31, 2005, there were no loans to insiders identified as potential problem loans, however there was an insider loan totaling \$155,000 classified as nonaccruing and impaired. These loans were made on substantially the same terms, including interest rate and collateral, as comparable transactions with other customers.

An analysis of activity with respect to insider loans is as follows during the years ended December 31:

| <i>(Dollars in thousands)</i>  | <b>2006</b>     | <b>2005</b>     |
|--|-----------------|-----------------|
| Insider loans at beginning of year   | \$ 2,007        | \$ 27,165       |
| New loans to insiders  | 445             | 576             |
| Repayments received from insiders  | (858)           | (916)           |
| Other changes (primarily changes in director and subsidiary director status) | <u>(475)</u>    | <u>(24,818)</u> |
| Insider loans at end of year   | \$ <u>1,119</u> | \$ <u>2,007</u> |

For purposes of analyzing the activity in insider loans, credit renewals are not included as new loans to insiders.

## **(6) Premises and Equipment**

A summary of premises and equipment is as follows at December 31:

| <i>(Dollars in thousands)</i>               | <b>2006</b>      | <b>2005</b>      |
|---|------------------|------------------|
| Land and land improvements                  | \$ 4,344         | \$ 4,344         |
| Buildings and leasehold improvements        | 34,287           | 34,017           |
| Furniture, fixtures, equipment and vehicles | <u>22,368</u>    | <u>21,695</u>    |
| Premises and equipment                      | 60,999           | 60,056           |
| Accumulated depreciation and amortization   | <u>(26,437)</u>  | <u>(23,585)</u>  |
| Premises and equipment, net                 | \$ <u>34,562</u> | \$ <u>36,471</u> |

Depreciation and amortization expense, included in occupancy and equipment expense in the consolidated statements of income, amounted to \$3.7 million, \$3.8 million and \$3.4 million for the years ended December 31, 2006, 2005 and 2004, respectively.

## **(7) Goodwill and Other Intangible Assets**

The carrying amount of goodwill, all of which was allocated to FSB, totaled \$37.4 million at December 31, 2006 and 2005. In accordance with SFAS No. 142, the Company has evaluated goodwill for impairment annually using a discounted cash flow analysis and determined no impairment existed. There were no indicators of impairment after the annual test was performed.

Other intangible assets, included in other assets in the consolidated statements of financial condition, consist entirely of core deposit intangibles and are summarized as follows at December 31:

| <i>(Dollars in thousands)</i> | <b>2006</b>     | <b>2005</b>     |
|-------------------------------|-----------------|-----------------|
| Other intangible assets       | \$ 11,263       | \$ 11,452       |
| Accumulated amortization      | <u>(10,369)</u> | <u>(10,138)</u> |
| Other intangible assets, net  | \$ <u>894</u>   | \$ <u>1,314</u> |



Intangible amortization expense for these other intangible assets amounted to \$420,000, \$430,000 and \$709,000 for the years ended December 31, 2006, 2005 and 2004, respectively. Amortization of other intangible assets was computed using the straight-line method over the estimated lives of the respective assets (primarily 5 and 7 years). Based on the current level of intangible assets, estimated future amortization expense for other intangible assets is as follows:

**Year ending December 31:**

*(Dollars in thousands)*

|      |    |            |
|------|----|------------|
| 2007 | \$ | 307        |
| 2008 |    | 307        |
| 2009 |    | <u>280</u> |
|      | \$ | <u>894</u> |

**(8) Deposits**

Scheduled maturities for certificates of deposit at December 31, 2006 are as follows:

**Mature in year ending December 31:**

*(Dollars in thousands)*

|            |    |                |
|------------|----|----------------|
| 2007       | \$ | 581,430        |
| 2008       |    | 68,685         |
| 2009       |    | 8,352          |
| 2010       |    | 7,900          |
| 2011       |    | 2,844          |
| Thereafter |    | <u>477</u>     |
|            | \$ | <u>669,688</u> |

Certificates of deposit greater than \$100,000 totaled \$195.4 million and \$199.8 million at December 31, 2006 and 2005, respectively. Interest expense on certificates of deposit greater than \$100,000 amounted to \$9.0 million, \$7.1 million and \$6.0 million for the years ended December 31, 2006, 2005 and 2004, respectively.

As of December 31, 2006 and 2005, overdrawn deposits included in loans on the consolidated statements of financial condition amounted to \$864,000 and \$905,000, respectively.

**(9) Borrowings**

Outstanding borrowings are as follows at December 31:

*(Dollars in thousands)*

|   | <b>2006</b>      | <b>2005</b>      |
|---|------------------|------------------|
| Short-term borrowings:  |                  |                  |
| Federal funds purchased and securities sold under repurchase agreements | \$ <u>32,310</u> | \$ <u>20,106</u> |
| Long-term borrowings:   |                  |                  |
| FHLB advances   | \$ 38,187        | \$ 53,391        |
| Other   | <u>-</u>         | <u>25,000</u>    |
| Total long-term borrowings  | \$ <u>38,187</u> | \$ <u>78,391</u> |

Information related to federal funds purchased and securities sold under repurchase agreements are as follows as of and for the years ended December 31:

| <i>(Dollars in thousands)</i>              | <b>2006</b> | <b>2005</b> | <b>2004</b> |
|--|-------------|-------------|-------------|
| Weighted average interest rate at year-end | 2.15%       | 1.46%       | 0.92%       |
| Maximum outstanding at any month-end       | \$ 32,353   | \$ 27,675   | \$ 30,524   |
| Average amount outstanding during the year | \$ 25,892   | \$ 24,550   | \$ 25,764   |

The average amounts outstanding are computed using daily average balances. Related interest expense for 2006, 2005 and 2004 was \$559,000, \$364,000 and \$241,000, respectively.

At December 31, 2006, FHLB advances totaled \$38.2 million and carried a weighted average interest rate of 5.12%. FHLB borrowings include both term and amortizing advances and are classified as short-term or long-term in accordance with the original terms. At December 31, 2006, all of the advances were classified as long-term and mature on various dates through 2011. FHLB advances include a \$20.0 million fixed-rate callable advance, which can be called by the FHLB on a quarterly basis. FHLB advances are collateralized by \$3.6 million of FHLB stock and investment securities with a fair value of approximately \$71.2 million at December 31, 2006. At December 31, 2006, the Bank had remaining credit available of approximately \$31.5 million under lines of credit with the FHLB. The Bank also had \$102.1 million of remaining credit available under unsecured lines of credit with various other banks at December 31, 2006.

The Company also had a credit agreement with another commercial bank and pledged the stock of FSB as collateral for the credit facility. The credit agreement included a \$25.0 million term loan facility and a \$5.0 million revolving loan facility. At June 30, 2005, the Company was in default of an affirmative financial covenant in the credit agreement and reclassified the borrowing from long-term to short-term. The bank waived the event of default at June 30, 2005. As of September 30, 2005, FII and the bank agreed to modify the covenants in the agreement. FII complied with the modified covenants, therefore the term loan was classified as a long-term borrowing at December 31, 2005. In addition, the interest rate and maturity of the term loan facility were modified. The amended and restated term loan required monthly payments of interest only at a variable interest rate of London Interbank Offered Rate ("LIBOR") plus 2.00% through the third quarter of 2006. During October 2006, FII repaid the \$25.0 million term loan. The debt was scheduled for repayment in equal annual installments of \$6.25 million beginning in December 2007. The \$5.0 million revolving loan was also modified to accrue interest at a rate of LIBOR plus 1.75% and is scheduled to mature April of 2007. There were no advances outstanding on the revolving loan during the year ended December 31, 2006 and 2005.

At December 31, 2006, the aggregate maturities of long-term borrowings, including maturities of amortizing advances, are as follows:

**Mature in year ending December 31:**

*(Dollars in thousands)*

|      |                  |
|------|------------------|
| 2007 | \$ 12,321        |
| 2008 | 5,212            |
| 2009 | 20,508           |
| 2010 | 80               |
| 2011 | <u>66</u>        |
|      | <u>\$ 38,187</u> |

**(10) Junior Subordinated Debentures**

In February 2001, the Company established FISI Statutory Trust I (the "Trust"), which is a statutory business trust formed under Connecticut law. The Trust exists for the exclusive purposes of (i) issuing and selling 30 year guaranteed preferred beneficial interests in the trust assets ("trust preferred" or "capital" securities) in the aggregate amount of \$16.2 million at a fixed rate of 10.20%, (ii) using the proceeds from the sale of the capital securities to acquire the junior subordinated debentures issued by the Company and (iii) engaging in only those other activities necessary, advisable or incidental thereto.

The Company's junior subordinated debentures are the primary assets of the Trust and, accordingly, payments under the corporation obligated junior debentures are the sole revenue of the Trust. The capital securities of the Trust are non-voting. The Company owns all of the common securities of the Trust. The capital securities qualified as Tier 1 capital under regulatory definitions as of December 31, 2006 and 2005.

The Company's primary sources of funds to pay interest on the debentures held by the Trust are current dividends from FSB. Accordingly, the Company's ability to service the debentures is dependent upon the ability of FSB to pay dividends to the Company. Since the junior subordinated debentures are classified as debt for financial statement purposes, the associated tax-deductible expense has been recorded as interest expense in the consolidated statements of income.

The Company incurred \$487,000 in costs to issue the securities and the costs are being amortized over 20 years using the interest method.

As of December 31, 2003, the Company deconsolidated the subsidiary Trust, which had issued trust preferred securities, and replaced the presentation of such instruments with the Company's junior subordinated debentures issued to the subsidiary Trust. Such presentation reflects the adoption of FASB Interpretation No. 46 ("FIN 46 R"), "Consolidation of Variable Interest Entities."

# **(11) Income Taxes**

Total income tax expense (benefit) is allocated as follows for the years ended December 31:

| <i>(Dollars in thousands)</i>  | <b>2006</b>     | <b>2005</b>       | <b>2004</b>    |
|--|-----------------|-------------------|----------------|
| Income (loss) from continuing operations   | \$ 6,245        | \$ (1,766)        | \$ 3,170       |
| Loss on discontinued operations  | -               | 1,041             | (149)          |
| Additional paid-in capital for stock options exercised                           | (8)             | (129)             | (204)          |
| Shareholders' equity for unrealized loss on securities available for sale        | (241)           | (6,675)           | (2,864)        |
| Shareholders' equity for unrecognized net periodic defined benefit pension costs | (1,157)         | -                 | -              |
| Shareholders' equity for unrecognized net periodic postretirement benefit costs  | 134             | -                 | -              |
|  | <u>\$ 4,973</u> | <u>\$ (7,529)</u> | <u>\$ (47)</u> |

Income tax expense (benefit) from continuing operations is as follows for the years ended December 31:

| <i>(Dollars in thousands)</i>                                 | <b>2006</b>     | <b>2005</b>       | <b>2004</b>     |
|---|-----------------|-------------------|-----------------|
| Current:  |                 |                   |                 |
| Federal   | \$ 6,152        | \$ (9,254)        | \$ 6,161        |
| State   | 30              | (214)             | 1,486           |
| Total current tax expense (benefit)                           | 6,182           | (9,468)           | 7,647           |
| Deferred:   |                 |                   |                 |
| Federal   | (1,498)         | 7,493             | (3,630)         |
| State   | 1,561           | 209               | (847)           |
| Total deferred tax expense (benefit)                          | 63              | 7,702             | (4,477)         |
| Total income tax expense (benefit) from continuing operations | <u>\$ 6,245</u> | <u>\$ (1,766)</u> | <u>\$ 3,170</u> |

The following is a reconciliation of the actual and statutory tax rates for income from continuing operations for the years ended December 31:

|  | <b>2006</b>  | <b>2005</b>    | <b>2004</b>  |
|--|--------------|----------------|--------------|
| Statutory rate                                 | 34.0%        | 35.0%          | 35.0%        |
| Increase (decrease) resulting from:            |              |                |              |
| Tax exempt interest income                     | (12.8)       | (106.9)        | (18.4)       |
| Disallowed interest expense                    | 1.5          | 10.1           | 1.4          |
| State taxes, net of federal income tax benefit | 4.4          | (0.1)          | 2.5          |
| Other  | (0.6)        | -              | (0.8)        |
| Total  | <u>26.5%</u> | <u>(61.9)%</u> | <u>19.7%</u> |

The following table presents the tax effects of temporary differences that give rise to the deferred tax assets and deferred tax liabilities at December 31:

| <i>(Dollars in thousands)</i>   | <b>2006</b>   | <b>2005</b>     |
|---|---------------|-----------------|
| Deferred tax assets:  |               |                 |
| Allowance for loan losses   | \$ 6,054      | \$ 7,441        |
| Unrealized loss on securities available for sale                        | 4,338         | 4,097           |
| Core deposit intangible   | 675           | 821             |
| Interest on nonaccruing loans   | 996           | 1,011           |
| Tax attribute carryforward benefits                                     | 2,575         | 1,374           |
| Accrued employee benefits   | 247           | 412             |
| Stock compensation  | 268           | -               |
| Other   | <u>223</u>    | <u>148</u>      |
| Total gross deferred tax assets   | 15,376        | 15,304          |
| Deferred tax liabilities:   |               |                 |
| Prepaid pension and postretirement plan costs                           | 45            | 1,135           |
| Depreciation and amortization of premises and equipment                 | 1,330         | 1,617           |
| Net deferred loan origination costs                                     | 1,752         | 1,310           |
| Loan servicing assets   | 453           | 620             |
| Other   | <u>19</u>     | <u>46</u>       |
| Total gross deferred tax liabilities                                    | <u>3,599</u>  | <u>4,728</u>    |
| Net deferred tax assets (included in other assets) at end of year       | 11,777        | 10,576          |
| Net deferred tax assets (included in other assets) at beginning of year | <u>10,576</u> | <u>11,603</u>   |
| (Increase) decrease in net deferred tax assets                          | (1,201)       | 1,027           |
| Change in unrealized loss on securities available for sale              | 241           | 6,675           |
| Unrecognized net periodic pension costs                                 | 1,157         | -               |
| Unrecognized net periodic postretirement costs                          | <u>(134)</u>  | <u>-</u>        |
| Deferred tax expense  | <u>\$ 63</u>  | <u>\$ 7,702</u> |

Realization of the net deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the carry-back period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax assets will not be realized. In assessing the need for a valuation allowance, management considers the scheduled reversal of the deferred tax liabilities, the level of historical taxable income and projected future taxable income over the periods in which the temporary differences comprising the deferred tax assets will be deductible. Based on its assessment, management determined that no valuation allowance is necessary at December 31, 2006 and 2005.

The Company has the following tax attribute carryforward benefits available at December 31:

| <i>(Dollars in thousands)</i> | <b>2006</b> | <b>Year(s) of Expiration</b> |
|-------------------------------|-------------|------------------------------|
| Federal:                      |             |                              |
| Net operating loss            | \$ 208      | 2021                         |
| Tax credits                   | 2,153       | None                         |
| New York State:               |             |                              |
| Net operating loss            | \$ 5,401    | 2021-2025                    |
| Charitable contribution       | 267         | 2010                         |
| Tax credits                   | 107         | None                         |

The federal net operating loss carryforward and \$208,000 of the New York State net operating loss carryforward are subject to annual limitations imposed by the Internal Revenue Code ("IRC"). The Company believes the limitations will not prevent the carryforward benefits from being utilized.

## **(12) Commitments and Contingencies**

### **Commitments**

In the normal course of business there are various outstanding commitments to extend credit that are not reflected in the accompanying consolidated financial statements. Loan commitments have off-balance-sheet credit risk until commitments are fulfilled or expire. The credit risk amounts are equal to the contractual amounts, assuming that the amounts are ultimately advanced in full and that the collateral or other security is of no value. The Company's policy generally requires customers to provide collateral, usually in the form of customers' operating assets or property, prior to the disbursement of approved loans. At December 31, 2006, stand-by letters of credit totaling \$5.8 million and unused loan commitments and lines of credit of \$258.6 million were contractually available. Approximately 18% of the unused loan commitments and lines of credit were at fixed rates at December 31, 2006. There were no significant commitments to lend to nonperforming borrowers at December 31, 2006. Comparable amounts for the stand-by letters of credit and commitments at December 31, 2005 were \$9.5 million and \$231.5 million, respectively. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without funding, the total commitment amounts do not necessarily represent future cash requirements.

The Company also extends rate lock agreements to borrowers related to the origination of residential mortgage loans. To mitigate the interest rate risk inherent in these rate lock agreements, as well as closed mortgage loans held for sale, the Company enters into forward commitments to sell individual mortgage loans. Rate lock agreements and forward commitments are considered derivatives and are recorded at fair value in accordance with SFAS No. 133. At December 31, 2006 and 2005, the total notional amount of these derivatives (rate lock agreements and forward commitments) held by the Company amounted to \$4.5 million and \$8.2 million, respectively. The fair value of these derivatives in a gain position were recorded as other assets, while the fair value of these derivatives in a loss position were recorded as other liabilities in the consolidated statements of financial condition. In addition, the net change in the fair values of these derivatives was recognized in current earnings as other noninterest income or other noninterest expense in the consolidated statements of income. These fair values and changes in fair values were not significant at or for the years ended December 31, 2006 and 2005.

### **Lease Obligations**

The Company was obligated under a number of noncancellable operating leases for land, buildings and equipment. Certain of these leases provide for escalation clauses and contain renewal options calling for increased rentals if the lease is renewed. The future minimum lease payments on operating leases are as follows at December 31, 2006:

#### **Operating lease payments in year ending December 31:**

*(Dollars in thousands)*

|            |                 |
|------------|-----------------|
| 2007       | \$ 769          |
| 2008       | 682             |
| 2009       | 628             |
| 2010       | 420             |
| 2011       | 411             |
| Thereafter | <u>1,779</u>    |
|            | <u>\$ 4,689</u> |

Rent expense, included in occupancy and equipment expense in the consolidated statements of income, totaled \$761,000, \$645,000 and \$646,000 for the years ended December 31, 2006, 2005 and 2004, respectively.

### **Contingent Liabilities**

In the ordinary course of business there are various threatened and pending legal proceedings against the Company. Based on consultation with outside legal counsel, management believes that the aggregate liability, if any, arising from such litigation would not have a material adverse effect on the Company's consolidated financial statements.

### (13) Retirement and Postretirement Benefit Plans

#### Adoption of SFAS No. 158

The Company adopted SFAS No. 158 effective December 31, 2006, which required the over-funded or under-funded status of its defined benefit pension and postretirement benefit plans to be recognized as an asset or liability in the consolidated statements of financial condition. Future changes in the funded status of the defined benefit and postretirement plans will be recognized in the year in which the changes occur through accumulated other comprehensive income or loss.

The incremental effect of applying SFAS No. 158 on individual line items in the consolidated statements of financial condition is as follows as of December 31:

| <i>(Dollars in thousands)</i>                                   | 2006               |            |                   |
|---|--------------------|------------|-------------------|
|   | Before<br>Adoption | Adjustment | After<br>Adoption |
| Prepaid pension asset, included in other assets                 | \$ 3,086           | \$ (2,971) | \$ 115            |
| Net deferred tax assets, include in other assets                | 10,754             | 1,023      | 11,777            |
| Accrued postretirement liability, included in other liabilities | 791                | (344)      | 447               |
| Accumulated other comprehensive income (loss)                   | (6,800)            | (1,604)    | (8,404)           |

#### Defined Benefit Pension Plan

The Company participates in The New York State Bankers Retirement System, which is a defined benefit pension plan covering substantially all employees. The benefits are based on years of service and the employee's highest average compensation during five consecutive years of employment.

The defined benefit plan was closed to new participants effective December 31, 2006. Only employees hired on or before December 31, 2006 and who meet participation requirements on or before January 1, 2008 shall be eligible to receive benefits.

The following table sets forth the defined benefit pension plan's change in benefit obligation and change in plan assets using the most recent actuarial data at September 30 (measurement date for plan accounting and disclosure):

| <i>(Dollars in thousands)</i>                   | <b>2006</b>   | <b>2005</b>     | <b>2004</b>     |
|---|---------------|-----------------|-----------------|
| Change in benefit obligation:                   |               |                 |                 |
| Benefit obligation at beginning of year         | \$ (25,966)   | \$ (22,704)     | \$ (20,080)     |
| Service cost                                    | (1,725)       | (1,578)         | (1,374)         |
| Interest cost                                   | (1,341)       | (1,285)         | (1,186)         |
| Actuarial gain (loss)                           | 1,928         | (1,354)         | (968)           |
| Benefits paid                                   | 1,093         | 765             | 747             |
| Plan expenses                                   | <u>205</u>    | <u>190</u>      | <u>157</u>      |
| Benefit obligation at end of year               | (25,806)      | (25,966)        | (22,704)        |
| Change in plan assets:                          |               |                 |                 |
| Fair value of plan assets at beginning of year  | 22,953        | 19,962          | 17,560          |
| Actual return on plan assets                    | 2,698         | 2,367           | 1,900           |
| Employer contributions                          | 1,568         | 1,579           | 1,406           |
| Benefits paid                                   | (1,093)       | (765)           | (747)           |
| Plan expenses                                   | <u>(205)</u>  | <u>(190)</u>    | <u>(157)</u>    |
| Fair value of plan assets at end of year        | <u>25,921</u> | <u>22,953</u>   | <u>19,962</u>   |
| Unfunded status                                 | 115           | (3,013)         | (2,742)         |
| Unamortized net asset at transition             | -             | (26)            | (64)            |
| Unrecognized net loss subsequent to transition  | -             | 6,050           | 5,648           |
| Unamortized prior service cost                  | <u>-</u>      | <u>195</u>      | <u>213</u>      |
| Prepaid pension asset, included in other assets | <u>\$ 115</u> | <u>\$ 3,206</u> | <u>\$ 3,055</u> |

The accumulated benefit obligation was \$21.8 million at September 30, 2006 and 2005, respectively.

Net periodic pension cost consists of the following components for the years ended September 30:

| <i>(Dollars in thousands)</i>                   | <b>2006</b>     | <b>2005</b>     | <b>2004</b>     |
|---|-----------------|-----------------|-----------------|
| Service cost                                    | \$ 1,725        | \$ 1,578        | \$ 1,374        |
| Interest cost on projected benefit obligation   | 1,341           | 1,285           | 1,186           |
| Expected return on plan assets                  | (1,866)         | (1,632)         | (1,436)         |
| Amortization of net transition asset            | (26)            | (38)            | (38)            |
| Amortization of unrecognized loss               | 223             | 218             | 219             |
| Amortization of unrecognized prior service cost | <u>14</u>       | <u>18</u>       | <u>18</u>       |
| Net periodic pension cost                       | <u>\$ 1,411</u> | <u>\$ 1,429</u> | <u>\$ 1,323</u> |

The actuarial assumptions used to determine the net periodic pension cost were as follows:

|                                   | <b>2006</b> | <b>2005</b> | <b>2004</b> |
|-----------------------------------|-------------|-------------|-------------|
| Weighted average discount rate    | 5.25%       | 5.75%       | 6.00%       |
| Expected long-term rate of return | 7.50%       | 8.00%       | 8.00%       |
| Rate of compensation increase     | 3.50%       | 3.00%       | 3.00%       |

The actuarial assumptions used to determine the accumulated benefit obligation were as follows:

|                                   | <b>2006</b> | <b>2005</b> | <b>2004</b> |
|-----------------------------------|-------------|-------------|-------------|
| Weighted average discount rate    | 5.82%       | 5.25%       | 5.75%       |
| Expected long-term rate of return | 7.50%       | 8.00%       | 8.00%       |

The weighted average discount rate was derived using an actuarial discount rate model based on expected cash outflows from the plan.

The expected long-term rate-of-return on plan assets reflects long-term earnings expectations on existing plan assets and those contributions expected to be received during the current plan year. In estimating that rate,

appropriate consideration was given to historical returns earned by plan assets in the fund and the rates of return expected to be available for reinvestment. Average rates of return over the past 1,3,5 and 10 year periods were determined and subsequently adjusted to reflect current capital market assumptions and changes in investment allocations.

The estimated amounts that will be amortized from accumulated other comprehensive income (loss) into net periodic benefit cost in 2007 are as follows:

| <i>(Dollars in thousands)</i> | <b>2007</b>  |
|-------------------------------|--------------|
| Unrecognized loss             | \$ 31        |
| Prior service cost            | <u>11</u>    |
| Total                         | <u>\$ 42</u> |

The pension plan weighted average asset allocations by asset category are as follows at September 30:

| <i>(Dollars in thousands)</i> | <b>2006</b>   | <b>2005</b>   |
|-------------------------------|---------------|---------------|
| Asset category:               |               |               |
| Equity securities             | 59.8%         | 58.8%         |
| Debt securities               | 39.9          | 41.2          |
| Other                         | <u>0.3</u>    | <u>-</u>      |
| Total                         | <u>100.0%</u> | <u>100.0%</u> |

The New York State Bankers Retirement System (the “System”) was established in 1938 to provide for the payment of benefits to employees of participating banks. The System is overseen by a Board of Trustees who meet quarterly to set the investment policy guidelines.

The System utilizes two investment management firms, each investing approximately 50% of the total portfolio. The System’s investment objective is to exceed the investment benchmarks in each asset category. Each firm operates under a separate written investment policy approved by the Trustees and designed to achieve an allocation approximating 60% (may vary from 50%-70%) invested in equity securities and 40% (may vary from 30%-50%) invested in debt securities. Each firm reports at least quarterly to the Investment Committee and semi-annually to the Board.

The Company's funding policy is to contribute, at a minimum, an actuarially determined amount that will satisfy the minimum funding requirements determined under the appropriate sections of Internal Revenue Code. The minimum required contribution is zero for the year ended December 31, 2007, however the Company is considering making a discretionary contribution to the pension plan during 2007.

The future benefit payments that reflect expected future service, as appropriate, are expected to be paid as follows:

**Future pension benefit payments in year ending December 31:**

*(Dollars in thousands)*

|           |         |
|-----------|---------|
| 2007      | \$1,019 |
| 2008      | 1,022   |
| 2009      | 1,045   |
| 2010      | 1,091   |
| 2011      | 1,166   |
| 2012-2016 | 7,943   |

**Postretirement Benefit Plan**

Prior to December 31, 2001, BNB provided health and dental care benefits to retired employees who met specified age and service requirements through a postretirement health and dental care plan in which both BNB and the retiree shared the cost. The plan provided for substantially the same medical insurance coverage as for active employees until their death and was integrated with Medicare for those retirees aged 65 or older. In 2001, the plan’s eligibility requirements were amended to curtail eligible benefit payments to only retired employees



and active participants who were fully vested under the Plan. In 2003, retirees under age 65 began contributing to health coverage at the same cost-sharing level as that of active employees. The retirees aged 65 or older were offered new Medicare supplemental plans as alternatives to the plan historically offered. The cost sharing of medical coverage was standardized throughout the group of retirees aged 65 or older. In addition, to be consistent with the administration of the Company's dental plan for active employees, all retirees who continued dental coverage began paying the full monthly premium. The accrued liability included in other liabilities in the consolidated statements of financial condition related to this plan amounted to \$447,000 and \$806,000 as of December 31, 2006 and 2005, respectively. The expense included in salaries and employee benefits in the consolidated statements of income for this plan was not significant for the years ended December 31, 2006, 2005 and 2004.

### **Defined Contribution Plan**

The Company also sponsors a defined contribution profit sharing (401(k)) plan covering substantially all employees. The Company matches certain percentages of each eligible employee's contribution to the plan. The expense included in salaries and employee benefits in the consolidated statements of income for this plan amounted to \$553,000, \$301,000 and \$1.1 million in 2006, 2005 and 2004, respectively.

### **(14) Stock Compensation Plans**

The Company has a Management Stock Incentive Plan and a Director's Stock Incentive Plan (the "Plans"). Under the Plans, the Company may grant stock options to purchase shares of common stock, shares of restricted stock or stock appreciation rights to its directors and key employees. The Company had previously only granted stock options to purchase shares of common stock under the Plans, but during the third quarter of 2006, restricted stock awards were granted to certain Executives and Senior Officers of the Management team. Grants under the plans may be made up to 10% of the number of shares of common stock issued, including treasury shares. The exercise price of each option equals the market price of the Company's stock on the date of the grant. The maximum term of each option is ten years and the vesting period generally ranges between three and five years.

Prior to January 1, 2006, the Company applied Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees", and related interpretations in accounting for stock-based compensation. No stock-based compensation expense was recognized in the consolidated statements of income prior to 2006 for stock options, as the exercise price was equal to the market price of the common stock on the date of all grants made by the Company.

Effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 123(R), "Share-Based Payment", requiring the Company to recognize expense related to the fair value of the stock-based compensation awards. The Company elected the modified prospective transition method as permitted by SFAS No. 123(R); accordingly, results from prior periods have not been restated. Under the transition method, stock-based compensation expense for the year ended December 31, 2006 includes:

- (a) compensation expense for all stock-based compensation awards granted prior to, but not yet vested as of December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, "Accounting for Stock-Based Compensation"; and
- (b) compensation expense for all stock-based compensation awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123(R).

Historically, SFAS No. 123 required pro forma disclosure of stock-based compensation expense and the Company has recognized pro forma compensation expense for stock option awards on a straight-line basis over the applicable vesting periods. This policy differs from the policy required to be applied to awards granted after the adoption of SFAS No. 123(R), which requires that compensation expense be recognized for awards over the requisite service period of the award or to an employee's eligible retirement date, if earlier. The Company will recognize compensation expense over the remaining vesting periods for awards granted prior to adoption of SFAS No. 123(R), and for all awards after December 31, 2005, compensation expense will be recognized over the award's requisite service period or over a period ending with an employee's eligible retirement date, if earlier.

The expense associated with the amortization of unvested stock compensation included in the consolidated statements of income for the year ended December 31, 2006 is as follows:

| <i>(Dollars in thousands)</i>                          | <b>2006</b>   |
|--|---------------|
| Stock options:   |               |
| Management Stock Incentive Plan (1)                    | \$ 522        |
| Director Stock Incentive Plan (2)                      | <u>299</u>    |
| Total amortization of unvested stock options           | 821           |
| Restricted stock awards:                               |               |
| Management Stock Incentive Plan (1)                    | <u>44</u>     |
| Total amortization of unvested restricted stock awards | <u>44</u>     |
| Total amortization of unvested stock compensation      | <u>\$ 865</u> |

(1) Included in salaries and employee benefits in the consolidated statements of income.

(2) Included in other noninterest expense in the consolidated statements of income.

The following table summarizes the stock option activity for the year ended December 31, 2006:

| <i>(Dollars in thousands, except per share amounts)</i> | <b>Options</b>  | <b>Weighted<br/>Average<br/>Exercise<br/>Price<br/>per Share</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term<br/>(in Years)</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|---|-----------------|--|---|--|
| Outstanding at December 31, 2005                        | 426,238         | \$ 19.58   |   |  |
| Granted   | 99,597          | 19.73  |   |  |
| Exercised   | (10,355)        | 18.90  |   |  |
| Forfeited   | (5,298)         | 21.24  |   |  |
| Expired   | <u>(11,250)</u> | <u>22.82</u>   |   |  |
| Outstanding at December 31, 2006                        | 498,932         | \$ 19.54   | 5.78  | \$ 1,975                                 |
| Vested and expected to vest at December 31, 2006        | 473,320         | \$ 19.49   | 5.63  | \$ 1,910                                 |
| Exercisable at December 31, 2006                        | 309,649         | \$ 18.94   | 3.99  | \$ 1,481                                 |

As of December 31, 2006, there was \$734,000 of unrecognized compensation expense related to unvested stock options that is expected to be recognized over a weighted average period of 2.13 years.

The weighted average grant date fair value and Black-Scholes option valuation assumptions used for the stock option grants totaling 99,597, 143,263 and 104,234 for the years ended December 31, 2006, 2005 and 2004, respectively were as follows:

|   | <b>2006</b>  | <b>2005</b> | <b>2004</b> |
|---|--------------|-------------|-------------|
| Fair value of stock options granted       | \$8.14       | \$6.35      | \$9.25      |
| Risk-free interest rate                   | 4.96% (1)    | 4.17%       | 4.20%       |
| Expected dividend yield                   | 1.65%        | 1.94%       | 2.69%       |
| Expected stock price volatility           | 41.75% (2)   | 26.79%      | 35.70%      |
| Expected term of stock options (in years) | 6.19 yrs (3) | 6.22 yrs    | 10.00 yrs   |

- (1) Based on the average of the five and seven year Treasury constant maturity ("TCM") interest rates that is consistent with the expected term of the stock options.
- (2) Expected stock price volatility is based on actual experience using a historical period that is consistent with the expected term of the stock options.
- (3) The Company estimated the expected term of the stock options using the simplified method prescribed by SEC Staff Accounting Bulletin ("SAB") No. 107.

The aggregate intrinsic value of option (the amount by which the market price of the stock on the date of exercise exceeded the market price of the stock on the date of grant) exercises for the years ended December 31, 2006, 2005 and 2004 was \$54,000, \$322,000 and \$511,000, respectively. The total cash received as a result of option exercises under stock compensation plans for the years ended December 31, 2006, 2005 and 2004 was \$196,000, \$940,000 and \$1.1 million, respectively. In connection with these option exercises, the tax benefits realized from stock compensation plans were \$22,000, \$129,000 and \$204,000 for the years ended December 31, 2006, 2005 and 2004, respectively.

The following table summarizes the restricted stock award activity for the year ended December 31, 2006:

|                                  | Shares | Weighted Average<br>Market Price<br>at Grant Date |
|----------------------------------|--------|---|
| Outstanding at December 31, 2005 | -      | \$ -  |
| Awarded                          | 13,200 | 19.75   |
| Vested                           | -      | -   |
| Forfeited                        | -      | -   |
| Outstanding at December 31, 2006 | 13,200 | \$ 19.75  |

As of December 31, 2006, there was \$217,000 of unrecognized compensation expense related to unvested restricted stock awards that is expected to be recognized over a weighted average period of 2.41 years.

### (15) Earnings Per Common Share

Basic earnings per share, after giving effect to preferred stock dividends, has been computed using weighted average common shares outstanding. Diluted earnings per share reflect the effects, if any, of incremental common shares issuable upon exercise of dilutive stock options.

Earnings per common share have been computed based on the following for the years ended December 31:

| <i>(Dollars in thousands)</i>  | 2006             | 2005           | 2004             |
|--|------------------|----------------|------------------|
| Income from continuing operations  | \$ 17,362        | \$ 4,618       | \$ 12,943        |
| Less: Preferred stock dividends  | <u>1,486</u>     | <u>1,488</u>   | <u>1,495</u>     |
| Income from continuing operations available to common shareholders                           | 15,876           | 3,130          | 11,448           |
| Loss on discontinued operations, net of tax  | <u>-</u>         | <u>(2,452)</u> | <u>(450)</u>     |
| Net income available to common shareholders  | \$ <u>15,876</u> | \$ <u>678</u>  | \$ <u>10,998</u> |
| Weighted average number of common shares used to calculate basic earnings per common share   | 11,328           | 11,303         | 11,192           |
| Add: Effect of common stock equivalents  | <u>36</u>        | <u>31</u>      | <u>48</u>        |
| Weighted average number of common shares used to calculate diluted earnings per common share | <u>11,364</u>    | <u>11,334</u>  | <u>11,240</u>    |

There were approximately 251,000, 354,000 and 229,000 weighted average common stock equivalents from outstanding stock options for the years ended December 31, 2006, 2005 and 2004, respectively that were not considered in the calculation of diluted earnings per share since their effect would have been anti-dilutive.

### (16) Supervision and Regulation

The supervision and regulation of financial and bank holding companies and their subsidiaries is intended primarily for the protection of depositors, the deposit insurance funds regulated by the FDIC and the banking system as a whole, and not for the protection of shareholders or creditors of bank holding companies. The various bank regulatory agencies have broad enforcement power over bank holding companies and banks, including the

power to impose substantial fines, operational restrictions and other penalties for violations of laws and regulations.

The Bank is required to maintain a reserve balance at the Federal Reserve Bank of New York. The reserve requirements for the Bank totaled \$1.2 million and \$1.0 million at December 31, 2006 and 2005, respectively.

The Company is also subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material impact on the Company's consolidated financial statements.

For evaluating regulatory capital adequacy, companies are required to determine capital and assets under regulatory accounting practices. Quantitative measures established by regulation to ensure capital adequacy require the Company to maintain minimum amounts and ratios. The leverage ratio requirement is based on period-end capital to average adjusted total assets during the previous three months. Compliance with risk-based capital requirements is determined by dividing regulatory capital by the sum of a company's weighted asset values. Risk weightings are established by the regulators for each asset category according to the perceived degree of risk. As of December 31, 2006 and 2005, the Company and FSB met all capital adequacy requirements to which they are subject.

The Bank must pay assessments to the Federal Deposit Insurance Corporation ("FDIC") for federal deposit insurance protection. The FDIC has adopted a risk-based assessment system as required by the FDIC Improvement Act. Under this system, FDIC-insured depository institutions pay insurance premiums at rates based on their risk classification. Institutions assigned to higher risk classifications (that is, institutions that pose a greater risk of loss to their respective deposit insurance funds) pay assessments at higher rates than institutions that pose a lower risk. An institution's risk classification is assigned based on its capital levels and the level of supervisory concern the institution poses to the regulators. In addition, the FDIC can impose special assessments in certain instances.

Prior to the Company's restructuring in December 2005, the Company's former bank subsidiaries NBG and BNB were operating under formal agreements with the Office of the Comptroller of the Currency ("OCC"), which resulted in a higher FDIC risk classification and the Company experienced an increase in FDIC insurance premiums in 2005. As a result of the merger of the Company's subsidiary banks and the lower risk classification for FSB, the FDIC insurance premiums decreased in 2006. FDIC insurance premiums, included in other noninterest expense in the consolidated statements of income, amounted to \$215,000, \$1,368,000 and \$566,000 for the years ended December 31, 2006, 2005 and 2004, respectively.

Payments of dividends by the subsidiary Bank to FII are limited or restricted in certain circumstances under banking regulations. During September 2006, FII requested approval from the NYS Banking Department to pay a \$25.0 million cash dividend from FSB to FII. Regulatory approval was necessary as the requested dividend amount exceeded the amount allowable under regulations. During October 2006, FSB received regulatory approval and paid the \$25.0 million dividend to FII. FSB will be required to obtain approval from the NYS Banking Department for any future dividend that exceeds the sum of the current year's net income plus the retained profits for the preceding two years. FII used the dividend proceeds to repay a \$25.0 million term loan with another commercial bank during October 2006.

The following is a summary of the actual capital amounts and ratios for the Company and the Bank(s) as of December 31:

*(Dollars in thousands)***2006**

|   | <b>Actual Regulatory Capital</b> |              | <b>Minimum Requirements</b> |              | <b>Well-Capitalized</b> |              |
|---|----------------------------------|--------------|-----------------------------|--------------|-------------------------|--------------|
|   | <b>Amount</b>                    | <b>Ratio</b> | <b>Amount</b>               | <b>Ratio</b> | <b>Amount</b>           | <b>Ratio</b> |
| Leverage capital (Tier 1) as percent of three-month average assets: |                                  |              |                             |              |                         |              |
| Company   | \$ 168,729                       | 8.91%        | \$ 75,784                   | 4.00%        | \$ 94,731               | 5.00%        |
| FSB   | 152,328                          | 8.06         | 75,584                      | 4.00         | 94,480                  | 5.00         |
| As percent of risk-weighted, period-end assets:                     |                                  |              |                             |              |                         |              |
| Core capital (Tier 1):  |                                  |              |                             |              |                         |              |
| Company   | 168,729                          | 15.85        | 42,587                      | 4.00         | 63,881                  | 6.00         |
| FSB   | 152,328                          | 14.35        | 42,446                      | 4.00         | 63,669                  | 6.00         |
| Total capital (Tiers 1 and 2):                                      |                                  |              |                             |              |                         |              |
| Company   | 182,084                          | 17.10        | 85,175                      | 8.00         | 106,469                 | 10.00        |
| FSB   | 165,639                          | 15.61        | 84,892                      | 8.00         | 106,115                 | 10.00        |

*(Dollars in thousands)***2005**

|   | <b>Actual Regulatory Capital</b> |              | <b>Minimum Requirements</b> |              | <b>Well-Capitalized</b> |              |
|---|----------------------------------|--------------|-----------------------------|--------------|-------------------------|--------------|
|   | <b>Amount</b>                    | <b>Ratio</b> | <b>Amount</b>               | <b>Ratio</b> | <b>Amount</b>           | <b>Ratio</b> |
| Leverage capital (Tier 1) as percent of three-month average assets: |                                  |              |                             |              |                         |              |
| Company   | \$ 155,296                       | 7.60%        | \$ 81,709                   | 4.00%        | \$ 102,137              | 5.00%        |
| FSB   | 166,989                          | 8.20         | 81,477                      | 4.00         | 101,846                 | 5.00         |
| As percent of risk-weighted, period-end assets:                     |                                  |              |                             |              |                         |              |
| Core capital (Tier 1):  |                                  |              |                             |              |                         |              |
| Company   | 155,296                          | 13.75        | 45,171                      | 4.00         | 67,757                  | 6.00         |
| FSB   | 166,989                          | 14.87        | 44,923                      | 4.00         | 67,385                  | 6.00         |
| Total capital (Tiers 1 and 2):                                      |                                  |              |                             |              |                         |              |
| Company   | 169,487                          | 15.01        | 90,342                      | 8.00         | 112,928                 | 10.00        |
| FSB   | 181,104                          | 16.13        | 89,847                      | 8.00         | 112,309                 | 10.00        |

## (17) Fair Value of Financial Instruments

The "fair value" of a financial instrument is defined as the price a willing buyer and a willing seller would exchange in other than a distressed sale situation. The following table presents the carrying amounts and estimated fair values of the Company's financial instruments at December 31:

| <i>(Dollars in thousands)</i>       | 2006            |            | 2005            |            |
|-------------------------------------|-----------------|------------|-----------------|------------|
|                                     | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| <b>Financial Assets</b>             |                 |            |                 |            |
| Cash and cash equivalents           | \$ 109,772      | \$ 109,772 | \$ 91,940       | \$ 91,940  |
| Securities available for sale       | 735,148         | 735,148    | 790,855         | 790,855    |
| Securities held to maturity         | 40,388          | 40,421     | 42,593          | 42,898     |
| Loans held for sale                 | 992             | 993        | 1,253           | 1,261      |
| Loans, net                          | 909,434         | 907,435    | 972,090         | 970,361    |
| Accrued interest receivable         | 9,160           | 9,160      | 8,822           | 8,822      |
| FHLB and FRB stock                  | 6,485           | 6,485      | 7,158           | 7,158      |
| <b>Financial Liabilities</b>        |                 |            |                 |            |
| <b>Deposits:</b>                    |                 |            |                 |            |
| Noninterest-bearing demand          | 273,783         | 273,783    | 284,958         | 284,958    |
| Interest-bearing:                   |                 |            |                 |            |
| Savings and interest-bearing demand | 674,224         | 674,224    | 755,229         | 755,229    |
| Certificates of deposit             | 669,688         | 669,688    | 677,074         | 677,074    |
| Total deposits                      | 1,617,695       | 1,617,695  | 1,717,261       | 1,717,261  |
| Short-term borrowings               | 32,310          | 32,310     | 20,106          | 20,106     |
| Long-term borrowings                | 38,187          | 37,037     | 78,391          | 74,316     |
| Junior subordinated debentures      | 16,702          | 17,533     | 16,702          | 18,048     |
| Accrued interest payable            | 13,132          | 13,132     | 11,966          | 11,966     |

The following methods and assumptions were used to estimate the fair value of each class of financial instruments.

*Cash and cash equivalents:* The carrying amounts reported in the consolidated statements of financial condition for cash, due from banks, federal funds sold and interest-bearing deposits approximate the fair value of those assets.

*Securities:* Fair value is based on quoted market prices, where available. Where quoted market prices are not available, fair value is based on quoted market prices of comparable instruments.

*Loans held for sale:* The fair value of loans held for sale is based on estimates, quoted market prices and investor commitments.

*Loans, net:* For variable rate loans that re-price frequently, fair value approximates carrying amount. The fair value for fixed rate loans is estimated through discounted cash flow analysis using interest rates currently being offered on loans with similar terms and credit quality. For criticized and classified loans, fair value is estimated by discounting expected cash flows at a rate commensurate with the risk associated with the estimated cash flows, or estimates of fair value discounts based on observable market information.

*Accrued interest receivable/payable:* The carrying amounts of accrued interest receivable and accrued interest payable approximate their fair values because of the relatively short time period between the accrual period and the expected receipt or payment due date.

*FHLB and FRB stock:* The carrying amounts, which represent par value or cost, reported in the consolidated statements of financial condition for the non-marketable investments in FHLB and FRB stock approximate the fair value of those assets.

*Deposits:* The fair value for savings, interest-bearing and noninterest-bearing demand accounts is equal to the carrying amount because of the customer's ability to withdraw funds immediately. The fair values of certificates

of deposit are estimated using a discounted cash flow approach that applies prevailing market interest rates for similar maturity instruments. The unrealized gains on certificates of deposit are limited to the amount of prepayment penalties, if any. Fair value can only exceed the carrying amount to the extent of withdrawal fees.

*Short-term Borrowings:* Carrying value approximates fair value for short-term borrowings.

*Long-term Borrowings:* The fair value for long-term borrowings is estimated using a discounted cash flow approach that applies prevailing market interest rates for similar maturity instruments.

*Junior subordinated debentures and trust preferred securities:* The fair value for the junior subordinated debentures is estimated using a discounted cash flow approach that applies prevailing market interest rates for similar maturity instruments.

*Off-Balance Sheet Financial Instruments:* The fair value of stand-by letters of credit and commitments to extend credit is based on the fees currently charged to enter into similar agreements. The aggregate of these fees is not significant.

## (18) Condensed Parent Company Only Financial Statements

The following are the condensed financial statements of FII as of and for the years ended December 31:

### Condensed Statements of Condition

| <i>(Dollars in thousands)</i>  | <b>2006</b>       | <b>2005</b>       |
|--|-------------------|-------------------|
| Assets:  |                   |                   |
| Cash and due from subsidiaries   | \$ 15,631         | \$ 11,417         |
| Securities available for sale, at fair value                                 | 1,087             | 1,034             |
| Note receivable  | 300               | 300               |
| Investment in and receivables due from subsidiaries and associated companies | 182,467           | 199,743           |
| Other assets   | <u>4,340</u>      | <u>5,251</u>      |
| Total assets   | <u>\$ 203,825</u> | <u>\$ 217,745</u> |
| Liabilities and shareholders' equity   |                   |                   |
| Long-term borrowings   | \$ -              | \$ 25,000         |
| Junior subordinated debentures   | 16,702            | 16,702            |
| Other liabilities  | 4,735             | 4,286             |
| Shareholders' equity   | <u>182,388</u>    | <u>171,757</u>    |
| Total liabilities and shareholders' equity                                   | <u>\$ 203,825</u> | <u>\$ 217,745</u> |

### Condensed Statements of Income

| <i>(Dollars in thousands)</i>   | <b>2006</b>      | <b>2005</b>     | <b>2004</b>      |
|---|------------------|-----------------|------------------|
| Dividends from subsidiaries and associated companies  | \$ 35,455        | \$ 5,872        | \$ 5,601         |
| Management and service fees from subsidiaries   | 643              | 15,433          | 13,763           |
| Other income  | <u>427</u>       | <u>75</u>       | <u>143</u>       |
| Total income  | 36,525           | 21,380          | 19,507           |
| Operating expenses  | <u>6,319</u>     | <u>20,325</u>   | <u>16,721</u>    |
| Income before income tax benefit and (distributions in excess of earnings) equity in undistributed earnings of subsidiaries | 30,206           | 1,055           | 2,786            |
| Income tax benefit  | <u>2,164</u>     | <u>1,904</u>    | <u>1,164</u>     |
| Income before (distributions in excess of earnings) equity in undistributed earnings of subsidiaries                        | 32,370           | 2,959           | 3,950            |
| (Distributions in excess of earnings) equity in undistributed earnings of subsidiaries                                      | <u>(15,008)</u>  | <u>(793)</u>    | <u>8,543</u>     |
| Net income  | <u>\$ 17,362</u> | <u>\$ 2,166</u> | <u>\$ 12,493</u> |



## Condensed Statements of Cash Flows

(Dollars in thousands)

|  | 2006             | 2005             | 2004             |
|--|------------------|------------------|------------------|
| Cash flows from operating activities:  |                  |                  |                  |
| Net income   | \$ 17,362        | \$ 2,166         | \$ 12,493        |
| Adjustments to reconcile net income to net cash provided by operating activities:      |                  |                  |                  |
| Depreciation and amortization  | 642              | 756              | 782              |
| Distributions in excess of earnings (equity in undistributed earnings) of subsidiaries | 15,008           | 793              | (8,543)          |
| Increase in other assets   | (211)            | (852)            | (2,609)          |
| Increase (decrease) in other liabilities   | <u>1,120</u>     | <u>(922)</u>     | <u>1,423</u>     |
| Net cash provided by operating activities  | <u>33,921</u>    | <u>1,941</u>     | <u>3,546</u>     |
| Cash flows from investing activities:  |                  |                  |                  |
| Proceeds from sale of securities   | 21               | -                | 500              |
| Increase in note receivable  | -                | -                | (300)            |
| Proceeds from sale of equity investment in Mercantile Adjustment Bureau                | -                | -                | 2,400            |
| Net proceeds from sale of discontinued subsidiary                                      | -                | 4,538            | -                |
| Equity investment in subsidiaries  | -                | (512)            | (150)            |
| Purchase of premises and equipment, net  | <u>528</u>       | <u>(388)</u>     | <u>(261)</u>     |
| Net cash provided by investing activities  | <u>549</u>       | <u>3,638</u>     | <u>2,189</u>     |
| Cash flows from financing activities:  |                  |                  |                  |
| Repayment on long-term borrowings  | (25,000)         | -                | -                |
| Purchase of preferred and common shares  | (346)            | (178)            | (43)             |
| Issuance of common shares  | 112              | 57               | 52               |
| Stock options exercised  | 196              | 940              | 1,131            |
| Excess tax benefit from stock options exercised  | 8                | -                | -                |
| Dividends paid   | <u>(5,226)</u>   | <u>(6,902)</u>   | <u>(8,652)</u>   |
| Net used in financing activities   | <u>(30,256)</u>  | <u>(6,083)</u>   | <u>(7,512)</u>   |
| Net increase (decrease) in cash and cash equivalents                                   | 4,214            | (504)            | (1,777)          |
| Cash and cash equivalents at the beginning of year                                     | <u>11,417</u>    | <u>11,921</u>    | <u>13,698</u>    |
| Cash and cash equivalents at the end of the year                                       | <u>\$ 15,631</u> | <u>\$ 11,417</u> | <u>\$ 11,921</u> |

## Selected Quarterly Financial Information (Unaudited)

| <i>(Dollars in thousands, except per share data)</i>           | <b>First<br/>Quarter</b> | <b>Second<br/>Quarter</b> | <b>Third<br/>Quarter</b> | <b>Fourth<br/>Quarter</b> |
|--|--------------------------|---------------------------|--------------------------|---------------------------|
| <b>2006</b>  |                          |                           |                          |                           |
| Results of operations data:                                    |                          |                           |                          |                           |
| Interest income  | \$25,275                 | \$25,750                  | \$25,823                 | \$26,222                  |
| Interest expense   | <u>9,796</u>             | <u>10,738</u>             | <u>11,141</u>            | <u>11,929</u>             |
| Net interest income  | 15,479                   | 15,012                    | 14,682                   | 14,293                    |
| Provision (credit) for loan losses                             | <u>250</u>               | <u>(1,601)</u>            | <u>(491)</u>             | <u>-</u>                  |
| Net interest income after provision (credit) for loan losses   | 15,229                   | 16,613                    | 15,173                   | 14,293                    |
| Noninterest income   | 4,956                    | 5,181                     | 6,979                    | 4,795                     |
| Noninterest expense  | <u>15,275</u>            | <u>14,581</u>             | <u>14,593</u>            | <u>15,163</u>             |
| Income before income taxes                                     | 4,910                    | 7,213                     | 7,559                    | 3,925                     |
| Income taxes   | <u>1,171</u>             | <u>1,839</u>              | <u>2,314</u>             | <u>921</u>                |
| Net income   | <u>\$3,739</u>           | <u>\$5,374</u>            | <u>\$5,245</u>           | <u>\$3,004</u>            |
| Per common share data:   |                          |                           |                          |                           |
| Net income - basic   | \$0.30                   | \$0.44                    | \$0.43                   | \$0.23                    |
| Net income - diluted   | 0.30                     | 0.44                      | 0.43                     | 0.23                      |
| Cash dividends declared  | 0.08                     | 0.08                      | 0.09                     | 0.09                      |
| <b>2005</b>  |                          |                           |                          |                           |
| Results of operations data:                                    |                          |                           |                          |                           |
| Interest income  | \$26,420                 | \$25,818                  | \$25,495                 | \$26,154                  |
| Interest expense   | <u>8,051</u>             | <u>8,960</u>              | <u>9,238</u>             | <u>10,146</u>             |
| Net interest income  | 18,369                   | 16,858                    | 16,257                   | 16,008                    |
| Provision for loan losses                                      | <u>3,692</u>             | <u>21,889</u>             | <u>1,529</u>             | <u>1,422</u>              |
| Net interest income (loss) after provision for loan losses     | 14,677                   | (5,031)                   | 14,728                   | 14,586                    |
| Noninterest income   | 4,907                    | 4,791                     | 14,749                   | 4,937                     |
| Noninterest expense  | <u>16,418</u>            | <u>16,592</u>             | <u>16,312</u>            | <u>16,170</u>             |
| Income (loss) from continuing operations before income taxes   | 3,166                    | (16,832)                  | 13,165                   | 3,353                     |
| Income taxes from continuing operations                        | <u>781</u>               | <u>(7,264)</u>            | <u>4,205</u>             | <u>512</u>                |
| Income (loss) from continuing operations                       | 2,385                    | (9,568)                   | 8,960                    | 2,841                     |
| (Loss) income from discontinued operation, net of income taxes | <u>(96)</u>              | <u>(2,397)</u>            | <u>11</u>                | <u>30</u>                 |
| Net income (loss)  | <u>\$2,289</u>           | <u>\$(11,965)</u>         | <u>\$8,971</u>           | <u>\$2,871</u>            |
| Per common share data:   |                          |                           |                          |                           |
| Basic:   |                          |                           |                          |                           |
| Income (loss) from continuing operations                       | \$0.18                   | \$(0.88)                  | \$0.76                   | \$0.22                    |
| Net income (loss)  | 0.17                     | (1.09)                    | 0.76                     | 0.22                      |
| Diluted:   |                          |                           |                          |                           |
| Income (loss) from continuing operations                       | 0.18                     | (0.88)                    | 0.76                     | 0.22                      |
| Net income (loss)  | 0.17                     | (1.09)                    | 0.76                     | 0.22                      |
| Cash dividends declared  | 0.16                     | 0.08                      | 0.08                     | 0.08                      |

## **Report of Independent Registered Public Accounting Firm**

The Board of Directors of  
Financial Institutions, Inc.:

We have audited the accompanying consolidated statements of financial condition of Financial Institutions, Inc. and subsidiaries (the Company) as of December 31, 2006 and 2005, and the related consolidated statements of income, changes in shareholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company and subsidiaries as of December 31, 2006 and 2005, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 13, 2007 expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

As discussed in Note 1 to the consolidated financial statements, the Company adopted the provisions of SFAS No. 123(R), "Share Based Payments" and SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans" for the year ended December 31, 2006.

KPMG LLP

Buffalo, New York  
March 13, 2007

## **Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure**

None.

### **Item 9A. Controls and Procedures**

a) As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Rule 13a-15(b), as adopted by the Securities and Exchange Commission ("SEC") under the Securities Exchange Act of 1934 ("Exchange Act"). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this annual report.

Disclosure controls and procedures are the controls and other procedures that are designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

#### **b) Management Report on Internal Control over Financial Reporting**

Management of Financial Institutions, Inc. (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Management assessed the Company's internal control over financial reporting based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has concluded that, as of December 31, 2006, the Company maintained effective internal control over financial reporting.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

KPMG LLP, a registered public accounting firm, has audited the consolidated financial statements included in the annual report, and has issued an attestation report on management's assessment of the Company's internal control over financial reporting.

#### **c) Changes to Internal Control Over Financial Reporting**

There were no changes in the Company's internal control over financial reporting that occurred during the quarter ended December 31, 2006 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### **d) Report of Independent Registered Public Accounting Firm**

The Board of Directors of  
Financial Institutions, Inc.:

We have audited management's assessment, included in the accompanying *Management's Report on Internal Control Over Financial Reporting*, that Financial Institutions, Inc. (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our

responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in a reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Financial Institutions, Inc. maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated statements of financial condition of Financial Institutions, Inc. and subsidiaries as of December 31, 2006 and 2005, and the related consolidated statements of income, changes in shareholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006, and our report dated March 13, 2007 expressed an unqualified opinion on those financial statements.

KPMG LLP

Buffalo, New York  
March 13, 2007

## Item 9B. Other Information

None.

## PART III

### Item 10. Directors, Executive Officers and Corporate Governance

The information under the headings “Election of Directors and Information with Respect to Board of Directors” and “Corporate Governance Information”, which includes identifying the “audit committee financial expert” who serves on the Audit Committee of the Company’s Board of Directors and the information under the heading “Section 16(a) Beneficial Ownership Reporting Compliance” are incorporated by reference from the Company’s Proxy Statement for its 2007 Annual Meeting of Shareholders to be filed with the SEC within 120 days following the end of the Company’s fiscal year. The information under the heading “Executive Officers and Other Significant Employees of the Registrant” in Part I, Item 1 of this Form 10-K is also incorporated by reference in this section.

The Company has adopted a Code of Business Conduct and Ethics that applies to its principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions. The Code of Business Conduct and Ethics is posted on the Company’s internet website at [www.fiiwarsaw.com](http://www.fiiwarsaw.com). In addition, the Company will provide a copy of the Code of Business Conduct and Ethics to anyone, without charge, upon request addressed to Director of Human Resources at Financial Institutions, Inc., 220 Liberty Street, Warsaw, NY 14569. The Company intends to disclose any amendment to, or waiver from, a provision of its Code of Business Conduct and Ethics that applies to the Company’s principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions, and that relates to any element of the Code of Business Conduct and Ethics, by posting such information on the Company’s website.

### Item 11. Executive Compensation

The information under the heading “Executive Compensation” is incorporated herein by reference to the Registrant’s Proxy Statement for its 2007 Annual Meeting of Shareholders to be filed with the SEC within 120 days following the end of the Company’s fiscal year.

### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information under the heading “Stock Ownership” is incorporated herein by reference to the Registrant’s Proxy Statement for its 2007 Annual Meeting of Shareholders to be filed with the SEC within 120 days following the end of the Company’s fiscal year.

The following table provides information as of December 31, 2006, regarding the Company’s equity compensation plans.

| Plan Category  | Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights | Weighted Average Exercise Price of Outstanding Options, Warrants and Rights | Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans |
|--|---|---|--|
| Equity Compensation Plans Approved by Shareholders     | 498,932   | \$19.54   | 933,024  |
| Equity Compensation Plans not Approved by Shareholders | -   | -   | -  |

### **Item 13. Certain Relationships and Related Transactions, and Director Independence**

Information under the headings “Certain Relationships and Related Party Transactions” and “Corporate Governance Information” is incorporated herein by reference to the Registrant’s Proxy Statement for its 2007 Annual Meeting of Shareholders to be filed with the SEC within 120 days following the end of the Company’s fiscal year.

### **Item 14. Principal Accountant Fees and Services**

Information under the headings “Audit Committee Report and “Independent Auditors” is incorporated herein by reference to the Registrant’s Proxy Statement for its 2007 Annual Meeting of Shareholders to be filed with the SEC within 120 days following the end of the Company’s fiscal year.

## **PART IV**

### **Item 15. Exhibits and Financial Statement Schedules**

#### **(a) List of Documents Filed as Part of this Report**

##### **(1) Financial Statements.**

The financial statements listed below and the Report of the Independent Registered Public Accounting Firm are included in this Annual Report on Form 10-K:

Report of Independent Registered Public Accounting Firm

Consolidated Statements of Financial Condition as of December 31, 2006 and 2005

Consolidated Statements of Income for the years ended December 31, 2006, 2005 and 2004

Consolidated Statements of Changes in Shareholders' Equity and Comprehensive Income for the years ended December 31, 2006, 2005 and 2004

Consolidated Statements of Cash Flows the years ended December 31, 2006, 2005 and 2004

Notes to Consolidated Financial Statements

##### **(2) Schedules.**

All schedules are omitted since the required information is either not applicable, not required, or is contained in the respective financial statements or in the notes thereto.

### (3) Exhibits.

The following is a list of all exhibits filed or incorporated by reference as part of this Report.

| <u>Exhibit No.</u> | <u>Description</u>  | <u>Location</u>   |
|--------------------|---|---|
| 3.1                | Amended and Restated Certificate of Incorporation   | Incorporated by reference to Exhibit 3.1 of the Registrant's Registration Statement on Form S-1 dated June 25, 1999 (File No. 333-76865) (The "S-1 Registration Statement") |
| 3.2                | Amended and Restated Bylaws dated May 23, 2001  | Incorporated by reference to Exhibit 3.2 of the Form 10-K for the year ended December 31, 2001, dated March 11, 2002  |
| 3.3                | Amended and Restated Bylaws dated February 18, 2004   | Incorporated by reference to Exhibit 3.3 of the Form 10-K for the year ended December 31, 2003, dated March 12, 2004  |
| 3.4                | Amended and Restated Bylaws dated February 22, 2006   | Incorporated by reference to Exhibit 3.4 of the Form 10-K for the year ended December 31, 2005, dated March 15, 2006  |
| 10.1               | 1999 Management Stock Incentive Plan  | Incorporated by reference to Exhibit 10.1 of the S-1 Registration Statement   |
| 10.2               | Amendment Number One to the FII 1999 Management Stock Incentive Plan                                  | Incorporated by reference to Exhibit 10.1 of the Form 8-K, dated July 28, 2006  |
| 10.3               | Form of Non-Qualified Stock Option Agreement Pursuant to the FII 1999 Management Stock Incentive Plan | Incorporated by reference to Exhibit 10.2 of the Form 8-K, dated July 28, 2006  |
| 10.4               | Form of Restricted Stock Award Agreement Pursuant to the FII 1999 Management Stock Incentive Plan     | Incorporated by reference to Exhibit 10.3 of the Form 8-K, dated July 28, 2006  |
| 10.5               | 1999 Directors Stock Incentive Plan   | Incorporated by reference to Exhibit 10.2 of the S-1 Registration Statement   |
| 10.6               | Stock Ownership Requirements (effective January 1, 2005)  | Incorporated by reference to Exhibit 10.4 of the Form 10-K for the year ended December 31, 2004, dated March 16, 2005   |
| 10.7               | Executive Agreement with Peter G. Humphrey  | Incorporated by reference to Exhibit 10.1 of the Form 8-K, dated June 30, 2005  |
| 10.8               | Executive Agreement with James T. Rudgers   | Incorporated by reference to Exhibit 10.2 of the Form 8-K, dated June 30, 2005  |
| 10.9               | Executive Agreement with Ronald A. Miller   | Incorporated by reference to Exhibit 10.3 of the Form 8-K, dated June 30, 2005  |
| 10.10              | Executive Agreement with Martin K. Birmingham   | Incorporated by reference to Exhibit 10.4 of the Form 8-K, dated June 30, 2005  |
| 10.11              | Agreement with Peter G. Humphrey  | Incorporated by reference to Exhibit 10.6 of the Form 8-K, dated June 30, 2005  |
| 10.12              | Executive Agreement with John J. Witkowski  | Incorporated by reference to Exhibit 10.7 of the Form 8-K, dated September 14, 2005   |
| 10.13              | Executive Agreement with George D. Hagi   | Incorporated by reference to Exhibit 10.7 of the Form 8-K, dated February 2, 2006   |



| Exhibit No. | Description  | Location  |
|-------------|--|---|
| 10.14       | Term and Revolving Credit Loan Agreements between FII and M&T Bank, dated December 15, 2003                | Incorporated by reference to Exhibit 1.1 of the Form 10-K for the year ended December 31, 2003, dated March 12, 2004                  |
| 10.15       | Second Amendment to Term Loan Credit Agreement between FI and M&T Bank, dated September 30, 2005           | Incorporated by reference to Exhibit 10.17 of the Form 10-Q for the quarterly period ended September 30, 2005, dated November 4, 2005 |
| 10.16       | Fourth Amendment to Revolving Credit Agreement between FII and M&T Bank, dated September 30, 2005          | Incorporated by reference to Exhibit 10.17 of the Form 10-Q for the quarterly period ended September 30, 2005, dated November 4, 2005 |
| 10.17       | Amended Stock Ownership Requirements, dated December 14, 2005  | Incorporated by reference to Exhibit 10.19 of the Form 10-K for the year ended December 31, 2005, dated March 15, 2006                |
| 10.18       | 2006 Annual Incentive Plan, dated March 13, 2006   | Incorporated by reference to Exhibit 10.20 of the Form 10-K for the year ended December 31, 2005, dated March 15, 2006                |
| 10.19       | Executive Enhanced Incentive Plan dated January 25, 2006   | Incorporated by reference to Exhibit 10.21 of the Form 10-K for the year ended December 31, 2005, dated March 15, 2006                |
| 10.20       | Trust Company Agreement and Plan of Merger   | Incorporated by reference to Exhibit 10.1 of the Form 8-K dated April 3, 2006   |
| 10.21       | 2007 Annual Incentive Plan, dated March 13, 2007   | Filed Herewith  |
| 10.22       | 2007 Director (Non-Management) Compensation  | Filed Herewith  |
| 11.1        | Statement of Computation of Per Share Earnings   | Incorporated by reference to Note 15 of the Registrant's consolidated financial statements under Item 8 filed herewith.               |
| 21          | Subsidiaries of Financial Institutions, Inc.   | Filed Herewith  |
| 23          | Consent of Independent Registered Public Accounting Firm   | Filed Herewith  |
| 31.1        | Certification of Annual Report on Form 10-K pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 -CEO | Filed Herewith  |
| 31.2        | Certification of Annual Report on Form 10-K pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 -CFO | Filed Herewith  |
| 32.1        | Certification of Annual Report on Form 10-K pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 -CEO | Filed Herewith  |
| 32.2        | Certification of Annual Report on Form 10-K pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 -CFO | Filed Herewith  |

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### FINANCIAL INSTITUTIONS, INC.

Date: March 13, 2007

By: Peter G. Humphrey

Peter G. Humphrey  
President and Chief Executive Officer  
(Principal Executive Officer)

By: Ronald A. Miller

Ronald A. Miller  
Executive Vice President and Chief Financial Officer  
(Principal Accounting Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, the following persons on behalf of the Registrant and in the capacities and on the date indicated have signed this report below.

| <u>Signatures</u>                                     | <u>Title</u>                                       | <u>Date</u>    |
|---|--|----------------|
| <u>Erland E. Kailbourne</u><br>Erland E. Kailbourne   | Chairman of the Board of Directors                 | March 13, 2007 |
| <u>Peter G. Humphrey</u><br>Peter G. Humphrey         | President, Chief Executive Officer<br>and Director | March 13, 2007 |
| <u>Karl V. Anderson, Jr.</u><br>Karl V. Anderson, Jr. | Director   | March 13, 2007 |
| <u>John E. Benjamin</u><br>John E. Benjamin           | Director   | March 13, 2007 |
| <u>Thomas P. Connolly</u><br>Thomas P. Connolly       | Director   | March 13, 2007 |
| <u>Barton P. Dambra</u><br>Barton P. Dambra           | Director   | March 13, 2007 |
| <u>Samuel M. Gullo</u><br>Samuel M. Gullo             | Director   | March 13, 2007 |
| <u>Susan R. Holliday</u><br>Susan R. Holliday         | Director   | March 13, 2007 |
| <u>Joseph F. Hurley</u><br>Joseph F. Hurley           | Director   | March 13, 2007 |
| <u>Robert N. Latella</u><br>Robert N. Latella         | Director   | March 13, 2007 |
| <u>John R. Tyler, Jr.</u><br>John R. Tyler, Jr.       | Director   | March 13, 2007 |
| <u>James H. Wyckoff</u><br>James H. Wyckoff           | Director   | March 13, 2007 |

**EX-31.1**  
**(Exhibit 31.1)**

**CERTIFICATION**

I, Peter G. Humphrey, certify that:

1. I have reviewed this annual report on Form 10-K of Financial Institutions, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Designed such control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of registrant's Board of Directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 13, 2007

Peter G. Humphrey

Peter G. Humphrey  
Chief Executive Officer

**EX-31.2**  
**(Exhibit 31.2)**

**CERTIFICATION**

I, Ronald A. Miller, certify that:

1. I have reviewed this annual report on Form 10-K of Financial Institutions, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) Designed such control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of registrant's Board of Directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 13, 2007

Ronald A. Miller

Ronald A. Miller  
Chief Financial Officer

**EX-32.1**  
**(Exhibit 32.1)**

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Financial Institutions, Inc. (the "Company") on Form 10-K for the period ending December 31, 2006 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Peter G. Humphrey, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

March 13, 2007

Peter G. Humphrey

Peter G. Humphrey  
Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to Financial Institutions, Inc. and will be retained by Financial Institutions, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

**EX-32.2**  
**(Exhibit 32.2)**

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Financial Institutions, Inc. (the "Company") on Form 10-K for the period ending December 31, 2006 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Ronald A. Miller, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

March 13, 2007

Ronald A. Miller

Ronald A. Miller  
Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Financial Institutions, Inc. and will be retained by Financial Institutions, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

# Investor Information

## Stock Exchange Listing

NASDAQ-GSM: FISI

## Annual Meeting

The Annual Meeting of Shareholders will be held at Financial Institutions, Inc. offices, 220 Liberty Street, Warsaw, New York, 14569, on Wednesday, May 2, 2007, at 10:00 a.m.



Financial Institutions, Inc.®

## Transfer Agent

For services such as change of address, replacement of lost certificates and changes in registered ownership, or for inquiries regarding your account, contact:

American Stock Transfer & Trust Co.  
59 Maiden Lane  
New York, NY 10038  
Tel: (800) 937-5449  
Fax: (718) 236-2641  
Website: [www.amstock.com](http://www.amstock.com)

## Investor Relations

Investors, Stock Brokers, Security Analysts and others seeking information about Financial Institutions, Inc. should contact:

Ronald A. Miller, Executive Vice President, Chief Financial Officer  
& Corporate Secretary at (585) 786-1100 or e-mail [info@fiwarsaw.com](mailto:info@fiwarsaw.com)

## Attorneys

Nixon Peabody LLP  
Rochester, New York

## Independent Auditors

KPMG LLP  
Buffalo, New York

## Affiliates

Five Star Bank  
Five Star Investment Services, Inc.  
Rochester, New York

## Website Address

[www.fiwarsaw.com](http://www.fiwarsaw.com)





Financial Institutions, Inc.<sup>®</sup>

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