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CONSOLIDATED FINANCIAL HIGHLIGHTS

$2000 \quad$ 1999* Change $\quad$| Five-Year |
| :---: |
| Compound |
| Growth Rate |


| For the year (dollars in thousands) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 24,913 | \$ | 22,460 | 11\% | 9\% |
| Other income. | 17,727 |  | 18,086 | -2\% | 14\% |
| Other expenses. | 29,696 |  | 28,456 | 4\% | 10\% |
| Net income ........ | 8,261 |  | 7,961 | 4\% | 12\% |


| At year-end (dollars in thousands) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 444,425 | \$ 436,820 | 2\% | 5\% |
| Total net loans... | 350,686 | 334,539 | 5\% | 9\% |
| Total deposits ................ | 386,966 | 371,068 | 4\% | 4\% |
|  | 50,970 | 46,719 | 9\% | 10\% |


| Per common share |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic earnings per share .... | 1.92 | \$ | 1.83 | 5\% | 13\% |
|  | 1.85 | \$ | 1.75 | 6\% | 12\% |
| Dividends declared ..-W) | 0.68 | \$ | 0.60 | 13\% | 22\% |
| Book value ....an*****) | 11.93 | \$ | 10.81 | 10\% | 10\% |
|  | 21.13 | \$ | 23.88 | -11\% | 10\% |


| Selected ratios |  |  |
| :---: | :---: | :---: |
| Return on average assets. | 1.94\% | 1.99\% |
| Return on average shareholders' equity ................... | 17.20\% | 17.97\% |

[^0]

It is a tremendous honor for me to serve as the eighth president in the 112 -year history of The Bryn Mawr Trust Company and as the second president of its parent holding company, Bryn Maws Bank Corporation. I consider my charge to be one of stewardship and a continuation of the legacy that has made our institution one of the most esteemed community banking organizations in the country.


Bryn Mawr Trust is extremely fortunate to have been led by Bob Stevens for these past 21 years. Not only has Bob maintained an enviable record of growth and profitability, but he has also led the aggressive movement of the Corporation into the wealth management area long before our competitors saw the wisdom in this strategy.
My vision for the future is very simple-that we will remain an independent, highperforming financial institution serving the needs of businesses, individuals, and affluent clients in our community and the region. By doing so, we will provide a superior return to our shareholders, all of whom are very important to us.

## A MESSAGE

 FROM THE PRESIDENTWith my arrival, we have made a number of changes in our management structure. Bob Ricciardi, Alison Gers, and Joe Rebl have agreed to head up, respectively, the Traditional Bank, the Support Bank, and the Finance Division. We are presently engaged in a national search to find the leader for our Wealth Bank. These individuals and I will comprise the Executive Management Committee and are charged with developing and executing the strategies, as approved by the Board of Directors, which will keep the Corporation moving forward.
In my past experiences, I have always welcomed a close relationship with shareholders. It will be no different here. If you have any thoughts, comments or suggestions, I would ask that you call me at 610-581-4800, which is my direct line. If you are in the main branch in Bran Maws, my office is just off the lobby. Please stop by and spend some time.

Sincerely,
Ted Peters

## Ted Peters

President and Chief Executive Officer
February 23, 2001

## Technological Advances

Great strides were made in our electronic communication capabilities. We have greatly improved our communications with our many audiences: professionals, clients, staff and the public at large.

- In mid-December, we launched our new web site (www.bmtc.com). The site provides detailed information about our organization and services. It is a gateway for clients to access their account information; Internet PC Banking Service and electronic bill payment for both individuals and businesses; our TrustWeb ${ }^{\mathrm{TM}}$, a secure Internet client access to trust, investment management, and custody accounts; and the new Advisor Web ${ }^{\mathrm{TM}}$. The site also affords visitors the opportunity to apply for a mortgage online.
- The introduction of the sophisticated new product, $A d v i s o r W e b$, proved to be a great benefit to our Custody Services Department. By taking advantage of this service, professional investment advisors can use the Internet for real-time access to portfolio and data activity. This service virtually eliminates the need for telephone calls, faxes, manual handling of data, and statement delivery. It provides significant increases in efficiency and convenience for both the advisor and custodian.
- A major effort was undertaken by Information Services to upgrade the internal communication capabilities for all employees. The internal system was converted from two separate systems to Lotus Notes, which incorporates both e-mail and scheduling capabilities into one program. The implementation program started in mid-March and was completed by the end of August.

Total Assets
In Millions of Dollars


Trust Assets
In Millions of Dollars


## Leadership Change

Early in 2001, organizational changes were announced. Frederick C. "Ted" Peters II was named President and Chief Executive Officer of Bryn Mawr Bank Corporation and The Bryn Mawr Trust Company. Mr. Peters was founder, President and Chief Executive Officer of the $1^{s t}$ Main Line Bank, and, before that, the founding President and Chief Executive Officer of the National Bank of the Main Line. Mr. Peters has 25 years of banking experience, and is a graduate of The Haverford School and Amherst College.

Robert L. Stevens, who plans to retire in August 2002, remains as Chairman for both Bryn Mawr Bank Corporation and The Bryn Mawr Trust Company. A graduate of Northwestern University, Mr. Stevens started his career at Bryn Mawr Trust in 1960, became President in 1980, and Chairman in 1995. Throughout the years, Mr . Stevens has been an influential member of the banking community and deeply committed to community service. He currently serves on the Board of Overseers of the School of Social Work at the University of Pennsylvania and is a Board Member of The Philadelphia Orchestra. During his 21 years at the helm, Bank assets have risen from $\$ 74.7$ million at year-end 1979 to $\$ 444.4$ million as of December 31, 2000.


## Reorganization

Along with the appointment of the new CEO and the retirement of the Vice-Chairman, it became necessary to create a more integrated organization structure to allow our leadership to more effectively manage the institution. There are four major divisions, each reporting to Mr. Peters:

- The Wealth Bank: Robert L. Stevens is acting as the interim head of this group that includes Investment Management, Trust Administration, Custody, Trust Tax, Employee Benefits, Insurance, and Family Office. Much attention will be paid to creating a new framework for our business development efforts to retain business, to expand relationships, and to acquire new business among the affluent segment of our market area.
- The Traditional Bank: Robert J. Ricciardi heads up this unit which brings together the deposit and loan side of the business for both individual and business customers. It includes all lending activities-business loans, personal loans and residential mortgages-as well as Community Banking, Bryn Mawr Brokerage, Risk Management and Compliance.
- The Support Bank: Alison E. Gers leads this group that includes Human Resources, Facilities, Information Systems, Banking Operations, and Marketing. This alliance includes all support activities relating to people, plant, technology and communication.
- The Finance Division: This unit is headed-up by Joseph W. Rebl, CPA. The division is currently installing a structured planning, monitoring and management process intended to keep the Corporation on track in reaching its target goals and assisting in our decision making process.

Total Average Deposits
In Millions of Dollars


Transaction Accounts Average Balance
In Millions of Dollars


The Bryn Mawr Trust Company
801, Lancaster Avenue
Bryn Mawr, Pennsylvania 19010-3396
610-525-1700
www.bmtc.com

## Senior Management

Robert L. Stevens*
Chairman
Frederick C. "Ted" Peters II*
President and Chief Executive Officer
Alison E. Gers
Executive Vice President, Administration and Operations
Joseph G. Keefer
Executive Vice President and Chief Lending Officer
Thomas M. Petro
Executive Vice President, Investment Management
Joseph W. Rebl*
Executive Vice President, Treasurer, and Chief Financial Officer
Robert J. Ricciardi*
Exectutive Vice President, Chief Credit Policy Officer and Secretary
Lisa M. Brinton
Senior Vice President, Trust Administration
Jere E. Estes
Senior Vice President, Investment Management
June M. Falcone
Senior Vice President, Banking Operations
Carmen L. Fiorentino
Senior Vice President, Commercial ó Real Estate Lending Services
Richard J. Fuchs
Senior Vice President, Community Banking
John M. Grib
Senior Vice President, Investment Management
Geoffrey L. Halberstadt*
Senior Vice President and Risk Management Officer
William A. Keefe
Senior Vice President, Investment Management
Paul M. Kistler, Jr.
Senior Vice President, Facilities and Human Resources
Donald B. Krieble
Senior Vice President, Consumer Credit Services
William R. Mixon
Senior Vice President, Information Systems and
Chief Technology Officer
Walter Smedley, III
Senior Vice President, Corporate Sales
Leo M. Stenson
Senior Vice President and Auditor
Paul C. Benedict
Group Vice President, Trust Administration
Stephen J. Collar
Group Vice President, Consumer Credit Services
Martin F. Gallagher, Jr.
Group Vice President, Commercial or Real Estate Lending Services
Joseph S. Saraceno
Group Vice President, Loan Accounting
Mame O. Skelly
Group Vice President and Comptroller

## Branch Offices

801 Lancaster Avenue
Bryn Mawr, Pennsylvania 19010-3396
18 West Eagle Road
Havertown, Pennsylvania 19083
39 West Lancaster Avenue
Paoli, Pennsylvania 19301
330 East Lancaster Avenue
Wayne, Pennsylvania 19087
One Tower Bridge
West Conshohocken, Pennsylvania 19428
312 East Lancaster Avenue
Wynnewood, Pennsylvania 19096

## Investment Management Division

6 South Bryn Mawr Avenue
Bryn Mawr, Pennsylvania

## Trust Division

10 South Bryn Mawr Avenue Bryn Mawr, Pennsylvania

## Limited Service Offices

Beaumont at Bryn Mawr Retirement Community Bryn Mawr, Pennsylvania

Bellingham Retirement Living
West Chester, Pennsylvania
Martins Run Life Care Community
Media, Pennsylvania
The Quadrangle
Haverford, Pennsylvania
Waverly Heights
Gladwyne, Pennsylvania
White Horse Village
Newtown Square, Pennsylvania
Other Financial Services
BMT Mortgage Company
A division of The Bryn Mawr Trust Company
Bryn Mawr, Pennsylvania
Patrick J. Keenan, Senior Vice President William F. Mannion, Jr., Senior Vice President

Bryn Mawr Asset Management, Inc.*
A subsidiary of Bryn Mawr Bank Corporation
Bryn Mawr, Pennsylvania
Mark A. Rioboli, President and Chief Executive Officer
Bryn Mawr Brokerage Company, Inc.
A subsidiary of Bryn Maur Bank Corporation
Bryn Mawr, Pennsylvania
Richard J. Fuchs, President and Chief Executive Officer
Bryn Mawr Finance, Inc.
A subsidiary of Joseph W. Roskos of Co.
Wilmington, Delaware
Joseph W. Rebl, President
Insurance Counsellors of Bryn Mawr, Inc.
A subsidiary of The Bryn Mawr Trust Company
Bryn Mawr, Pennsylvania
John G. Daniel, President and Chief Executive Officer
Joseph W. Roskos \& Co.
A subsidiary of Bryn Mawr Bank Corporation
2011 Renaissance Boulevard, Suite 200
King of Prussia, Pennsylvania 19406
Joseph W. Roskos, Chairman
Robert M. Fedoris, President and Chief Executive Officer

## Selected Financial Data

| For the years ended December 31, | (in thousands, except for share and per share data) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999* |  | 1998* |  | 1997* |  | 1996* |  |
| Interest income | \$ | .31,985 | \$ | 28,317 | \$ | 26,082 | \$ | 24,960 | \$ | 24,337 |
| Interest expense |  | 7,072 |  | 5,857 |  | 5,976 |  | 6,929 |  | 6,490 |
| Net interest income |  | 24,913 |  | 22,460 |  | 20,106 |  | 18,031 |  | 17,847 |
| Loan loss provision |  | 250 |  | 250 |  | 150 |  | 200 |  | 350 |
| Net interest income after loan loss provision. . |  | 24,663 |  | 22,210 |  | 19,956 |  | 17,831 |  | 17,497 |
| Other income. |  | 17,727 |  | 18,086 |  | 14,610 |  | 12,086 |  | 10.423 |
| Other expenses |  | 29,696 |  | 28,456 |  | 24,229 |  | 20,837 |  | 18,978 |
| Income before income taxes. |  | 12,694 |  | 11,840 |  | 10,337 |  | 9,080 |  | 8,942 |
| Applicable income taxes |  | 4,433 |  | 3,879 |  | 3,480 |  | 2,950 |  | 2,900 |
| Net income | \$ | 8,261 | \$ | 7,961 | \$ | 6,857 | \$ | 6,130 | \$ | 6,042 |
| Per share data: |  |  |  |  |  |  |  |  |  |  |
| Earnings per common share: |  |  |  |  |  |  |  |  |  |  |
| Basic. . . . . . . . . . . . . . . | \$ | 1.92 | \$ | 1.83 | \$ | 1.58 | \$ | 1.40 | \$ | 1.38 |
| Diluted | \$ | 1.85 | \$ | 1.75 | \$ | 1.51 | \$ | 1.33 | \$ | 1.33 |
| Dividends declared. | \$ | 0.68 | \$ | 0.60 | \$ | 0.465 | \$ | 0.36 | \$ | 0.46 |
| Weighted-average shares outstanding |  | 4,292,838 |  | 4,349,403 |  | 4,327,297 |  | 392,162 |  | 385,094 |
| Dilutive potential common shares ... |  | 161,408 |  | 193,915 |  | 225,708 |  | 203,660 |  | 151,698 |
| Adjusted weighted-average shares |  | 4,454,246 |  | 4,543,318 |  | 4,553,005 |  | 595,822 |  | 536,792 |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| At December 31, |  | 2000 |  | 1999 |  | 1998 |  | 1997 |  | 1996 |
| Total assets | \$ | 444,425 | \$ | 436,820 | \$ | 391,840 | \$ | 374,210 | \$ | 345,747 |
| Earning assets |  | 389,053 |  | 395,952 |  | 357,683 |  | 327,942 |  | 305,911 |
| Deposits.... |  | 386,966 |  | 371,068 |  | 342,357 |  | 328,806 |  | 303,183 |
| Shareholders' equity |  | 50,970 |  | 46,719 |  | 42,221 |  | 39,349 |  | 35,808 |
| Ratio of equity to assets |  | 11.47\% |  | 10.70\% |  | 10.78\% |  | 10.52\% |  | 10.36\% |
| Loans serviced for others. |  | 325,040 |  | 306,147 |  | 290,675 |  | 255,571 |  | 224,366 |
| For the years ended December 31, |  | 2000 |  | 1999 |  | 1998 |  | 1997 |  | 1996 |
| Selected financial ratios: |  |  |  |  |  |  |  |  |  |  |
| Net interest margin . |  | 6.33\% |  | 6.12\% |  | 5.99\% |  | 5.59\% |  | 5.67\% |
| Net income to: |  |  |  |  |  |  |  |  |  |  |
| Average total assets |  | 1.94\% |  | 1.99\% |  | 1.91\% |  | 1.74\% |  | 1.79\% |
| Average shareholders' equity . . . . . . . . . . |  | 17.20\% |  | 17.97\% |  | 17.06\% |  | 16.45\% |  | 18.16\% |
| Average shareholders' equity to average total assets |  | 11.28\% |  | 11.10\% |  | 11.17\% |  | 10.60\% |  | 9.88\% |
| Dividends declared per share to net income per basic common share |  | 35.42\% |  | 32.79\% |  | 29.43\% |  | 25.71\% |  | 33.33\% |

[^1]profitability. The mortgage banking segment increased its profit by $32 \%$, compared to 1999 's profit. The mortgage loan sales for 2000 were under 1999's amount by $3 \%$, but the fees earned grew by $\$ 248,000$. Offsetting this income was a $23 \%$ decrease in profits for the Trust segment. Fees from Investment Management and Trust decreased by $\$ 811,000$ or $8 \%$ over similar revenues for 1999. During 1999, five Trust officers resigned from the Bank (the "Resignations"), taking some trust accounts with them. Both the Resignations and a decrease in trust asset values in 2000 , because of the decline in overall market values, are primarily responsible for the fee decrease.

Return on average assets for the year was $1.94 \%$, compared to $1.99 \%$ in 1999, while return on average equity for 2000 was $17.20 \%$ compared to $17.97 \%$ in 1999.

## Earnings Performance

## Lines of Business

The Corporation continues to have four significant business segments or lines from which it derives its earnings. Its core business line is the Banking line of business. Additional earnings streams are obtained from its Investment Management and Trust line of business and its Mortgage Banking line of business - the origination, servicing and sale of mortgage loans to the secondary mortgage market. The fourth segment, included in "All Other" in the following segmentation analysis, derives net revenues from financial services and products, offered through the Corporations subsidiaries, as well as the Bank's subsidiary, ICBM and JWR\&Co's subsidiary B M Finance.
The Banking segment's percentage of operating profits stood at $67 \%$ for 2000 , compared to $52 \%$ for 1999. Investment Management and Trust's percentage of operating profit was $29 \%$, down from $40 \%$ for 1999 . The Mortgage Banking segment's share of operating profits increased from 7\% in 1999 to $8 \%$ in 2000, while the "All Other" segment, including the Corporation and all nonbanking subsidiaries, went from $1 \%$ in 1999 to ( $4 \%$ ) in 2000.

Following is a segmentation analysis of the results of operations for those lines of business for 2000 and 1999:
TABLE 1 - Lines of Business Segment Analysis

| (dollars in thousands) | 2000 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Banking | Trust | Mortgage Banking | All Other | Consolidated |
| Net interest income | \$24,684 | \$ | \$ 216 | 17 | \$24,917 |
| Less loan loss provision | 250 | - | - | - | 250 |
| Net interest income after loan loss provision | 24,434 | - | 216 | 17 | 24,667 |
| Other income: |  |  |  |  |  |
| Fees for investment management and trust services $\qquad$ | - | 8,973 | - | - | 8,973 |
| Service charges on |  |  |  |  |  |
| Other fees and service charges | 295 | - | 729 | - | 1,024 |
| Net gain on sale of loans. | 8 | - | 1,232 | - | 1,240 |
| Gain on sale of other real |  |  |  |  |  |
| Other operating income . . | 925 | - | - | 4,789 | 5,714 |
| Total other income | 2,386 | 8,973 | 1,961 | 4,789 | 18,109 |
| Other expenses: |  |  |  |  |  |
| Salaries-regular | 7,826 | 3,175 | 538 | 2,320 | 13,859 |
| Salaries-other | 750 | 211 | 30 | 52 | 1,043 |
| Fringe benefits | 850 | 616 | 70 | 313 | 1,849 |
| Occupancy | 3,401 | 472 | 142 | 502 | 4,517 |
| Other operating expenses. | 5,505 | 880 | 334 | 2,095 | 8,814 |
| Total other expenses | 18,332 | 5,354 | 1,114 | 5,282 | 30,082 |
| Segment profit (loss) | \$ 8,488 | \$3,619 | \$1,063 | \$ (476) | \$12,694 |
| \% of segment profit (loss) .. | 67\% | - 29\% | 8\% | (4\%) | ) $100 \%$ |
|  | 1999* |  |  |  |  |
| (dollars in thousands) | Bauking | Trust | Mortgage Banking | All Other | Consolidated |
| Net interest income | \$22,310 | \$ - | \$ 145 | \$ 5 | \$22,460 |
| Less loan loss provision. | 250 | - | - | - | 250 |
| Net interest income after loan loss provision .. | 22,060 | - | 145 | 5 | 22,210 |
| Other income: |  |  |  |  |  |
| Fees for investment management and trust services $\qquad$ | - | 9,784 | - | - | 9,784 |
| Service charges on |  |  |  |  | 1,156 |
| Other fees and service |  |  |  |  |  |
| Net gain on sale of loans . | 44 | - | 984 | - | 1,028 |
| Gain on sale of other real estate owned. | Gain on sale of other real |  |  |  |  |
| Other operating income | 908 | - | - | 4,568 | 5,476 |
| Total other income | 2,407 | 9,784 | 1,746 | 4,568 | 18,505 |
| Other expenses: |  |  |  |  |  |
| Salaries-regular. | 7,251 | 2,852 | 469 | 1,874 | 12,446 |
| Salaries-other | 1,754 | 230 | 78 | 184 | 2,246 |
| Fringe benefits | 1,474 | 565 | 80 | 215 | 2,334 |
| Occupancy | 3,090 | 476 | 149 | 456 | 4,171 |
| Other operating expenses . . . | 4,694 | 948 | 310 | 1,726 | 7,678 |
| Total other expenses | 18,263 | 5,071 | 1,086 | 4,455 | 28,875 |
| Segment profit | \$ 6,204 | \$4,713 | \$ 805 | \$ 118 | \$11,840 |
| \% of segment profit | 52\% | \% 40\% | 7\% | 1\% | 100\% |

Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance
Counseliors of Bryn Mawr, Inc., Bryn Mawr Brokerage Company, Inc., CDC
Capital Management, Inc. and Joseph W. Roskos \& Co have all been aggregated in All Other.

* Reclassified for comparative purposes.

The table reflects operating profits or losses of each
Corporate line of business before income taxes.
the 'yield on the sale of loans is the main reason for the increase in the mortgage banking segment's profitability. Following is a table showing the volume of residential mortgage loans originated and sold in the secondary mortgage market, the total net gains realized, and the yield on these loan sales:

## TABLE 2 - Summary of Loan Sale Activity

| (dollars in thousands) | $\mathbf{2 0 0 0}$ | 1999 |
| :--- | ---: | ---: |
| Volume of loans sold......... | $\mathbf{\$ 7 1 , 7 3 7}$ | $\$ 73,921$ |
| Loan fees and net gains on |  |  |
| sales. ................ | $\mathbf{1 , 2 3 2}$ | 984 |
| Yield on sales . . . . . . . . . . | $\mathbf{1 . 7 2 \%}$ | $1.33 \%$ |

As of December 31, 2000, the Bank serviced $\$ 291,903,000$ in residential mortgage loans for others, compared to $\$ 283,124,000$ in loans serviced for others at year-end 1999.

## Bryn Mawr Bank Corporation

The Corporation is a one-bank holding company, generating intercompany revenues from the rental of Corporation owned properties to the Bank. The Corporations expenses are primarily of an administrative nature. During 2000, the Corporation wrote-off $\$ 155,000$ in goodwill due to changes in the management of CDC . No such write-off was included in 1999 or 1998.

## Tax Counsellors of Bryn Mawr, Inc.

In July 1997, the Corporation established a new whollyowned subsidiary, TCBM, in order to add professional tax planning to its array of financial products and services offered to its customers. TCBM employed CPAs and an attorney (the "Tax Professionals"), having significant tax planning, preparation and financial planning capabilities. In connection with the formation of TCBM, a profit sharing agreement (the "Agreement") was developed that allowed the Tax Professionals to retain the net revenues generated by the clients brought to TCBM. The Agreement set revenue goals as a threshold to determine profitability. During 2000, TCBM did not exceed its revenue goals and reported a net profit of $\$ 0$, compared to a $\$ 5,000$ net profit reported of 1999 . During 2000, an arrangement was reached between Corporation management and the Tax Professionals terminating the Agreement. Pursuant to the arrangement, the net assets of TCBM, (all assets, excluding cash less all liabilities) as of December 31, 2000, were sold to the Tax Professionals in exchange for a note in favor of TCBM. The face value of the note is $\$ 422,000$ with a rate of $9 \%$ and a due date of September 1, 2004.

Insurance Counsellors of Bryn Mawr, Inc.
In January 1998, the Bank established a new whollyowned subsidiary, ICBM (a full-service insurance agency), to enable the Bank to offer insurance products and related services to its customer base. ICBM offers a full line of life, property and casualty and commercial lines to its customer base. During 1999, ICBM earned commissions from traditional business and the sale of large premium life insurance policies resulting in a net profit of $\$ 65,000$. No such large premium life insurance policies were sold in 2000 . Therefore, in 2000 , ICBM reported a net loss of $\$ 65,000$.

Bryn Mawr Brokerage Company, Inc.
The Corporation established B M Brokerage in January 1999, in order to make brokerage services available to its client base through an affiliation with an independent broker-dealer. Commissions earned in each year of operation were insufficient to cover related costs, therefore, during 2000, B M Brokerage reported a loss of $\$ 40,000$, compared to a loss of $\$ 6,000$ for 1999.

CDC Capital Management, Inc. (now Bryn Mawr Asset Management, Inc.)
On January 6, 1999, the Corporation acquired CDC for $\$ 281,000$ in Corporation stock, a portion of which was issued at the time of the acquisition. One-half of the remaining shares were distributed on the first amniversary of the acquisition, January 6, 2000, and the remainder will be distributed on the second amniversary, January 6 , 2001. CDC was acquired to enable the Corporation to enhance its array of financial services and products by offering investment advisory services to its clients. Goodwill of $\$ 177,000$ was recorded on the corporation's books, to be amortized over a 10 -year life. During 2000, there were changes in CDC's management. Based on the foregoing events, in June 2000 the balance of the remaining goodwill of $\$ 155,000$ was written-off of the Corporation's books. CDC reported a net loss of $\$ 65,000$ for 2000 , compared to a net profit of $\$ 6,000$ for 1999. In November 2000, an amendment was made to the Articles of Incorporation to change the name of the corporation to Bryn Mawr Asset Management, Inc. and registered CDC Capital Management, Inc. as a fictitious name.

Joseph W. Roskos \& Co.
On April 1, 1999, the Corporation acquired JWR\&CCo, effective January 1, 1999, for $\$ \mathbf{4}, 195,000$, through a combination of Corporation stock and cash. Goodwill in the amount of $\$ 3,300,000$ was recorded on the Corporation's books, to be amortized over a 20 -year life. JWR\&Co was acquired to expand the products and services being offered by the Corporation through its

The "following table shows an analysis of the composition of net interest income for each of the last three years. Interest income on loans includes fees on loans of $\$ 625,000, \$ 465,000$ and $\$ 413,000$ in 2000,1999 and 1998 respectively. The average loau balances include nonaccrual loans. All average balances are calculated on a daily basis. Yields on investment securities are not calculated on a tax-equivalent basis.

TABLE 3 - Analyses of Interest Rates and Interest Differential

| (dollars in thousands) | 2000 |  |  | 1999** |  |  | 1998** |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest <br> Income/ <br> Expense | Average Rates Earned/ Paid | Average Balance | Interest Income/ Expense | Average Rates Earned/ Paid | Average Balance | Interest <br> Income/ <br> Expense | Average Rates Earned/ Paid |
| Assets: <br> Cash and due from banks | \$ 22,345 | \$ - | -\% | \$ 22,060 | \$ - | -\% | \$ 19,065 | \$ - | -\% |
| Interest-bearing deposits with other banks* | 1,623 | 90 | 5.5 | 2,173 | 103 | 4.7 | 1,345 | 68 | 5.1 |
| Federal funds sold* | 6,174 | 373 | 6.0 | 12,272 | 609 | 5.0 | 15,665 | 824 | 5.3 |
| Investment securities available for sale: |  |  |  |  |  |  |  |  |  |
| Taxable* . . . . . . . . . . . . . . . . | 26,482 | 1,558 | 5.9 | 30,440 | 1,698 | 5.6 | 31,760 | 1,880 | 5.9 |
| Tax-exempt* | 2,495 | 108 | 4.3 | 4,162 | 183 | 4.4 | 4,953 | 224 | 4.5 |
| Total investment securities. | 28,977 | 1,666 | 5.7 | 34,602 | 1,881 | 5.4 | 36,713 | 2,104 | 5.7 |
| Loans* | 346,921 | 29,856 | 8.5 | 310,214 | 25,724 | 8.3 | 274,882 | 23,085 | 8.4 |
| Less allowance for loan losses | $(4,352)$ | - | - | $(4,257)$ | - | - | $(4,088)$ | - | - |
| Net loans | 342,569 | 29,856 | 8.7 | 305,957 | 25,724 | 8.4 | 270,794 | 23,085 | 8.5 |
| Other assets. | 23,897 | - | - | 21,997 | - | - | 16,278 | - | - |
| Total assets | \$425,585 | \$31,985 | - | \$399,061 | \$28,317 | - | \$359,860 | \$26,081 | - |
| Liabilities: |  |  |  |  |  |  |  |  |  |
| Demand deposits, noninterestbearing | \$ 96,215 | \$ - | -\% | \$ 92,098 | \$ - | -\% | \$ 82,773 | \$ - | -\% |
| Savings deposits | 192,141 | 2,697 | 1.4 | 184,505 | 2,533 | 1.4 | 169,785 | 2,923 | 1.7 |
| Time deposits . | 70,819 | 3,596 | 5.1 | 65,000 | 3,008 | 4.6 | 61,503 | 3,052 | 5.0 |
| Short term borrowings | 10,342 | 693 | 6.7 | 4,658 | 266 | 5.7 | - | - | - |
| Federal funds purchased . . . . . . . | 1,283 | 86 | 6.7 | 954 | 50 | 5.2 | 18 | 1 | 5.6 |
| Other liabilities . . . . . . . . . . . . . . | 6,765 | - | - | 7,554 | - | - | 5,595 | - | - |
| Total liabilities | 377,565 | 7,072 | - | 354,769 | 5,857 | - | 319,674 | 5,976 | - |
| Shareholders' equity | 48,020 | - | - | 44,292 | - | - | 40,186 | - | - |
| Total liabilities and sharehoiders' equity | \$425,585 | \$ 7,072 | - | \$399,061 | \$ 5,857 | - | \$359,860 | \$ 5,976 | - |
| Total earning assets* . . . . . . . | \$383,695 | - | - | \$359,261 | - | - | \$328,605 | - | - |
| Interest income to earning assets. . | - | - | 8.3\% | - | - | 7.9\% | - | - | 7.9\% |
| Interest expense to earning |  |  |  |  |  |  |  |  |  |
| Net yield on interest-earning assets $\qquad$ | - | - | 6.5 | - | - | 6.3 | - | - | 6.1 |
| Average effective rate paid on interest-bearing liabilities . . . . . . | Average effective rate paid on |  |  |  |  |  |  |  | 2.6 |
| Average effective cost on total deposits | - - | - | 1.9 | - | - | 1.7 | - | - | 1.9 |
| Net interest margin | - | - | 6.33 | - | - | 6.12 | - | - | 5.99 |
| Earning assets to interest-bearing |  |  |  |  |  |  |  |  |  |
| *Indicates earning assets. |  |  |  |  |  |  |  |  |  |
| **Reclassified for comparatiue | urposes. |  |  |  |  |  |  |  |  |

TABLE 6 - Allocation of the Allowance for Possible Loan Losses
The table below allocates the balance of the allowance for possible loan losses by loan category and the corresponding percentage of loans to total loans for each loan category for the last five years:

|  | December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  | 1998 |  | 1997 |  | 1996 |  |
|  | $\%$ <br> Loans <br> to <br> Total <br> Loans |  | $\begin{gathered} \hline \% \\ \text { Loans } \\ \text { to } \\ \text { Total } \\ \text { Loans } \\ \hline \end{gathered}$ |  | $\%$ <br> Loans <br> to <br> Total <br> Loans |  | \%LoanstoTotalLoans |  | $\%$ <br> Loans <br> to <br> Total <br> Loans |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| (dollars in thousands) |  |  |  |  |  |  |  |  |  |  |
| Balance at end of period applicable to: |  |  |  |  |  |  |  |  |  |  |
| Commercial and industrial . . . . . . . . . | \$1,193 | 41.5\% | \$ 151 | 39.7\% | \$ 427 | 31.8\% | \$ 316 | 28.1\% | \$ 483 | 28.8\% |
| Real estate-construction. | 7 | 3.0 | 33 | 4.2 | 81 | 4.7 | 1,111 | 5.1 | 751 | 2.9 |
| Real estate-mortgage | 56 | 38.3 | 228 | 35.4 | 161 | 39.3 | 184 | 38.2 | 289 | 36.9 |
| Consumer . . . . . . . . | 248 | 17.2 | 279 | 20.7 | 301 | 24.2 | 465 | 28.6 | 609 | 31.4 |
| Unallocated | 2,816 | - | 3,709 | - | 3,130 | - | 1,998 | - | 2,050 | - |
| Total | \$4,320 | 100.0\% | \$4,400 | 100.0\% | \$4,100 | 100.0\% | \$4,074 | 100.0\% | \$4,182 | 100.0\% |

The loan loss reserve allocation reflects a reserve based on specific loan loss reserve allocations on loans reviewed individually as well as an average historical loan write-off percentage for loans in each specific loan category not individually reviewed and is also increased by an additional percentage to reflect current market conditions. As a part of the internal loan review process, loans considered impaired under SFAS No. 114 are individually reviewed and, when deemed appropriate, a specific portion of the loan loss reserve is allocated to the respective impaired loans.
Refer to page 26 for further discussion of the Corporation's loan review process.

## Other Income

The following table details other income for the years ended December 31, 2000 and 1999, and the percent change from year to year:

## TABLE 7 - Other Income

|  | 2000 | 1999* | \% Change |
| :---: | :---: | :---: | :---: |
| Fees for trust services | \$ 8,973 | \$ 9,784 | (8\%) |
| Service charges on deposit accounts | 1,144 | 1,156 | (1\%) |
| Other fees and service charges | 1,024 | 1,016 | 1\% |
| Net gain on sale of loans | 1,240 | 1,028 | 21\% |
| Gain on the sale of other real estate owned. $\qquad$ | 14 | 45 | (69\%) |
| Fees earned from family business office services | 2,429 | 1,947 | 25\% |
| Investment advisory and brokerage fees | 957 | 1,218 | (21\%) |
| Tax consulting fees | 793 | 702 | 13\% |
| Insurance commission income | 191 | 326 | (41\%) |
| Other operating income | 962 | 864 | 11\% |
|  | \$17,727 | \$18,086 | (2\%) |

* Reclassified for comparative purposes

In addition to net interest income, the Bank's three operating segments, as well as TCBM, ICBM, B M Brokerage, CDC and JWR\&Co, generate various streams of fee-based income, including Investment Mauagement and Trust income, service charges on deposit accounts, loan servicing income, consulting fees and gains/losses on loan sales.
As discussed in the "Lines of Business" section on pages $15,16,17$ and 18 , the decrease in other income in 2000 from 1999 levels was primarily a result of a decrease in revenues from investment management and trust services.

Fees for investment management and trust services declined $\$ 811,000$ or $8 \%$ from year to year. Refer to the discussion under the heading "Investment Management and Trust Line of Business" on page 16 of this report. As discussed in the "Mortgage Banking Line of Business" section, the $\$ 212,000$ or $21 \%$ increase in gains on the sale of loans was directly attributable to a 39 basis point increase in the yield on the sale of residential mortgage loans to the secondary mortgage market.
Fees from the JWR\&Co family office business amounted to $\$ 2,429,000$ for 2000 , a $\$ 482,000$ or $25 \%$ increase of fees earned in 1999. This increase is directly attributable to increased client activity during 2000 compared to 1999. Investment advisory and brokerage fees declined $\$ 261,000$ or $21 \%$ from $\$ 1,218,000$ for 1999 to $\$ 957,000$ for 2000 . The primary reason for this decline was a reduction in fees earned by CDC in 2000, directly related to the change in CDC's management, as previously discussed.
Insurance commission income decreased $\$ 135,000$ or $41 \%$, from $\$ 326,000$ for 1999 to $\$ 191,000$ for 2000. During 1999, ICBM earned commissions on some large life insurance premiums. No such commissions were earned during 2000. This is the primary reason for the decrease in insurance commission income. Other operating income increased $\$ 98,000$ or $11 \%$ in 2000 from 1999 levels, primarily due to sweep fees paid on the commercial and personal accounts, which grew by $\$ 187,000$. This fee growth is directly attributable to growth in the Bank's off-balance sheet mutual fund balances, which increased from $\$ 100,372,000$ at

## Fivanclal Condition

## Investment Securities

Management has elected to classify $100 \%$ of the investment portfolio as available for sale. Therefore, the investment portfolio was carried at its estimated market value of $\$ 26,907,000$ and $\$ 29,611,000$ as of December 31, 2000 and 1999 , respectively. The amortized cost of the portfolio as of December 31,2000 was $\$ 26,971,000$, resulting in net unrealized losses of $\$ 64,000$. The amortized cost of the portfolio at December 31, 1999 was $\$ 30,201,000$, resulting in net unrealized losses of $\$ 590,000$.

The maturity distribution and weighted average yields on a fully tax-equivalent basis of investment securities at December 31, 2000, are as follows:

TABLE 9 - Investment Porffolio

| (dollars in thousands) | $\begin{aligned} & \text { Maturing } \\ & \text { during } \\ & 2001 \end{aligned}$ | $\begin{aligned} & \text { Maturing } \\ & \text { from } \\ & 2002 \\ & \text { through } \\ & 2005 \end{aligned}$ | $\begin{gathered} \text { Maturing } \\ \text { from } \\ 2006 \\ \text { through } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { Maturing } \\ \text { after } \\ 2010 \end{gathered}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Obligations of the U.S. Government and agencies: |  |  |  |  |  |
| Book value | \$3,994 | \$18,918 | \$- | \$ | \$22,912 |
| Weighted average yield | 5.7\% | 5.7\% | - | - | 5.7\% |
| State and political subdivisions: |  |  |  |  |  |
| Book value . . . | 365 | 1,392 | - | - | 1,757 |
| Weighted average yield | 5.9\% | 6.4\% | - | - | 6.3\% |
| Other investment securities: |  |  |  |  |  |
| Book value | - | 150 | - | 2,088 | 2,238 |
| Weighted average yield | - | 7.7\% | - | 6.5\% | 6.6\% |
| Total book value. | \$4,359 | \$20,460 | \$- | \$2,088 | \$26,907 |
| Weighted average yield $\qquad$ | 5.7\% | 5.8\% | - | 6.5\% | 6.2\% |

In addition to $\$ 3,509,000$ in maturities during 2000 , $\$ 252,000$ in investments were sold. During 2000, purchases of investment securities amounted to $\$ 445,000$. Those transactions were primarily responsible for the $\$ 2,704,000$ or $9 \%$ decrease in the investment portfolio from December 31, 1999, to December 31, 2000. At December 31, 2000, approximately $85 \%$ of the investment porffolio consisted of fixed rate U.S.
Government and U.S. Government Agency securities. The Corporation does not own any derivative investments and does not plan to purchase any of those investments in the foreseeable future.

## Loans

For financial reporting purposes, both fixed and floating rate home equity loans, collateralized by mortgages, are included in other permanent mortgage loans. Floating rate personal lines of credit loans (the Bank's "CreditLine" product) are included in consumer loans.

A breakdown of the loan portfolio by major categories at December 31 for each of the last five years is as follows:

TABLE 10 - Loan Portfolio

| (in thousands) | December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 1998 | 1997 | 1996 |
| Real estate loans: |  |  |  |  |  |
| Permanent mortgage loans. . | \$135,777 | \$134,495 | \$110,535 | \$102,474 | \$ 95,588 |
| Construction loans. . | 10,642 | 14,398 | 13,204 | 13,647 | 7,639 |
| Commercial and |  |  |  |  |  |
| industrial loans | 147,398 | 119,835 | 89,368 | 75,474 | 74,688 |
| Consumer loans | 61,189 | 70,211 | 68,078 | 76,963 | 81,512 |
| Total | \$355,006 | \$338,939 | \$281,185 | \$268,558 | \$259,427 |

The maturity distribution of the loan portfolio, excluding loans secured by one-family residential property and consumer loans, at December 31, 2000, is shown below.

| (in thousands) | Maturing during 2001 | Maturing <br> from <br> 2002 <br> through <br> 2005 | $\begin{aligned} & \text { Maturing } \\ & \text { after } \\ & \mathbf{2 0 0 5} \end{aligned}$ | Total |
| :---: | :---: | :---: | :---: | :---: |
| Commercial, financial, and agricultural | \$78,767 | \$34,423 | \$34,208 | \$147,398 |
| Real estate-construction. | 8,268 | 2,374 | - | 10,642 |
| Real estate-other | 2,667 | 8,182 | 35,620 | 46,469 |
| Total | \$89,702 | \$44,979 | \$69,828 | \$204,509 |
| Interest sensitivity on the above loans: |  |  |  |  |
| Loans with predetermined rates. | \$ 6,724 | \$29,916 | \$27,892 | \$ 64,532 |
| Loans with adjustable or floating rates | 82,978 | 15,063 | 41,936 | 139,977 |
| Total | \$89,702 | \$44,979 | \$69,828 | \$204,509 |

There are no scheduled prepayments on the loans included in the maturity distributions.
$\$ 13,662,000$ or $23 \%$ decrease in outstanding indirect automobile paper, from $\$ 58,758,000$ at December 31, 1999 to $\$ 45,096,000$ at December 31, 2000, is primarily responsible for this decrease. Competition from automobile manufacturers' credit facilities and lower costing financing from home equity loans continues to be a source of major competition for this product.
As of December 31, 2000 , the construction loan portfolio decreased by $\$ 3,756,000$ or $26 \%$, from $\$ 14,398,000$ at December 31, 1999, to $\$ 10,642,000$ at Decenber 31, 2000. As of December 31, 1999 and 2000, the construction lending portfolio had neither any non-performing loans nor any loans delinquent 30 days or more.

## Deposits

The Bank attracts deposits from within its market area by offering various deposit instruments, including savings accounts, NOW accounts, money market accounts, and certificates of deposit.
Total deposits increased $\mathbf{4} \%$ to $\$ 386,966,000$ at December 31,2000 , from $\$ 371,068,000$ at year-end 1999. Short-term borrowings decreased by $\$ 10,000,000$ from December 31, 1999 to December 31, 2000. A more meaningful measure of the change in deposits and shortterm borrowings is average daily balances. As illustrated in Table 12, average daily deposit balances increased $5 \%$. A change in the mix of deposits, growing higher cost CD balances by $9 \%$ on average and growth in average outstanding short-term borrowings, is primarily responsible for a 22 basis point increase in the Bank's overall cost of funds, from $1.69 \%$ for 1999 to $1.91 \%$ for 2000. However, strong growth in the Corporation's earning assets, combined with three increases in the prime rate during 2000 , increasing the prime rate 100 basis points, are primarily responsible for a 21 basis point increase in the Corporation's net interest margin, from $6.12 \%$ for 1999 to $6.33 \%$ for 2000 .
The following table presents the average balances of deposits and the percentage change for the years indicated:
TABLE 12 - Average Daily Balances of Deposits

| (dollars in thousands) | 2000 | 1999 | $\begin{gathered} \text { \% Change } \\ 2000 \text { vs. } 1999 \\ \hline \end{gathered}$ | 1998 | $\begin{gathered} \text { \% Change } \\ 1999 \mathrm{vs.} 1998 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Demand deposits, non-interestbearing. . . . . . . | \$ 96,215 | \$ 92,098 | 4.5\% | \$ 82,773 | 11.3\% |
| Market rate accounts. | 50,633 | 49,871 | 1.5 | 44,325 | 12.5 |
| NOW accounts | 100,158 | 93,769 | 6.8 | 85,317 | 9.9 |
| Regular savings | 41,350 | 40,865 | 1.2 | 40,143 | 1.8 |
|  | 192,141 | 184,505 | 4.1 | 169,785 | 8.7 |
| Time deposits | 70,819 | 65,000 | 9.0 | 61,503 | 5.7 |
| Total. | \$359,175 | \$341,603 | 5.1\% | \$314,061 | 8.8\% |

The following table shows the maturity of certificates of deposit of $\$ 100,000$ or greater as of December 31, 2000:

## TABLE 13 - Maturity of Certificates of Deposit of $\$ 100,000$ or Greater

| (in thousands) |  |
| :---: | :---: |
| Three months or less | \$12,926 |
| Three to six months | 1,379 |
| Six to twelve months | 3,319 |
| Greater than twelve months | 2,488 |
| Total | \$20,112 |

## Capital Adequacy

At December 31, 2000, total shareholders' equity of the Corporation was $\$ 50,970,000$, a $\$ 4,251,000$ or $9 \%$ increase over $\$ 46,719,000$ at December 31, 1999. Increasing the capital was the addition of earnings, less dividends for the year, as well as the increase in the market value of the investment securities year to year. As of December 31, 2000, shareholders' equity included unrealized losses on investment securities, net of deferred taxes, of $\$ 42,000$ compared to unrealized losses on investment securities, net of taxes, of $\$ 389,000$ at December 31, 1999. This change caused a $\$ 347,000$ increase to shareholders' equity from December 31, 1999 to December 31, 2000.
The Corporation and the Bank are required to meet certain regulatory capital adequacy guidelines. Under these guidelines, risk-based capital ratios measure capital as a percentage of risk-adjusted assets. Risk-adjusted assets are determined by assigning various weights to all assets and off-balance sheet arrangements, such as letters of credit and loan commitments, based on the associated risk.

The Bank's risk-based capital ratios at December 31, 2000 and 1999 are listed below. These ratios are all in excess of the minimum required capital ratios, also listed below.
TABLE 14 - Risk-Based Capital Ratios

|  | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Actual | Minimum Required | Actual | Minimum Required |
| Tier I capital ratio | 9.77\% | 4.00\% | 10.34\% | 4.00\% |
| Total capital ratio. | 10.91 | 8.00 | 11.54 | 8.00 |

The FDIC has created a statutory framework for capital requirements that established five categories of capital strength, ranging from a high of "well-capitalized" to a low of "critically under capitalized". As of December 31, 2000 and 1999, the Bank exceeded the levels required to meet the definition of a "well-capitalized" bank. Management anticipates that the Corporation and the
adjustments' deemed necessary to the loan loss reserve balance are made on a timely basis.
The Corporation is regulated and periodically inspected by The Federal Reserve Board. The Bank, a state member bank of the Federal Reserve System and the Pennsylvania Department of Banking, is also regulated and periodically examined by both these entities. There are no recommendations by the regulators, which would have a material effect on the Corporation's liquidity, capital resources, or results of operations.

## Asset and Liability Management

Through its Asset/Liability Committee ("ALCO") and the application of Risk Management Policies and Procedures, the Bank seeks to minimize its exposure to interest rate risk as well as to maintain sufficient liquidity and capital compliance.

## Interest Rate Sensitivity

The difference between interest sensitive assets and interest sensitive deposits, stated in dollars, is referred to as the interest rate sensitivity gap. A positive gap is created when interest rate sensitive assets exceed interest rate sensitive deposits. A positive interest rate sensitive gap will result in a greater portion of assets compared to deposits repricing with changes in interest rates within specified time periods. The opposite effect results from a negative gap. In practice, however, there may be a lag in repricing some products in comparison to others. A positive gap in the short-term, 30 days or less, in a rising interest rate environment should produce an increase in net interest income. The converse is true of a negative gap in a rising interest rate environment.

As shown in the following table, the Bank is presently asset interest rate sensitive in the short-term, 30 days or less category.

TABLE 16 - Interest Rate Sensitivity Analysis as of December 31, 2000

| (dollars in thousands) | Repricing Periods |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 0 \text { to } 30 \\ \text { Days } \end{gathered}$ | $\begin{gathered} 31 \text { to } 90 \\ \text { Days } \end{gathered}$ | $\begin{gathered} 91 \text { to } 180 \\ \text { Days } \\ \hline \end{gathered}$ | $\begin{gathered} 181 \text { to } 365 \\ \text { Days } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Over } \\ & 1 \text { Year } \end{aligned}$ | Non-Rate Sensitive | Total |
| Assets: Interest-bearing deposits with other banks $\qquad$ | \$ 262 | \$ | \$ 48 | \$ | \$ | \$ 12 |  |
| Federal funds sold . . . . . . . . . . . . | 6,395 | - | - | - | - - |  | 6,395 |
| Investment securities | 69 | - | 1,000 | 7,365 | 16,538 | 1,935 | 26,907 |
| Loans | 109,597 | 9,358 | 15,522 | 29,508 | 191,021 | $(4,320)$ | 350,686 |
| Cash and due from banks | - | - | - | - - | - | 34,656 | 34,656 |
| Other assets | - | - | - | - | - | 25,459 | 25,459 |
| Total assets | \$116,323 | \$ 9,358 | \$ 16,570 | \$ 36,873 | \$207,559 | \$ 57,742 | \$444,425 |
| Liabilities and shareholders' equity: Demand, noninterest-bearing | \$ 32,946 | \$ - |  | \$ - | \$ - | \$ 82,684 | \$115,630 |
| Savings deposits . . . . . . . . . | 7,032 | 14,064 | 21,096 | 42,194 | 117,048 | - | 201,434 |
| Time deposits . . | 17,901 | 10,718 | 10,076 | 20,163 | 11,044 | - | 69,902 |
| Other liabilities | - | - | - | - | - | 6,489 | 6,489 |
| Shareholders' equity | - | - | - | - | - | 50,970 | 50,970 |
| Total liabilities and shareholders' equity | \$ 57,879 | \$ 24,782 | \$ 31,172 | \$ 62,357 | \$128,092 | \$140,143 | \$444,425 |
| Gap | \$ 58,444 | \$(15,424) | \$(14,602) | \$( 25,484 ) | \$ 79,467 | \$ $(82,401)$ | \$ |
| Cumulative gap | \$ 58,444 | \$ 43,020 | \$ 28,418 | \$ 2,934 | \$ 82,401 | \$ | \$ |
| Cumulative earning assets as a ratio o interest bearing liabilities. | 201\% | 152\% | 125\% | 102\% | 127\% | - | - |

December 31, 1998 and 1999, respectively. The ratio of the allowance for possible loan losses to total outstanding loans was $1.46 \%$ and $1.30 \%$ at December 31, 1998 and 1999, respectively.

## Other Income

Other income increased $\$ 3,476,000$ or $24 \%$ in 1999 from 1998 levels. The Corporation acquired JWR\&Co and CDC in January 1999 and established B M Brokerage at year-end 1998 (the "New Companies"). Fees earned by the New Companies amounted to $\$ 3,165,000$ for 1999. No such fees were earned in 1998. Fees for Investment Management and Trust services increased $\$ 512,000$ or $6 \%$. Net gains on the sale of mortgage loans decreased $\$ 654,000$ or $39 \%$, due primarily to a $45 \%$ decrease in the sale of residential mortgage loans to the secondary mortgage market, from $\$ 134,676,000$ in 1998 compared to $\$ 73,921,000$ in 1999.

## Other Expenses

Other expenses increased by $\$ 4,227,000$ or $17 \%$ in 1999 over 1998. Regular salaries increased $\$ 2,157,000$ or $21 \%$, due primarily to the addition of the New Companies' staffs. Exclusive of these companies, regular salary expense increased $10 \%$ in 1999 , due primarily to merit increases and staffing additions during 1999. Salaries-other, primarily incentive based, decreased $\$ 149,000$ or $6 \%$. The decrease was primarily related to Investment Management and Trust incentive-based compensation.

Employee benefit costs increased by $\$ 426,000$ or $22 \%$. Of this increase, $\$ 119,000$ relates to employee benefits costs associated with the New Companies. The cost of the Corporation's pension plan increased $\$ 158,000$, while social security and medical insurance premiums grew by $\$ 76,000$ and $\$ 45,000$, respectively.
Occupancy expenses increased $\$ 536,000$ or $39 \%$ in 1999 , compared to 1998. The largest increase relates to occupancy costs associated with two buildings leased during 1999 by the Bank. These costs amounted to $\$ 294,000$. The Bank also received rental income from these buildings during 1999. The net cost of the buildings for 1999 was $\$ 61,000$. Occupancy costs associated with the New Companies amounted to $\$ 182,000$. No such expenses were incurred in 1998.
The $\$ 151,000$ or $8 \%$ increase in furniture, fixtures and equipment expense was primarily due to $\$ 46,000$ in rental expense for office equipment, as some Bank departments were relocated in anticipation of renovations within the main Bank building.
The cost of professional fees increased by $\$ 337,000$ or $42 \%$. The primary reason for this increase was
solicitation fees paid for business referrals to CDC in the routine operation of CDC's investment advisory business. CDC incurred $\$ 565,000$ of solicitation fees in 1999 . No such fees were incurred in 1998. Exclusive of these fees, professional fees decreased by $\$ 228,000$ due to a recovery of legal fees in 1999, related to a previously charged-off loan.

Stationery and supplies expense increased $\$ 54,000$ or $15 \%$, due primarily to additional costs in 1999 for the production of new product brochures and letterhead for the New Companies.
Insurance, including the Corporation's business coverage premiums and FDIC deposit insurance premiums, increased by $\$ 160,000$ or $75 \%$ in 1999 compared to 1998. FDIC insurance premiums remained level to 1998. The cost of the Corporation's insurance coverage increased, partially reflecting the addition of the New Companies, as well as expanded policy limits.
In January 1999, goodwill amounting to $\$ 3,477,000$ was recorded on the Corporation's books as a result of the acquisition of CDC and NWR\&Co. Amortization of $\$ 183,000$ of goodwill was incurred during 1999. No such amortization was incurred during 1998.
Other operating expenses increased $\$ 373,000$ or $12 \%$ from 1998 to 1999. Included in 1999's expense were expenses of the New Companies of $\$ 238,000$. Exclusive of these expenses, other operating expenses increased by 4\% over 1998 levels.

## Income Taxes

The income tax provision for 1999 was $\$ 3,879,000$, or a $32.8 \%$ effective rate, compared to $\$ 3.480,000$, or a $33.7 \%$ effective rate, for 1998.

## Consolidated Statements Of Income

| For the years ended December 31 |  | 2000 |  | 1999* |  | 1998* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income: |  |  |  |  |  |  |
| Interest income: |  |  |  |  |  |  |
| Interest and fees on loans | \$ | 29,856 | \$ | 25,724 | \$ | 23,085 |
| Interest on federal funds sold |  | 373 |  | 609 |  | $82 \pm$ |
| Interest and dividends on investment securities: |  |  |  |  |  |  |
| Taxable interest income |  | 1,512 |  | 1,702 |  | 1,864 |
| Tax-exempt interest income |  | 108 |  | 183 |  | $22 \pm$ |
| Dividend income |  | 136 |  | 99 |  | 85 |
| Total interest income |  | 31,985 |  | 28,317 |  | 26,082 |
| Interest expense on deposits. |  | 6,300 |  | 5,542 |  | 5,975 |
| Interest expense on federal funds purchased |  | 86 |  | 50 |  | 1 |
| Interest expense on other borrowings. . . . . |  | 686 |  | 265 |  | - |
| Total interest expense |  | 7,072 |  | 5,857 |  | 5,976 |
| Net interest income |  | 24,913 |  | 22,460 |  | 20,106 |
| Loan loss provision |  | 250 |  | 250 |  | 150 |
| Net interest income after loan loss provision. |  | 24,663 |  | 22,210 |  | 19.956 |
| Other income: |  |  |  |  |  |  |
| Fees for investment management and trust services |  | 8,973 |  | 9,784 |  | 9,272 |
| Service charges on deposit accounts |  | 1,144 |  | 1,156 |  | 1,169 |
| Other fees and service charges |  | 1,024 |  | 1,016 |  | 950 |
| Net gain on sale of loans |  | 1,240 |  | 1,028 |  | 1,682 |
| Gain on sale of other real estate owned |  | 14 |  | 45 |  | 224 |
| Fees earned from family business office services |  | 2,429 |  | 1,947 |  | - |
| Investment advisory and brokerage fees |  | 957 |  | 1,218 |  | - |
| Tax consulting fees. |  | 793 |  | 702 |  | 655 |
| Insurance commission income |  | 191 |  | 326 |  | 188 |
| Other operating income |  | 962 |  | 864 |  | $\underline{4} 70$ |
| Total other income |  | 17,727 |  | 18,086 |  | 14,610 |
| Other expenses: |  |  |  |  |  |  |
| Salaries-regular |  | 13,859 |  | 12,446 |  | 10,289 |
| Salaries-other . |  | 1,043 |  | 2,226 |  | 2,375 |
| Employee benefits |  | 1,849 |  | 2,334 |  | 1,908 |
| Occupancy expense |  | 2,100 |  | 1,928 |  | 1,392 |
| Furniture, fixtures, and equipment |  | 2,140 |  | 1,968 |  | 1,817 |
| Advertising. |  | 1,235 |  | 1,290 |  | 1,283 |
| Professional fees. |  | 1,667 |  | 1,148 |  | 811 |
| Computer processing |  | 556 |  | 560 |  | 569 |
| Stationery and supplies |  | 391 |  | 408 |  | 354 |
| Insurance . . . . . . |  | 526 |  | 373 |  | 213 |
| Goodwill amortization |  | 324 |  | 183 |  | - |
| Net (profit) cost of operation of other real estate owned |  | (1) |  | 8 |  | 7 |
| Other operating expenses. |  | 4,007 |  | 3,584 |  | 3,211 |
| Total other expenses |  | 29,696 |  | 28,456 |  | 24,229 |
| Income before income taxes. |  | 12,694 |  | 11,840 |  | 10,337 |
| Applicable income taxes |  | 4,433 |  | 3,879 |  | 3,480 |
| Net income | \$ | 8,261 | \$ | 7,961 | \$ | 6,857 |
| Basic earnings per share | \$ | 1.92 | \$ | 1.83 | \$ | 1.58 |
| Diluted earnings per share. | \$ | 1.85 | \$ | 1.75 | \$ | 1.51 |
| Weighted-average shares outstanding |  | 4,292,838 |  | 4,349,403 |  | ,327,297 |
| Dilutive potential common shares |  | 161,408 |  | 193,915 |  | 225,708 |
| Adjusted weighted-average shares . . . . |  | 4,454,246 |  | 4,543,318 |  | 4,553,005 |

[^2]
## Consolidated Statements Of Changes In Shareholders' Equity

| For the years ended December 31, 2000, 1999 and 1998 | Shares of Common Stock issued | $\begin{aligned} & \text { Common } \\ & \text { Stock } \end{aligned}$ | Paid-in Capital | Retained Earnings | Unrealized Gains (Losses) | Treasury Stock |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, December 31, 1997 | 2,519,379 | \$2,519 | \$ 4,589 | \$34,946 | \$ 62 | $(2,767)$ |
| Net income | - | - | . - | - 6,857 | - |  |
| Dividends declared, \$0.465 per share | - | - | - | $(2,012)$ | - | - |
| Change in unrealized gains (losses), net of income taxes of $\$ 21,000$ | - | - | - | , | 38 |  |
| 2-for-1 stock split. | 2,525,339 | 2,525 | $(2,525)$ | - | - | - |
| Tax benefit from gains on stock option exercise | - | - | 173 | - | - |  |
| Purchase of treasury stock | - | - | - | - | - | $(2,519)$ |
| Retirement of treasury stock | $(5,740)$ | (5) | (163) | - | - | 71 |
| Common stock issued | 28,100 | 28 | 404 | - | - | - |
| Balance, December 31, 1998 | 5,067,078 | 5,067 | 2,478 | 39,791 | 100 | $(5,215)$ |
| Net income | - | - | - - | 7,961 | - | - |
| Dividends declared, $\$ 0.60$ per share | - | - | . - | $(2,603)$ | - | - |
| Change in urrealized gains (losses), net of income taxes of $(\$ 252,000)$ | - | - | - | (2,603) | (489) | - |
| Tax benefit from gains on stock option exercise. | - | - | 213 | - | - | - |
| Purchase of treasury stock | -- | - | - | - | - | $(2,530)$ |
| Retirement of treasury stock | $(11,059)$ | (11) | (241) | - | - | 57 |
| Common stock issued. | 123,589 | 124 | 2,017 | - | - |  |
| Balance, December 31, 1999 | 5,179,608 | 5,180 | 4,467 | 45,149 | (389) | $(7,688)$ |
| Net income | - | - | - | 8,261 | - | - |
| Dividends declared, \$0.68 per share | - | - | - | $(2,922)$ | - |  |
| Change in unrealized gains (losses), net of income taxes of \$179,000 | - | - | - | ) | 347 |  |
| Tax benefit from gains on stock option exercise. | - | - | 196 | - | - | - |
| Purchase of treasury stock | - | - | - | - | - | $(1,677)$ |
| Retirement of treasury stock | $(21,083)$ | (21) | (415) | - | - |  |
| Common stock issued. | 45,194 | 45 | 356 | - | - |  |
| Balance, December 31, 2000 | 5,203,719 | \$5,204 | \$ 4,604 | \$50,488 | \$ (42) | $(9,284)$ |

## Consolidated Statements Of Comprehensive Income

| For the years ended December 31, | 2000 | 1999 | 1998 |
| :---: | :---: | :---: | :---: |
| Net income | \$8,261 | \$7,961 | \$6,857 |
| Other comprehensive income: |  |  |  |
| Unrealized holding gain (losses) arising during the period | 526 | (741) | 59 |
| Deferred income tax benefit (expense) on unrealized holding (losses) gains arising during the period. | (179) | 252 | (21) |
| Comprehensive net income | \$8,608 | \$7,472 | \$6,895 |

The accompanying notes are an integral part of the consolidated financial statements.
the present value of expected future cash flows or at the loan's market price. Impaired loans measured by the fair value of the loan's collateral amounted to $\$ 10,000$ and $\$ 720,000$, respectively.

If the loan valuation is less than the recorded value of the loan, an impairment reserve is established for the difference. The impairment reserve is established by either an allocation of the reserve for loan losses or by a provision for loan losses, depending on the adequacy of the reserve for loan losses. All impairment reserves established in either 2000 or 1999 were allocated from the existing reserve for loan losses. As of December 31, 2000 there were no impaired loans for which there is a related allowance for loan losses. As of December 31, 1999 there were \$679,000 of impaired loans for which there is a related allowance for loan losses. There was no related allowance for loan loss on impaired as of December 31, 2000. The total related allowance for loan loss on impaired loans at December 31, 1999 was $\$ 110,000$. Impaired loans for which no loan loss allowance was allocated amounted to $\$ 10,000$ and $\$ 41,000$ at December 31, 2000 and 1999. Average impaired loans during both 2000 and 1999 amounted to $\$ 337,000$ and $\$ 1,088,000$, respectively.

When a loan is classified as impaired, it is put on nonaccrual status and any income subsequently collected is credited to the outstanding principal balance. Therefore, no interest income was reported on outstanding loans while considered impaired in either 2000 or 1999. Loans may be removed from impaired status and returned to accrual status when all principal and interest amounts contractually due are reasonably assured of repayment within an acceptable period of time and there is a sustained period of repayment performance by the borrower, with a minimum repayment of at least six months, in accordance with the contractual terms of interest and principal. Subsequent income recognition would be recorded under the existing terms of the loan. Based on the above criteria, $\$ 41,000$ in loan balances considered impaired was removed from impaired status during 2000 and $\$ 1,283,000$ in loan balances were removed from impaired status and returned to accrual status during 1999.

Smaller balance, homogeneous loans, exclusively consumer loans, when included in non-performing loans, for practical consideration, are not put on a non-accrual status nor is the current accrued interest receivable reversed from income. Once deemed uncollectable, the outstanding loan and accumulated interest balances are charged off through the loan loss reserve on a timely basis.

## Loan loss provision:

The loan loss provision charged to operating expenses is based on those factors which, in management's judgement, deserve current recognition in estimating possible loan losses including the continuing evaluation of the loan portfolio and the Bank's past loan loss experience. The allowance for possible loan losses is an amount that management believes will be adequate to absorb losses inherent in existing loans.

## Other real estate owned:

Other real estate owned ("OREO") consists of properties acquired by foreclosure. These assets are carried at the lower of cost or estimated fair value at the time the loan is foreclosed less estimated cost to sell. The amounts recoverable from OREO could differ materially from the amounts used in arriving at the net carrying value of the assets because of future market factors beyond the control of the Bank. Costs to improve the property are capitalized, whereas costs of holding the property are charged to expense.

## Deferred loan fees:

The Bank defers all loan fees and related direct loan origination costs. Deferred loan fees and costs are generally capitalized and amortized as yield adjustment over the life of the loan using the interest method.

## Mortgage Servicing Rights:

An asset is recognized for mortgage servicing rights acquired through purchase or origination. Capitalized amounts are amortized in proportion to and over the period of estimated net servicing rights. When mortgage loans are sold with servicing retained, the total cost of the mortgage loan is allocated to the loans and the servicing rights, based on their fair values. The Bank performs a periodic review for impairment of the fair value of outstanding mortgage servicing rights.

## Premises and equipment:

Premises and equipment are stated at cost, less accumulated depreciation. The provision for depreciation is computed on a straight-line basis over the estimated useful lives, as follows: premises-10 to 50 years, and equipment- 3 to 20 years. Leasehold improvements are amortized over the shorter of the estimated useful life or the term of the lease. Maintenance and repairs are charged to expense; major renewals and betterments are capitalized. Gains and losses on dispositions are reflected in current operations.

## 4. Loans: ${ }^{\text { }}$

Loans outstanding at December 31 are detailed by category as follows:

| (in thousands) | 2000 | 1999 |
| :---: | :---: | :---: |
| Real estate loans: |  |  |
| Permanent mortgage loans | \$136,113 | \$134,960 |
| Construction loans | 10,717 | 14,496 |
| Commercial and industrial loans | 147,398 | 119,835 |
| Loans to individuals for household, family, and other consumer expenditures . . . . . | 61,189 | 70,211 |
| Subtotal | 355,417 | 339,502 |
| Less: Allowance for loan losses | $(4,320)$ | $(4,400)$ |
| Net deferred loan fees | (411) | (563) |
| Loans, net | \$350,686 | \$334,539 |
| Unadvanced loan funds | \$126,522 | \$113,682 |
| Loans with predetermined rates | 189,810 | 187,413 |
| Loans with adjustable or floating rates | 165,196 | 151,526 |
| Total. | \$355,006 | \$338,939 |

All loans past due 90 days or more, except consumer loans, are placed on nonaccrual status. Nonperforming loans amounted to $\$ 81,000$ and $\$ 792,000$ at December 31, 2000 and 1999, respectively. Forgone interest on nonaccrual loans was $\$ 29,000, \$ 121,000$, and $\$ 230,000$ in 2000,1999 , and 1998 , respectively. There was one impaired loan at December 31, 2000 in the amount of $\$ 10,000$. There were three impaired loans at December 31,1999 , amounting to $\$ 720,000$. During 2000, one loan amounting to $\$ 646,000$ was paid off and no interest was recorded on this loan. A loan amounting to $\$ 33,000$ was charged off and a loan amounting to $\$ 41,000$ was returned to performing status, adding $\$ 4,000$ to interest income in 2000 .

## 5. Allowance For Possible Loan Losses:

The summary of the changes in the allowance for possible loan losses is as follows:

| (in thousands) | 2000 | 1999 | 1998 |
| :---: | :---: | :---: | :---: |
| Balance, January 1 | \$4,400 | \$4,100 | \$4,074 |
| Charge-offs | (399) | (197) | (243) |
| Recoveries | 69 | 247 | 119 |
| Net charge-offs / recoveries | (330) | 50 | (124) |
| Loan loss provision | 250 | 250 | 150 |
| Balance, December 31. | \$4,320 | \$4,400 | \$4,100 |

## 6. Premises and Equipment:

A summary of premises and equipment at December 31 is as follows:

| (in thousands) | 2000 | 1999 |
| :---: | :---: | :---: |
| Land | \$ 2,973 | \$ 2,973 |
| Buildings | 12,703 | 11,439 |
| Furniture and equipment | 12,117 | 11,484 |
| Leasehold improvements | 529 | 494 |
|  | 28,322 | 26,390 |
| Less accumulated depreciation | 15,928 | 14,510 |
| Total | \$12,394 | \$11,880 |

Depreciation expense for the years ended December 31, 2000,1999 and 1998 amounted to $\$ 1,489,000$, $\$ 1,285,000$ and $\$ 1,221,000$, respectively. Future minimum rent commitments under various operating leases are as follows:

| 2001 | \$ 223,000 |
| :---: | :---: |
| 2002 | \$ 223,000 |
| 2003 | \$ 223,000 |
| 2004 | \$ 248,000 |
| 2005 | \$ 248,000 |
| Therea | \$5,968,000 |

The leases contain options to extend for one 10 year period. The cost of such rentals is not included in the above. Total rent expense for the years ended December $31,2000,1999$ and 1998 amounted to $\$ 273,000$, $\$ 186,000$, and $\$ 0$, respectively.

As of December 31, 2000, the Corporation has borrowings outstanding of $\$ 638,000$. The borrowings are collateralized by a property with a book value of $\$ 1,651,000$. The weighted average interest rate on the borrowings was $8.50 \%$ in 2000 and 1999.

## 7. Deposits:

Following is a summary of deposits as of December 31,

|  | 2000 | 1999 |
| :---: | :---: | :---: |
| Regular savings | \$ 40,171 | \$ 43,186 |
| NOW accounts | 111,087 | 98,834 |
| Market rate accounts | 50,176 | 52,037 |
| Time deposits (less than \$100,000) | 49,790 | 55,947 |
| Time deposits, \$100,000 or more | 20,112 | 22,274 |
| Total interest bearing deposits. | 271,336 | 272,278 |
| Non-interest bearing deposits | 115,630 | 98,790 |
| Total deposits | \$386,966 | \$371,068 |

The aggregate amount of deposit overdrafts included as loans as of December 31, 2000 and 1999 were $\$ 3,369,040$ and $\$ 160,787$, respectively.

The carrying amount and estimated fair value of the Corporation's financial instruments at December 31 are as follows:

| (in thousands) | 2000 |  | 1999 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying Amount | $\begin{gathered} \text { Estimated } \\ \text { Fair } \\ \text { Value } \end{gathered}$ | Carrying <br> Amount | Estimated Fair Value |
| Financial assets: Cash and due from banks $\qquad$ | \$ 34,656 | \$ 34,656 | \$ 17,914 | \$ 17,914 |
| Interest-bearing deposits with other banks . | 322 | 322 | 13,690 | 13,690 |
| Federal funds sold | 6,395 | 6,395 | 17,609 | 17,609 |
| Investment securities | 26,907 | 26,907 | 29,714 | 29,714 |
| Net loans | 351,108 | 353,184 | 334,539 | 337,071 |
| Total financial assets. . . . | \$419,388 | \$421,464 | \$413,466 | \$415,998 |
| Financial liabilities: Deposits | \$386,966 | \$387,049 | \$371,068 | \$370,704 |
| Short term borrowings | - | - | 10,000 | 10,000 |
| Other liabilities | 601 | 601 | 638 | 638 |
| Total financial liabilities. | \$387,567 | \$387,650 | \$381,706 | \$381,342 |
| Off-balance sheet instruments . . | \$137,221 | \$137,221 | \$121,564 | \$121,564 |

## 10. Applicable Federal Income Taxes:

The components of the net deferred tax asset as of December 31 are as follows:

| (in thousands) | 2000 | 1999 |
| :---: | :---: | :---: |
| Deferred tax assets: |  |  |
| Loan loss reserve. | \$ 892 | \$ 790 |
| Pension and other postretirement benefits | - | 307 |
| Deferred compensation | 22 | 257 |
| Other reserves | 108 | 138 |
| Unrealized depreciation on investment securities. | 22 | 201 |
|  | 1,044 | 1,693 |
| Deferred tax liabilities: |  |  |
| Depreciation | (260) | (252) |
| Pension and other postretirement benefits | (12) | - |
| Total net deferred tax assets | \$ 772 | \$1,441 |

No valuation allowance was recorded as of December 31, 2000 and 1999.

The provisions for federal income taxes consist of the
following:

| (in thousands) | 2000 | 1999 | 1998 |
| :---: | :---: | :---: | :---: |
| Currently payable | \$4,923 | \$4,076 | \$3,286 |
| Deferred | -(490) | (197) | 194 |
| Total. | \$4,433 | \$3,879 | \$3,480 |

The sources of temporary differences resulting in deferred federal income taxes and the approximate tax effect of each are as follows:

| (in thousands) | 2000 | 1999 | 1998 |
| :---: | :---: | :---: | :---: |
| Other real estate owned |  |  | \$ - |
| Loan loss provision | - |  | (51) |
| Depreciation |  | - | (12) |
| Pension expense | - | 11 | (38) |
| Deferred loan fees | - | - | 57 |
| Other | - | (107) | - |
| Change in deferred balance | (669) | (354) | - |
| Change in unrealized gain on securities | 179 | 253 |  |
| Total | \$(490) | \$(197) | \$(20) |

Applicable federal income taxes differed from the amount derived by applying the statutory federal tax rate to income as follows:
(in thousands)
Computed tax expense @ stated rate. .

| 2000 | 1999 | 1998 |
| ---: | ---: | ---: |
| $\$ 4,316$ | $\$ 4,026$ | $\$ 3,515$ |
| $(121)$ | $(164)$ | $(334)$ |
| 110 | 62 |  |
| $\mathbf{1 2 8}$ | $(45)$ | 299 |
| $\$ 4,433$ | $\$ 3,879$ | $\$ 3,480$ |

The following table provides the components of net periodic cost (income) for the plans for years ended December 31, 2000, 1999 and 1998:

|  | Pension Benefits |  |  | Postretirement Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 1998 | 2000 | 1999 | 1998 |
| Service cost | \$ 733 | \$ 927 | \$ 701 | \$ 7 | \$ 7 | \$ 9 |
| Interest cost | 1,123 | 1,078 | 900 | 107 | 83 | 141 |
| Expected return on plan assets | $(1,962)$ | $(1,739)$ | $(1,428)$ | 0 | 0 | 0 |
| Amortization of prior service cost | 158 | 158 | 52 | 0 | 0 | 0 |
| Amortization of transition obligation (asset) | 0 | 0 | 0 | 26 | 25 | 78 |
| Amortization of net actuarial (gain) loss | (895) | (418) | (375) | 34 | 25 | 17 |
| Net periodic (benefit) cost | \$ (843) | \$ 6 | \$ (150) | \$174 | \$140 | \$245 |

## Sensitivity Analysis, Postretirement Benefits <br> Effect on total of service and interest cost components Effect on accumulated postretirement benefit obligation

| 1-Percentage <br> Point Lncrease | 1-Percentage <br> Point Decrease |
| :---: | :---: |
| $\$ 7,544$ | $\$(6,906)$ |
| 93,868 | $(86,648)$ |

## 12. Stock Option Plan:

Since December 31, 1988, the Corporation has maintained a stock option and stock appreciation rights plan (the "Stock Option Plan"), which is described below. The Corporation applies APB Opinion 25 and related interpretations in accounting for the Stock Option Plan. Accordingly, no compensation cost has been recognized for the Stock Option Plan. Had compensation for the Corporation's Stock Option Plan been determined based on the fair value at the grant date for awards in 2000, 1999 and 1998 , consistent with the optional provisions of Statement of Financial Accounting Standards No. 123, "Accounting for Stock Based Compensation", the Corporation's net income and earnings per share would have been reduced to the pro forma amounts indicated below:

|  | 2000 |  | 1999 | 1998 |
| :--- | :---: | :---: | :---: | :---: |
| Net income—as reported $\ldots \ldots \ldots \ldots \ldots$ | $\$ 8,261$ | $\$ 7,961$ | $\$ 6,857$ |  |
| Net income pro forma $\ldots \ldots \ldots \ldots$ | $\$ \ldots, 037$ | $\$ 7,636$ | $\$ 6,373$ |  |
| Basic earnings per share-as reported $\ldots$ | $\$ 1.92$ | $\$ 1.83$ | $\$ 1.58$ |  |
| Basic earnings per share-pro forma $\ldots$ | $\$ 1.87$ | $\$ 1.76$ | $\$ 1.47$ |  |

The fair value of each option granted is estimated on the date of the grant using the Black-Scholes option pricing model with the following weighted-average assumptions
used for grants in 1998, 1999 and 2000: dividend yield of 3.25 percent, expected volatility of 17.5 percent, expected life of six years and risk-free interest rates of $6.7,7.1$ and 6.5 percent, respectively.

The Plan had, prior to 1994 , up to 216,000 authorized and unissued or Treasury shares of the Corporation's common stock reserved for issuance under the Plan. During 1994, the shareholders' approved an additional 217,720 shares for issuance under the Plan. The option to purchase shares of the Corporation's common stock was issued to key officers. During 1995, the shareholder's approved the issuance of 80,000 shares, 20,000 to be granted to outside directors, for 4 years after each Annual Meeting. The option price was set at the last sale price for the stock on the 3rd business day following the Corporation's Annual Meeting. Options totaling 76,000 shares of Corporation stock were issued under the outside directors' plan. During 1998, the shareholders approved the issuance of up to 217,606 shares available for issuance to both employees and directors. The price will be determined by the Corporation's Compensation Committee of the Board of Directors at the time the option is granted.

## 14.oFinancial Instruments with Off-Balance Sheet Risk and Concentration of Credit Risk:

The Corporation is a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recoginzed in the consolidated statements of financial condition. The contractual amounts of those instruments reflect the extent of involvement the Corporation has in particular classes of financial instruments.
The Corporation's exposure to credit loss in the event of nonperformance by the counterparty to the financial instrument of conmitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. The Corporation uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet financial instruments.
Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the agreement. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Some of the commitments are expected to expire without being drawn upon, and the total commitment amounts do not necessarily represent future cash requirements. Total commitments to extend credit at December 31, 2000 are $\$ 126,522,000$. The Corporation evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Corporation upon extension of credit, is based on management's credit evaluation of the counterparty. Collateral varies but may include accounts receivable, marketable securities, inventory, property, plant and equipment, residential real estate, and incomeproducing commercial properties.
Standby letters of credit are conditional commitments issued by the Bank to a customer for a third party. Such standby letters of credits are issued to support private borrowing arrangements. The credit risk involved in issuing standby letters of credit is similar to that involved in extending loan facilities to customers. The collateral varies, but may include accounts receivable, marketable securities, inventory, property, plant and equipment, and residential real estate for those commitments for which collateral is deemed necessary. The Corporation's obligation under standby letters of credit as of December 31, 1999 amounted to $\$ 10,699,000$. There were no outstanding bankers acceptances as of December 31, 2000.

As of December 31, 2000, the Corporation had no loans sold with recourse outstanding.
The Corporation grants construction, commercial, residential mortgage, and consumer loans to customers primarily in Southeastern Pemnsylvania. Although the Corporation has a diversified loan portfolio, its debtors' ${ }^{2}$ ability to honor their contracts is substantially dependent upon the general economic conditions of the region.

## 15. Risks and Uncertainties:

The earnings of the Corporation depend on the earnings of the Bank. The Bank's earnings are dependent upon both the level of net interest income and non-interest revenue streams, primarily fees for trust services, that are earned annually. Accordingly, the earnings of the Corporation are subject to risks and uncertainties surrounding both its exposure to changes in the interest rate environment and movements in financial markets.
Most of the Bank's lending activity is with customers located in southeastern Penmsylvania. Lending is spread between commercial, consumer and real estate related loans, including construction lending. While these loan concentrations represent a potential concentration of credit risk, the Bank's credit loss experience compares favorably to the Bank's peer group credit loss experience.
The financial statements of the Corporation are prepared in conformity with generally accepted accounting principles that require management to make estimates and assumptions that affect the reported amounts of assets and liabilities, as well as disclosures of contingent assets and liabilities at the date of the fmancial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.
Significant estimates are made by management in determining the allowance for possible loan losses and the carrying value of other real estate owned. Consideration is given to a variety of factors in establishing these estimates, including current economic conditions, the results of the internal loan review process, delinquency statistics, borrowers perceived financial and managerial strengths and the adequacy of supporting collateral, if collateral dependent, or the present value of future cash flows. Since the allowance for possible loan losses and the carrying value of other real estate owned are dependent, to a great extent, on general and other economic conditions beyond the Bank's control, it is at least reasonably possible that the estimates of the allowance for possible loan losses could differ materially from currently reported values in the near term.

The Corporation's and the Bank's actual capital amounts and ratios as of December 31, 2000 and 1999 are presented in the following table:

December 31, 2000
Total (Tier II) Capital to Risk Weighted Assets:


December 31, 1999
Total (Tier II) Capital to Risk Weighted Assets:


The Bank .
Tier I Captial to Risk Weighted Assets:
Consolidated
The Bank
Total Capital to Total Assets (Leverage Ratio):
Consolidated
The Bank
18. Selected Quarterly Financial Data (unaudited):

|  |  |
| :---: | :---: |
| (In thousands, except per share data) |  |
| Interest expense |  |
| Net interest income |  |
| Provision for loan losses |  |
| Income before income taxes |  |
| Net income |  |
| Basic earnings per share |  |
| Diluted earnings per share |  |
| (In thousands, except per share data) |  |
| Interest income |  |
| Interest expense |  |
| Net interest income |  |
| Provision for loan losses |  |
| Income before income taxes |  |
| Net income |  |
| Basic earnings per share |  |
| Diluted earnings per share |  |

*Reclassified for comparative purposes.

| Actual |  | Minimum Capital <br> Requirement | Minimum <br> to be Well <br> Capitalized <br> Amount |  |
| :--- | :--- | :--- | :--- | :--- |
| Amount | Ratio | Amount | Ratio | Amoun |


| $\$ 52,363$ | $13.61 \%$ |  | $8.0 \%$ | N/A |
| ---: | ---: | ---: | ---: | ---: |
| 41,240 | $10.91 \%$ | $\$ 30,231$ | $8.0 \%$ | $\$ 37,789$ |
|  |  |  |  |  |
| 48,043 | $12.49 \%$ |  | $4.0 \%$ | N/A |
| 36,920 | $9.77 \%$ | 15,116 | $4.0 \%$ | 22,674 |
|  |  |  |  |  |
| 48,043 | $11.29 \%$ |  | $4.0 \%$ | N/A |
| 36,920 | $8.86 \%$ | 16,675 | $4.0 \%$ | 20,844 |


| $\$ 48,214$ | $12.19 \%$ |  | $8.0 \%$ | N/A |
| ---: | ---: | ---: | ---: | ---: |
| 42,277 | $11.54 \%$ | $\$ 29,298$ | $8.0 \%$ | $\$ 36,623$ |
|  |  |  |  |  |
| 43,814 | $11.08 \%$ |  | $4.0 \%$ | N/A |
| 37,877 | $10.34 \%$ | 14,649 | $4.0 \%$ | 21,974 |
|  |  |  |  |  |
| 46,719 | $10.70 \%$ |  | $4.0 \%$ | N/A |
| 37,487 | $8.76 \%$ | 17,126 | $4.0 \%$ | 21,408 |


| Quarters ending 2000 |  |  |  |
| ---: | ---: | ---: | ---: |
| $3 / 31$ | $/ 30$ | $9 / 30$ | $12 / 31$ |
| $\$ 7,619$ | $\$ 7,897$ | $\$ 8,084$ | $\$ 8,385$ |
| 1,599 | 1,677 | 1,835 | 1,961 |
| 6,020 | 6,220 | 6,249 | 6,424 |
| 63 | 62 | 63 | 62 |
| 2,945 | 2,851 | 3,445 | 3,453 |
| 1,960 | 1,707 | 2,303 | 2,291 |
| 0.45 | 0.40 | 0.54 | 0.54 |
| 0.44 | 0.38 | 0.52 | 0.52 |


| Quarters ending 1999* |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 / 3 1}$ | $6 / 30$ | $9 / 30$ | $12 / 31$ |
| $\$ 6,632$ | $\$ 7,197$ | $\$ 7,046$ | $\$ 7,442$ |
| 1,344 | 1,336 | 1,467 | 1,710 |
| 5,288 | 5,861 | 5,579 | 5,732 |
| 63 | 62 | 62 | 63 |
| 2,842 | 2,892 | 2,952 | 3,154 |
| 1,842 | 2,002 | 2,026 | 2,091 |
| 0.42 | 0.46 | 0.47 | 0.48 |
| 0.40 | 0.44 | 0.45 | 0.46 |

## 20. Segment Information:

The Corporation's principal operating segments are structured around the financial services provided its customers. The banking segment gathers deposits and makes funds available for loans to its customers. The Banks Investment Management and Trust segment provides both corporate and individual investment management and trust products and services. The Bank's mortgage banking segment originates and sells residential mortgage loans to the secondary mortgage market.
Segment information for the years ended December 31, 2000, 1999, and 1998 is as follows:

|  | 2000 |  |  |  |  | 1999* |  |  |  |  |  |  |  | 1998* |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Banking | Trust | Mortgage Banking | $\begin{aligned} & \text { All } \\ & \text { Other } \end{aligned}$ | Consolidated | Banking | Trust | Mortgage Banking |  |  |  | Consolidated |  | Banking | Trust | Mortgage <br> Banking | All Other | Consolidated |
| Net interest income. | \$ 24,684 | \$ - | \$ 216 | \$ 17 | \$ 24,917 | \$ 22,310 | \$ - |  | 145 \$ |  | 5 \$ | \$ | 22,460 | \$ 20,052 | \$ | 51 | 3 | \$ 20,106 |
| Less loan loss provision | 250 | . - | - | - | 250 | 250 | - |  | - |  | 一 | - | 250 | 150 | - | - | - | 150 |
| Net interest income after loan loss provision..... . | 24,434 | - | 216 | 17 | 24,667 | 22,060 | - |  | 145 |  | 5 | 2 | 22,210 | 19,902 | - | 51 | 3 | 19,956 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Service charges on deposit accounts ... | 1,144 | - |  | - | 1,144 | - | 9,784 |  | - |  | - |  | 9,784 | - | 9,272 | - | - | 9,272 |
| Other fees and service charges . . . . | 295 | - | 729 | - | 1,024 | 1,156 | - |  | - |  | - |  | 1,156 | 1,169 | - | - | - | 1,169 |
| Net gain on sale of loans | 8 | - | 1,232 | - | 1,240 | 254 | - |  | 762 |  | - |  | 1,016 | 249 | - | 701 | - | 950 |
| Gain on sale of other real estate owned | 14 | - | - | - | 14 | 44 | - |  | 984 |  | - |  | 1,028 | 35 | - | 1,647 | - | 1,682 |
| Other operating income | 925 | - | - | 4,789 | 5,714 | 908 | - |  | - |  | 4,568 |  | 5,476 | 487 | - | - | 1,079 | 1,566 |
| Total other income | 2,386 | 8,973 | 1,961 | 4,789 | 18,109 | 2,407 | 9,784 |  | 1,746 |  | 4,568 |  | 18,505 | 2,164 | 9,272 | 2,348 | 1,079 | 14,863 |
| Other expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries-regular | 7,826 | 3,175 | 538 | 2,320 | 13,859 | 7,251 | 2,852 |  | 469 78 |  | 1,874 184 |  | 12,446 | 6,489 | 2,863 386 | 417 | 180 | 10,289 2,375 |
| Salaries-other . | 750 | 211 | 30 | 52 | 1,043 | 1,754 | 230 |  | 78 |  | 184 |  | 2,246 | 1,692 | 386 | 117 74 | 180 | 2,375 1,908 |
| Fringe benefits | 850 | 616 | 70 | 313 | 1,849 | 1,474 | 565 |  | 80 |  | 215 |  | 2,334 | 1,232 | 549 | 74 | r3 | 1,908 3,457 |
| Occupancy ... | 3,401 | 472 | 142 | 502 | 4,517 | 3,090 | 476 |  | 149 |  | 456 |  | 4,171 | 2,785 | 422 | 62 | 188 | 3,457 |
| Other operating expenses. | 5,505 | 880 | 334 | 2,095 | 8,814 | 4,694 | 948 |  | 310 |  | 1,726 |  | 7,678 | 4,537 | 898 | 400 | 618 | 6,453 |
| Total other expenses | 18,332 | 5,354 | 1,114 | 5,282 | 30,082 | 18,263 | 5,071 |  | 1,086 |  | 4,455 |  | 28,875 | 16,735 | 5,118 | 1,070 | 1,559 | 24,482 |
| Segment profit (loss) . . . . . . | 8,488 | 3,619 | 1,063 | (476) | 12,694 | 6,204 | 4,713 |  | 805 |  | 118 |  | 11,840 | 5,331 | 4,154 | 1,329 | (477) | 10,337 |
| Intersegment (revenues) expenses | $176$ | 181 | - | (319) | ) | 176 | 181 |  | - |  | (357) |  |  | 38 | 181 | - | (219) | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\%$ of segment profit (loss).. | 68\% | 30\% | 8\% | (6)\% | 100\% | 54\% | 41\% |  |  |  | (2)\% | \% | 100\% | 52\% | \% 42\% | 13\% | (7)\% | \% 100\% |
| Total assets at |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures. . | . \$ 2,108 | \$ 47 | \$ 16 | \$ 359 | \$ 2,530 | \$759 | \$ 95 |  | 14 |  | 236 | \$ | 1,104 | \$ 2,108 | \$ 370 | \$ 93 | \$ 30 | \$ 2,601 |
| Depreciation and amortization | $\text { . } \$ \quad 1,314$ | \$ 153 | \$ 34 | \$ 520 | \$ 2,021 | \$693 | \$ 162 |  |  |  | 435 | \$ | 1,319 | \|\$ 1,146 | \$ 139 | \$ 16 | \$ 106 | \$ 1,407 |

Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance Counsellors of Bryn Mawr, Inc., Bryn
Mawr Brokerage Company, Inc., CDC Capital Management, Inc., Joseph W. Roskos \& Company and Bryn Mawr Finance, Inc. have all been aggregated in All Other.
*Reclassified for comparative purposes.


[^0]:    * Reclassified for comparative purposes.

[^1]:    *Reclassified for comparative purposes.

[^2]:    The accompanying notes are an integral part of the consolidated financial statements.
    *Reclassified for comparative purposes.

