 Bryn Mawr Bank Corporation 1999 Annual Report


## Bryn Mawr Bank Corporation

## Consolldated Financial Highlights

| For the year | 1999 | 1998* | Change | Five-Year Compound Growth Rate |
| :---: | :---: | :---: | :---: | :---: |
| dollars in thousand |  |  |  |  |
| Net interest income | 22,460 | \$ 20,106 | 12\% | 8\% |
| Other income | 18,610 | 15,076 | 23 | 17 |
| Other expenses . | 28,980 | 24,695 | 17 | 11 |
| Net income | 7,961 | 6,857 | 16 | 14 |
| At year end |  |  |  |  |
| DOLLARS IN THOUSANDS |  |  |  |  |
| Total assets | \$436,820 | \$391,840 | 11\% | 6\% |
| Total net loans | 334,539 | 277,085 | 21 | 8 |
| Total deposits . | 371,068 | 342,357 | 8 | 4 |
| Shareholders' equity | 46,719 | 42,221 | 11 | 11 |
| Per common share |  |  |  |  |
| Earnings per common share | \$ 1.83 | \$ 1.58 | $16 \%$ | $15 \%$ |
| Earnings per common share-assuming dilution . | $1.75$ | \$ 1.51 | 16 | 14 |
| Dividends declared | 0.60 | 0.465 | 29 | 30 |
| Book value . . . | 10.74 | 9.81 | 9 | 12 |
| Closing price | 23.88 | 27.25 | (12) | 25 |
| Selected ratios |  |  |  |  |
| Return on average assets | 1.99\% | 1.91\% | - | - |
| Return on average shareholders' equity . . | 17.97\% | 17.06\% | - | - |

## Dear Shareholders:

From left:
Robert L. Stevens
Diane C. McDonald
Samuel C. Wasson, Jr.

The Corporation's financial performance this year was solid; net income increased $16 \%$. Our results show very well, especially against traditional banks. What we have accomplished in the way of expanding our revenue streams separates us from all but a few banking institutions. Revenue from non-interest related banking services, a key indicator of our Bank's development as a diverse financial service operation, amounted to $\$ 18.6$ million this past year. Net interest income, traditional banking profit, was $\$ 22.5$ million. So, $45 \%$ of our revenue is now fee-based. We've grown revenues from these fees at a $15 \%$ average annual rate over the last ten years.

And, though we've grown, we continue to possess a unique combination of three elements which separate us from every other banking institution I know of: our people, our size, and the breadth of our services lines.

We've a wide range of financial services in place: financial planning, investment management, personal financial accounting, insurance, tax advice, and foundation management, all in addition to traditional banking. Assembling the services has not been difficult; meshing them into cohesive offerings, understandable to our customers, has proved more challenging than I imagined. We've still much to do to bring the service offerings we have to our clients in a seamless, thoughtful way.

The year's activities were dominated by two controlling factors. First, was the addition of two new subsidiaries: Joseph W. Roskos \& Co., a personal financial accounting and tax firm which is the area's premier Family Office service provider; and CDC Capital Management, Inc., a registered investment advisory firm. The second factor was the departure of several in our Investment Management and Trust Division.

The departure of these employees, and the loss of business that resulted, coincided with the shift in culture which I initiated in the fall of 1998, and the commitment I've asked from everyone. I intend to create an organization fully aligned with client-oriented service and professional excellence, one which encourages open, candid communication, and trustworthy relationships, both within the Corporation and with clients.

To accomplish our organizational development, I have engaged a professional consulting firm, which we have been working with for over a year, to create a "Learning Organization." Happily, I can see results, both within me, and in those around me, but a bumpy road it is!

Joseph W. Roskos, who joined the Corporation in January as CEO of Joseph W. Roskos \& Co., our Family Office, has responsibility for our Trust Division and has added five seasoned professionals to our Trust Administration staff, the backbone of the division. Three investment professionals have been hired in 1999. And to strengthen the Investment Management services we offer-through Investment Counsellors of Bryn Mawr, the Trust Division, CDC Capital Management, Inc., and Bryn Mawr Brokerage Company, Inc.-at year end, I appointed Thomas M. Petro to lead that effort. Tom came to the Bank ten years ago and has proven to be an excellent manager.

The quality of our investment management services has remained consistent. We have been a large-cap growth style manager since 1988, and have continued to provide a fine investment performance, as measured by our flagship fund offering which advanced $25 \%$ this year, exceeding the Standard \& Poor 500 average. We have, over many years, delivered consistently fine investment performance.

So, we had an excellent year, and, more importantly, we're making headway despite our growing pains. I'll keep on pressing to have us develop, learn, and grow. I've been CEO for twenty years, and an employee for forty. My goal is to see that Bryn Mawr Bank Corporation becomes one of the country's premier providers of personal financial service to wealthy families. Members of the Board and I are working on my succession to insure a smooth transition when the time is right.

Finally, let me attempt, now, to put what we do for clients in understandable order for you. We help create, manage, protect, and transfer wealth for our clients.

## Creation

- investment advice
- savings
- loans (business/personal)
- $401(\mathrm{k})$ management


## Management

- investment management
- family office (bill paying/tax returns)
- cash management (personal/business)
- Member Banking (highly personalized routine banking service)
- business banking


## Protection

- tax advice/preparation
- insurance (property/casualty and life)
- annuities
- custody services


## Transfer

- planning
- estate administration
- trust administration
- foundation management

There's much in the financial section to show the year's results, so please read on to know more about our financial performance.

I welcome your inquiry, am happy to respond to any question you have, and will do my very best to continue to keep Bryn Mawr Bank Corporation worthy of your support.

Sincerely,


Robert L. Stevens
Chairman
February 25, 2000

## The Year in Review

As we begin the new millennium, The Bryn Mawr Trust Company is a very different institution from the neighborhood bank that was established over a century ago. Now, the principal subsidiary of Bryn Mawr Bank Corporation, it has evolved from a traditional bank into a diversified financial service provider. While continuing to maintain the high quality of our traditional competencies, we recognize that to compete successfully, we must respond fully to the more sophisticated and complex financial needs of our constituency.


Beginning in 1996, the Corporation began to expand upon its traditional banking and trust business by offering diverse financial services including: individual investment management, investment advisory services, brokerage, tax counseling, insurance, financial planning, and expanded family office, or personal accounting services.

A number of factors accelerated the shift in direction from remaining a community bank to becoming a full financial service provider. The major motivating factor was, however, the inherently slow growth of traditional banking business, which demanded that we expand revenue streams to include more feebased products and services.

## Our Franchise

We are fortunate to be located in the heart of the fifth largest wealth market in the nation. We have an established franchise concentrated in the affluent Philadelphia suburban area known as the "Main Line." We are in a prime market to take advantage of the opportunity that is being created by dramatic demographic changes, such as the aging of the baby boomers, the new wealth created by a strong stock market, and the transfer of wealth from generation to generation.


We find that "bigger is better" is no longer the popular perception when it comes to the financial service industry. There is a place for a small financial institution that can provide first quality financial products and services in a warm personal way. Our ability to connect clients to related services, and our "client first" approach has been well received. And while we continue to focus on personal attention, we have added convenient services that enable our clients to do business with us on their own terms-in person, by phone, or on-line.

## Wealth Management

Through the acquisition of the Joseph W. Roskos Co., we now have the preeminent family business office in the Mid-Atlantic region. Our Family Office defines our approach to delivering high quality, personalized financial services to wealthy individuals and their families. We simplify the complexities associated with wealth by serving as an outsourced accounting department for a family doing for them the work that would typically be performed by the accounting department of a small business. This includes functions like collecting income from various sources, paying bills, keeping payroll records, preparing monthly income and expense summaries, tax planning and return preparation, insurance reviews, will and estate reviews and other functions.


Family Office services can stand alone, or can be used by clients in concert with our well-established trust and investment services. In 1999, we acquired CDC Capital Management to expand our investment capabilities. Through CDC our clients have access to investment talent from a global network of institutional money managers representing a broad range of investment styles. This complements our large cap growth style of investing client assets that has returned strong, consistent, reliable investment performance. Our Qualified Equity Fund (QEF) outperformed the S\&P 500 again in 1999 with a total return of $24.93 \%$. We use the same large cap investment discipline in selecting equities for individual client portfolios as we do for our QEF.

We have expanded our services for individuals to include securities brokerage, tax planning, estate planning, foundation management and insurance. Insurance is a key product offering in helping clients transfer wealth and protect their assets.

## Business Advisory

From left:
Martin F. Gallagher, Jr.
Joseph G. Keefer
Sara P. Worrell
David J. Place
Anna Marie Lucianetti
Michele M. Fritz
Carmen L. Fiorentino


## Focus on Business

In the past decade, we increased the depth of our commercial banking activities by adding strong cash management capabilities and employee benefits services, such as 401 k plan administration and pension plan management. We have built upon this core group of commercial services to include new services: employee group health and welfare plan administration, executive compensation and benefit plan design consulting services, tax planning services and specialty insurance services like key-man insurance, error and omission and director and officer liability insurance. Our approach is to help business clients measure and manage insurable risks.

Despite the industry-wide slow growth rate experienced in the commercial line of business, our business banking continues to grow. Our commercial loan portfolio grew $34 \%$ in 1999. As we look ahead, we expect to see more capital markets activity by helping business clients use such well established risk management techniques as interest rate swaps and other hedging products.

Total Assets in millions of dollars



Our banking business continues to grow. During 1999, we experienced strong growth in demand and NOW accounts. We maintain six full-service branches. At the start of the year 2000, we opened our sixth limited service office in affluent retirement communities. This one is at White Horse Village in Newtown Square. The retirement community offices continue to be a good source for banking, trust, and investment management business.

## Upgrading Facilities

Our goal is to create facilities dedicated solely to our work and interaction with our clients. We want to simplify the interaction of clients with our experts, providing them easy access to all of our products, services and professional staff. Major renovations are planned for the main building, which currently houses a mix of client contact, and staff support personnel. Our staff support personnel will be relocated to Buildings Two and Six South Bryn Mawr Avenue, just across the street from our main office in Bryn Mawr. The renovations to create a center for our customer-focused activities are expected to take two years and begin in June of 2000 .


[^0]In November the Gramm-Leach-Bliley Act was officially signed. Breaking down the Depression-era legal barriers, banks, investment firms and insurance companies can now merge, creating greater choice and convenience for the consumer.

Customer confidentiality in this new de-regulated era raises privacy issues. Under the new law, financial companies must disclose to their clients, their procedures for protecting client privacy. We have drafted privacy policies for all of our entities, with a special policy drafted to specifically address the insurance business. We remain committed to the highest standards of protecting client confidentiality.

## Communty Involvement

Ever since its establishment in 1889, Bryn Mawr Trust has played a leading role in support of community activities including: education, health, senior citizen concerns, cultural events, civic duties, business organizations, and the general well being of the individuals and businesses within those areas where it transacts business. The Bank intends to continue its commitment to the community both financially, and by providing leadership to maximize the effectiveness of these efforts.

Total Revenue Streams IN MILLIONS OF DOLLARS


Total Corporation
Average Assets
iv miLuons of DoLARs


Trust Fees
Net Interest Income Other Non-Interest Income

## What's Ahead?

In the ever-changing financial landscape, a myriad of financial service providers stand ready to satisfy almost any financial need a client could face. Yet, we firmly believe that there is a significant place for Bryn Mawr Bank Corporation in the crowded financial service marketplace. We believe that personal care, delivered warmly by competent and trustworthy experts will be in demand well into this new century. So, based on that premise, we continue to strive to be the place for personal financial service attention and trusted advice.

Total Average Deposits in millions of dollars


Transaction Accounts Average Balances in milions of dollars


# The Bryn Mawr Trust Company 

801 Lancaster Avenue
Bryn Mawr, Pennsylvania 19010-3396
610-525-1700

## Senior Management

Robert L. Stevens*
Chairman, Chief Executive Officer, and President
Samuel C. Wasson, Jr.*
Vice Chairman and Secretary
Joseph H. Bachtiger
Executive Vice President, Trust Administration
Robert J. Ricciardi*
Executive Vice President and Chief Credit Policy Officer

Joseph W. Roskos*
Executive Vice President, Trust
Lisa M. Brinton
Senior Vice President, Estate Planning
June M. Falcone
Senior Vice President, Banking Operations
Lester E. Gallagher, III
Senior Vice President, Trust

Alison E. Gers

Senior Vice President, Marketing
Joseph G. Keefer
Senior Vice President and Chief Lending Officer

Paul M. Kistler, Jr.
Senior Vice President, Facilities, Human Resources, Security and Compliance

Donald B. Krieble
Senior Vice President, Consumer Credit Services

William F. Mannion, Jr.
Senior Vice President, Corporate Sales

William R. Mixon
Senior Vice President, Information Systems, and Chief Technology Officer

Thomas M. Petro
Senior Vice President, Investment Management
Joseph W. Rebl*
Senior Vice President, Treasurer, and
Chief Financial Officer

Walter Smedley, III<br>Senior Vice President, Corporate Sales<br>Leo M. Stenson<br>Senior Vice President and Auditor<br>Stephen J. Collar<br>Group Vice President, Consumer Credit Services<br>Carmen L. Fiorentino<br>Group Vice President, Commercial \&<br>Real Estate Lending Services<br>Richard J. Fuchs<br>Group Vice President, Community Banking<br>Geoffrey L. Halberstadt<br>Group Vice President, Commercial \& Real Estate Lending Services, and Risk Management Officer<br>Joseph S. Saraceno<br>Group Vice President, Loan Accounting<br>Mame O. Skelly<br>Group Vice President and Comptroller<br>*Also officer of the Corporation

From left:
William H. Giese
Robert M. Fedoris
John G. Daniel


## Other Financial Services:

BMT Mortgage Company
A division of The Bryn Mawr Trust Company
Bryn Mawr, Pennsy/vania
Patrick J. Keenan, Managing Director
Bryn Mawr Brokerage
Company, Inc.
A subsidiary of Bryn Mawr Bank Corporation
Bryn Mawr, Pennsylvania
Thomas M. Petro, President and Chief Executive Officer

CDC Capital Management, Inc.
A subsidiary of Bryn Mawr Bank Corporation
2 South Bryn Mawr Avenue
Bryn Mawr, Pennsylvania 19010
J. Michael Devine, President and Chief Executive Officer

Insurance Counsellors of Bryn Mawr, Inc.
A subsidiary of The Bryn Mawr Trust Company
Bryn Mawr, Pennsylvania
John G. Daniel, President and Chief Executive Officer

Investment Counsellors of Bryn Mawr
A department of the Investment
Management Division
Four Tower Bridge
200 Barr Harbor Drive, Suite 225
West Conshohocken, Pennsylvania 19428
Jere E. Estes, Senior Vice President
Joseph W. Roskos \& Co. A subsidiary of Bryn Mawr Bank Corporation
2011 Renaissance Boulevard, Suite 200
King of Prussia, Pennsylvania 19406
Joseph W. Roskos, Chairman
Robert M. Fedoris, President and Chief Executive Officer

Tax Counsellors of Bryn Mawr, Inc.
A subsidiary of Bryn Mawr Bank Corporation
Bryn Mawr, Pennsylvania William H. Giese, President and Chief Executive Officer

## Directors:

Richard B. Cuff
Chairman, Cuffco, Inc.
Warren W. Deakins
Self-employed, Insurance Sales
John D. Firestone
Partner, Secor Group
William Harral, III
Chairman, C\&D Technologies, Inc.
Wendell F. Holland, Esq. Counsel to Obermayer, Rebmann, Maxwell \& Hippel, L.L.P.

Phyllis M. Shea
Attorney-at-Law, Shea and Shea, L.L.P.
Robert L. Stevens
Chairman, Chief Executive Officer, and President of Bryn Mawr Bank Corporation and The Bryn Mawr Trust Company
B. Loyall Taylor, Jr.

President, Taylor Gifts, Inc.
Nancy J. Vickers
President, Bryn Mawr College
Samuel C. Wasson, Jr.
Secretary of Bryn Mawr Bank Corporation and Vice Chairman and Secretary of The Bryn Mawr Trust Company

Thomas A. Williams
Vice President, Secretary/Treasurer Houghton International, Inc.

## Annual Meeting:

The Annual Meeting of Shareholders of Bryn Mawr Bank Corporation will be held in Wyndham Alumnae House, Bryn Mawr College, Bryn Mawr, Pennsylvania, on Tuesday, April 18, 2000, at 2:00 p.m.

## Market Makers:

F. J. Morrissey \& Co., Inc.

Philadelphia, Pennsylvania
McConnell Budd \& Downes
Morristown, New Jersey
Ryan Beck and Company, Inc.
West Orange, New Jersey
Janney Montgomery L.L.C.
Philadelphia, Pennsylvania
Spear, Leeds \& Kellogg
New York, New York
Knight Securities, L.P.
New York, New York
Herzog, Heine, Geduld, Inc. New York, New York

## Corporate Headquarters

801 Lancaster Avenue
Bryn Mawr, Pennsylvania 19010-3396
610-526-2302

## Auditors

PricewaterhouseCoopers L.L.P. 2400 Eleven Penn Center Philadelphia, Pennsylvania 19103-2962

## Legal Counsel

Monteverde, McAlee,
FitzPatrick, Tanker \& Hurd, P.C.
One Penn Center at Suburban Station
1617 John F. Kennedy Boulevard Suite 1500
Philadelphia, Pennsylvania 19103-1815

## Stock Listing

Bryn Mawr Bank Corporation common stock is traded over-the-counter and is listed on the NASDAQ National Market System under the symbol BMTC.

## Registrar \& Transfer Agent

ChaseMellon Shareholder Services, L.L.C. P.O. Box 3315 ,

South Hackensack, NJ 07606-1915
www.chasemellon.com

## Form 10-K

A copy of the Corporation's Form 10-K, including financial statement schedules as filed with the Securities and Exchange Commission, is available without charge to shareholders upon written request to Samuel C. Wasson, Jr., Secretary, Bryn Mawr Bank Corporation, 801 Lancaster Avenue, Bryn Mawr, Pennsylvania 190103396, or via e-mail to swasson@bmtc.com.

## Equal Employment Opportunity

The Corporation continues its commitment to equal opportunity employment and does not discriminate against minorities or women with respect to recruitment, hiring, training, or promotion. It is the policy of the Corporation to comply voluntarily with the practices of Affirmative Action.

Bryn Mawr Bank Corporation 1999 Annual Report

Financial Section



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## Selected Financial Data

(in thousands, except for share and per share data)


At December 31,
Total assets
Earning assets
Deposits
Shareholders' equity

For the years ended December 31,
Sclected financial ratios:
Net interest margin
Net income to:
Average total assets
Average shareholders' equity................
Average shareholders' equity to average total assets.
Dividends declared per share to net income per basic common share

| 1999 |  | 1998* |  | 1997* |  | 1996* |  | 1995* |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 28,317 | \$ | 26,082 | \$ | 24,960 | \$ | 24,337 | \$ | 23,617 |
|  | 5,857 |  | 5,976 |  | 6,929 |  | 6,490 |  | 7,246 |
|  | 22,460 |  | 20,106 |  | 18,031 |  | 17,847 |  | 16,371 |
|  | 250 |  | 150 |  | 200 |  | 350 |  | 500 |
|  | 22,210 |  | 19,956 |  | 17,831 |  | 17,497 |  | 15,871 |
|  | 18,610 |  | 15,076 |  | 12,086 |  | 10,423 |  | 9,197 |
|  | 28,980 |  | 24,695 |  | 20,837 |  | 18,978 |  | 18,325 |
|  | 11,840 |  | 10,337 |  | 9,080 |  | 8,942 |  | 6,743 |
|  | 3,879 |  | 3,480 |  | 2,950 |  | 2,900 |  | 2,100 |
| \$ | 7,961 | \$ | 6,857 | \$ | 6,130 | \$ | 6,042 | \$ | 4,643 |


| \$ 1.83 | \$ 1.58 | \$ 1.40 | \$ 1.38 | \$ 1.06 |
| :---: | :---: | :---: | :---: | :---: |
| \$ 1.75 | \$ 1.51 | \$ 1.33 | \$ 1.33 | \$ 1.04 |
| \$ 0.60 | \$ 0.465 | \$ 0.36 | \$ 0.46 | \$ 0.25 |
| 4,349,403 | 4,327,297 | 4,392,162 | 4,385,094 | 4,377,056 |
| 193,915 | 225,708 | 203,660 | 151,698 | 90,740 |
| 4,543,318 | 4,553,005 | 4,595,822 | 4,536,792 | 4,467,790 |


| 1999 | 1998 | 1997 | 1996 | 1995 |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\$ 436,820$ | $\$$ | 391,840 | $\$ 374,210$ | $\$ 345,747$ | $\$ 354,950$ |
| $\mathbf{3 9 5 , 9 5 2}$ | 357,683 | 327,942 | 305,911 | 314,089 |  |
| $\mathbf{3 7 1 , 0 6 8}$ | 342,357 | 328,806 | 303,183 | 317,601 |  |
|  | 46,719 | 42,221 | 39,349 | 35,808 | 31,903 |
|  |  |  |  |  |  |
|  | 1998 | 1997 | 1996 | 1995 |  |

*Reclassified for comparative purposes.

## Management's Discussion and Analysis

The following is a discussion of the consolidated results of operations of Bryn Mawr Bank Corporation and its subsidiaries (the "Corporation") for each of the three years in the period ended December 31, 1999, as well as the financial condition of the Corporation as of December 31, 1999 and 1998. The Bryn Mawr Trust Company (the "Bank"), Tax Counsellors of Bryn Mawr, Inc. ("TCBM"), Bryn Mawr Brokerage Company, Inc. ("BM Brokerage"), CDC Capital Management, Inc. ("CDC") and Joseph W. Roskos \& Co. ("JWR\&Co") are wholly-owned subsidiaries of the Corporation. Insurance Counsellors of Bryn Mawr, Inc. ("ICBM") is a whollyowned subsidiary of the Bank. This discussion should be read in conjunction with the Corporation's consolidated financial statements beginning on page 18.

From time to time, the Corporation has and will continue to make statements that may include forward-looking information. Any forward-looking statements contained herein are subject to certain risks and uncertainties, many of which are out of management's direct control, that could cause actual results to differ materially from those projected in the forward-looking statements. Examples include, but are not limited to, the effect of prevailing economic conditions and the current interest rate environment, as well as the overall direction of government policies and the actions and policy directives of the Federal Reserve Board, competitive factors in the Corporation's market area and risks associated with the management of the credit function and fiduciary activities.

## SIGNIFICANT ITEMS FOR 1999

## Growth of Non-interest Revenue Streams Through New Corporation Acquisitions

A strategic goal of the Corporation continues to be providing its customer base with financial services and products that are designed to meet the ever-evolving needs of customers. The addition of new financial services and products creates new sources of non-interest revenue. In January 1999, the Corporation acquired CDC in order to offer investment advisory services to its customer base, thereby providing a means of increasing its non-interest revenue streams. Also established in January 1999 was BM Brokerage, to enable the Corporation's customer base to have access to brokerage services through the Corporation. In April 1999, the Bank acquired JWR\&Co. to provide family business office services and products to its customers. This transaction was effective as of January 1, 1999. Both acquisitions reported profits for the year, while BM Brokerage reported a nominal loss. The three companies were primarily responsible for a $23 \%$ increase in total
other income for 1999, compared to the same period in 1998.
The Corporation's other non-interest related lines of business, ICBM and TCBM, also produced profits for the year, while increasing their non-interest revenuc streams over 1998 levels.
The Bank's business lines which provide non-interest revenue streams, the Investment Management and Trust Division, and BMT Mortgage Company, divisions of the Bank, were profitable in 1999. The segment profit of the Investment Management and Trust Division grew by $13 \%$, from $\$ 4,154,000$ for 1998 to $\$ 4,713,000$ for 1999. Due primarily to an increase in interest rates on residential mortgage loans in 1999, making financing less attractive for borrowers, BMT Mortgage Company, dedicated to the origination and sale of residential mortgage loans to the secondary mortgage market, showed a $39 \%$ decline in its segment profit from $\$ 1,329,000$ in 1998 to $\$ 805,000$ in 1999. The effect of changing interest rates on BMT Moryage Company's profitability runs counter cyclical to the Bank's Banking segment. As interest rates moved upward during 1999 and BMT Mortgage Company's loan origination and sale activity declined, the Bank's net interest margin and related net interest income generally increased. While net interest income increased by $\$ 2,354,000$ or $12 \%$, $\$ 393,000$ or $17 \%$ of the increase was attributable to rate changes in 1999.
Exclusive of gains on the sale of other real estate owned ("OREO"), reported in both periods, the growth in noninterest revenues resulted in an increase in the percentage of non-interest revenues earned in 1999, compared to iotal revenues, to $40 \%$ from $36 \%$ for 1998.

## Dividend Increase

Based on a continued growth in record carnings, the Corporation increased its quarterly dividend payment for 1999 by $25 \%$, from $\$ 0.12$ per share in 1998 to $\$ 0.15$ per share in 1999. The Corporation's dividend payout ratio was $32.79 \%$ of basic earnings per share for 1999 , compared to $29.43 \%$ for 1998.

## Stock Repurchase Program

During 1997, the Corporation established a stock repurchase program, authorizing management to repurchase up to $5 \%$ of the then outstanding common shares of the Corporation. This program was renewed again in 1999, authorizing management to repurchase up to $5 \%$ of the outstanding shares as of March 1999, while not spending more than $\$ 6,500,000$ (the "Siock Repurchase Program"'). During 1999, the Corporation repurchased 96,500 shares of the Corporation's common stock, at a cost of $\$ 2,530,000$.

## Results of Operations

## Overview

The Corporation reported a $16 \%$ increase in net income of $\$ 7,961,000$ for the year ended December 31, 1999, another record year for Corporation carnings. Net income for 1998 amounted to $\$ 6,857,000$.
Earnings per common share amounted to $\$ 1.83$ in 1999, a $10 \%$ increase over $\$ 1.58$ for 1998. Earnings per common share-assuming dilution were $\$ 1.75$ and $\$ 1.51$ for 1999 and 1998, respectively. The dilutive potential common shares added to the weighted-average shares outstanding were 193,915 and 225,708 for 1999 and 1998, respectively.
These record carnings results for 1999 were due to a number of factors. Net interest income, spurred on by a $13 \%$ increase in average outstanding loans, increased by $\$ 2,354,000$ or $12 \%$. Non-interest revenue streams grew by $\$ 3,534,000$ or $23 \%$. This growth is duc primarily to the addition of new revenue streams from CDC and JWR\&Co., acquired in early 1999 ("the New Acquisitions"). Fees from Investment Management and Trust revenues increased by $\$ 512,000$ or $6 \%$ over similar revenues for 1998. During 1999, five Trust officers resigned from the Bank (the "Resignations"), taking some trust accounts with them. The Resignations and related loss of these accounts caused a $\$ 298,000$ decrease in related trust fees in 1999. However, after accounting for the related decrease in salary and fringe benefit expenses, combined with the timing of the transfer of the trust accounts attributable to the Resignations, pre-tax income increased by $\$ 116,000$.
Exclusive of OREO related revenues, total other income increased by $\$ 3,713,000$ or $25 \%$ over similar revenues for 1998. Other expenses increased $\$ 4,285,000$ or $17 \%$ in 1999, compared to 1998. This increase in other expense is partially due to the New Acquisitions.
Return on average assets for the year increased to $1.99 \%$ from $1.91 \%$ in 1998 , while return on average equity for 1999 was $17.97 \%$ compared to $17.06 \%$ in 1998.

## Earnings Performance

## Lines of Business

The Corporation continues to have four significant business lines from which it derives its earnings. Its core business line is the Banking line of business. Additional earnings streams are obtained from its Investment Management and Trust line of business and its Mortgage Banking line of business-the origination, servicing and sale of mortgage loans to the secondary mortgage market. The fourth segment, included in "All Other" in the following segmentation analysis, has net revenues from financial services and products, offered through its subsidiaries, as well as the Bank's subsidiary, ICBM.

Following is a segmentation analysis of the results of operations for those lines of business for 1999 and 1998:
TABLE 1 - Line of Business Analysis

| (dollars in thonsands) | 1999 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Banking | Trust | Morigage Banking | $\begin{gathered} \text { All } \\ \text { Other } \end{gathered}$ | Comsoliduted |
| Net interest income | \$22,310 | \$ | \$ 145 | 5 | \$22,460 |
| Less loan loss provision | 250 | - | - | - | 250 |
| Net interest income after loan loss provision . . . | 22,060 | - | 145 | 5 | 22,210 |
| Other income: <br> Fees for investment management and trust services |  |  |  |  |  |
|  | - | 9,784 | - | - | 9,784 |
| Service charges on deposit accounts | 1,156 | - | - | - | 1,156 |
| Other fees and service charges | 571 | - | 762 | - | 1,333 |
| Net gain on sale of loans | 44 | - | 984 | - | 1,028 |
| Gain on sale of other real estate owned Other operating income | $\begin{array}{r} 45 \\ 1,115 \end{array}$ | 二 | 二 | 4,568 | $\begin{array}{r} 45 \\ .5,683 \end{array}$ |
| Total other income | 2,931 | 9,784 | 1,746 | 4,568 | 19,029 |
| Other expenses: |  |  |  |  |  |
| Salaries-regular | 7,251 | 2,852 | 469 | 1,874 | 12,446 |
| Salaries-other | 1,754 | 230 | 78 | 184 | 2,246 |
| Fringe benefits | 1,474 | 565 | 80 | 215 | 2,334 |
| Occupancy. | 3,090 | 476 | 149 | 456 | 4,171 |
| Other operating expenses | 5,218 | 948 | 310 | 1,726 | 8,202 |
| Total other expenses | 18,787 | 5,071 | 1,086 | 4,455 | 29,399 |
| Segment profit | \$6,204 | \$4,713 | \$ 805 | \$ 118 | \$11,840 |
| \% of segment profit | 52\% | 40\% | 7\% | 1\% | 100\% |
|  |  |  | 1998* |  |  |
| (tollars in thonsmds) | Bauking | Trust | Mortgage Banking | $\begin{gathered} \text { All } \\ \text { Other } \end{gathered}$ | Consulidates |
| Net interest income | \$20,052 | \$ | \$ 51 | \$ 3 | \$20,106 |
| Less loan loss provision | 150 | - |  |  | 150 |
| Net interest income after loan loss provision. | 19,902 | - | 51 | 3 | 19,956 |
| Other income: |  |  |  |  |  |
| Fees for investment management and trust services | - | 9,272 | - | - | 9,272 |
| Service charges on deposit accounts. | 1,169 | - | - | - | 1,169 |
| Other fees and service charges. | 571 | - | 701 | - | 1,272 |
| Net gain on sale of loans | 35 | - | 1,647 | - | 1,682 |
| Gain on sale of other real estate owned | 224 | - | - | 1070 | 224 |
| Other operating income | 631 | - | - | 1,079 | 1,710 |
| Total other income | 2,630 | 9,272 | 2,348 | 1,079 | 15,329 |
| Other expenses: |  |  |  |  |  |
| Salaries-regular | 6,489 | 2,863 | 417 | 520 | 10,289 |
| Salaries-other . | 1,692 | 386 | 117 | 180 | 2,375 |
| Fringe benefits | 1,232 | 549 | 74 | 53 | 1,908 |
| Occupancy ... | 2,793 | 422 | 62 | 180 | 3,457 |
| Other operating expenses | 5,003 | 898 | 400 | 618 | 6,919 |
| Total other expenses | 17,209 | 5,118 | 1,070 | 1,551 | 24,948 |
| Segment profit (loss) | \$ 5,323 | \$4,154 | \$1,329 | \$ (469) | ) \$10,337 |
| \% of segment profit (loss) | 51\% | 40\% | 13\% | -4\% | 100\% |

Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance
Counsellors of Bryn Mawr, Inc., Bryn Mawr Brokerage Company, Inc., CDC
Capital Management, Inc. and Joseph W. Roskos \& Company have all been aggregated in All Other.
*Reclassified for comparative purposes.
The table reflects operating profits (losses) of each line of business before income taxes.
There was an increase in Investment Management and Trust operating profits, up $13 \%$, while the Mortgage

Banking segment's operating profits decreased $39 \%$ in 1999, compared to 1998. The Banking segment's operating profits grew by 17\% from 1998 levels. The Banking segment's percentage of operating profits stood at $52 \%$ for 1999 , compared to $51 \%$ for 1998. Investment Management and Trust's percentage of operating profit was $40 \%$ for both years. The Mortgage Banking segment's share of operating profits decreased from $13 \%$ in 1998 to $7 \%$ in 1999, while the "All Other" segment, including the New Acquisitions, increased from (4\%) in 1998 to $1 \%$ in 1999.

## Banking Line of Business

The Bank's average outstanding earning assets of $\$ 359,201,000$ increased $9 \%$ from $\$ 328,605,000$ for 1998. Average outstanding loans grew by $13 \%$ in 1999. The largest dollar increase in average outstanding loans occurred in commercial and industrial loans, up $\$ 17,601,000$ or $21 \%$ over 1998 average balances. Commercial mortgage loans grew by $\$ 9,995,000$ or $23 \%$ over 1998 average balances, and average outstanding construction loans rose by $\$ 1,833,000$ or $14 \%$ over similar average outstanding balances for 1998. Average outstanding residential mortgage loans grew by $\$ 0,695,000$ or $51 \%$ in 1999 , compared to similar average outstanding balances in 1998. BMT Mortgage Company chose to hold some of the originated residential mortgage loans in its loan portfolio. Offsetting these increases, were decreases in the average outstanding balances of the Bank's consumer loan portfolio, down $\$ 4,491,000$ or $4 \%$ from 1998's average outstanding balances. Lower consumer loan demand, caused by increased competition from automobile manufacturers for new automobile loans, was primarily responsible for the reduction in the percentage of loan growth in the average outstanding consumer loan portfolio in 1999. The average outstanding balances of federal funds sold decreased by $22 \%$ in 1999 compared to 1998 levels, partially funding the growth in the loan portfolio. Average outstanding investments decreased by $6 \%$ for 1999, compared to 1998.
Average outstanding total deposits increased 9\% in 1999, compared to 1998. The largest dollar increase occurred in the Bank's non-interest bearing demand deposits and low costing NOW account balances, up $\$ 9,325,000$ or $11 \%$ and $\$ 8,452,000$ or $10 \%$, respectively. Average money market account balances increased by $\$ 5,546,000$ or $13 \%$. Average outstanding balances of higher costing certificates of deposit ("CDs") grew by $\$ 3,497,000$ or $6 \%$. Average outstanding savings deposits increased $2 \%$ or $\$ 722,000$. The change in the mix of average outstanding deposits, increasing non-interest bearing and lower costing NOW and money market account balances, at a greater percentage of increase than higher costing CDs, led to a $\$ 119,000$ or $2 \%$ decrease in interest. expense and an increase in the net interest margin to
6.12\% in 1999 from 5.99\% for 1998. An expanded discussion of net interest income follows under the section entitled "Net Interest Income".
Exclusive of OREO gains in each period, other income from the banking segment increased by $20 \%$ in 1999 compared to 1998 . This was due primarily to a $77 \%$ increase in other operating income. During the first. quarter of 1999, the Bank leased two buildings in Bryn Mawr (the "Buildings"). The Buildings are located directly across Lancaster Avenue from the Bank's main office and are to be used for future expansion. Existing tenants generated $\$ 250,000$ in rental income, included in other operating income, accounting for more than onehalf of the increase in other operating income, over 1998 levels.
Total other expenses of the Banking line of business increased $9 \%$ in 1999 compared to 1998 levels. Overall, the operating profits of the Banking line of business increased 17\% in 1999 compared to 1998.

## Investment Management and Trust Line of Business

The Bank's Investment Management and Trust Division reported a $13 \%$ increase in operating profit for 1999 compared to 1998 levels. As previously stated, the Resignations were directly responsible for a $\$ 298,000$ decrease in fees from Investment Management and Trusi services. Total Investment Management and Trust fee income rose $6 \%$ in 1999. The market value of assets under administration decreased from $\$ 2,101,215,000$ at December 31, 1998, to $\$ 1,887,295,000$ as of December 31, 1999. Trust assets under management, included in above, decreased from $\$ 1,270,323,000$ at December 31, 1998 to $\$ 1,127,715,000$ as of December 31, 1999. The movement of accounts, caused by the Resignations is primarily responsible for this decrease. CDC had assets under advisement of $\$ 295,460,000$ as of December 31, 1999, bringing total investment assets under administration or advisement at December 31, 1999 to $\$ 2,182,761,000$.
Reflecting the effect of the Resignations, other expenses of the Investment Management and Trust line of business decreased 1\% in 1999 over 1998 levels. Salary expense was down compared to 1998 levels.

## Mortgage Banking Line of Business

The operating profit of the Bank's Mortgage Banking line of business decreased $39 \%$ in 1999 compared to 1998. During 1999, mortgage interest rates rose enough to make refinancing less attractive to borrowers. In 1999, the Mortgage Banking line of business had a $45 \%$ decrease in the volume of loans sold in the secondary mortgage market, partially offset by an 11 basis point increase in the yield on sales, compared to 1998 levels. Following is a table showing the volume of residential mortgage loans originated and sold in the secondary
mortgage market, the total net gains realized, and the yield on these loan sales:
TABLE 2 - Summary of Loan Sale Activity

| (dollars in thousands) | 1999 | 1998* |
| :---: | :---: | :---: |
| Volume of loans sold | \$73,921 | \$134,676 |
| Loan fees and net gains on sales. | 984 | 1,647 |
| Yield on sales | 1.33\% | 1.22\% |

* Restated for comparative purposes.

As of December 31, 1999, the Bank serviced $\$ 283,124,000$ in residential mortgage loans for others, compared to $\$ 271,830,000$ in loans serviced for others at year-end 1998.

## Bryn Mawr Bank Corporation

The Corporation is a one-bank holding company, generating intercompany revenues from the rental of Corporation owned propertics to the Bank. Expenses are primarily of an administrative nature.
Tax Counsellors of Bryn Mawr, Inc.
In July 1997, the Corporation established a new whollyowned subsidiary, TCBM, in order to add professional tax planning to its array of financial products and services offered to its customers. TCBM employs CPAs and an attorncy (the "Tax Professionals"), having significant tax planning, preparation and financial planning capabilities. As a part of the formation of TCBM, a profit sharing agreement was developed that allows the Tax Professionals to retain the net revenues gencrated by existing clients brought to TCBM. For the second full year of operation, TCBM excceded the revenue goals established in the profit sharing agreement, adding $\$ 5,000$ to the Corporation's net income for 1999, compared to $\$ 10,000$ for 1998.

## Insurance Counsellors of Bryn Mawr, Inc.

In January 1998, the Bank established a new whollyowned subsidiary, ICBM (a full-service insurance agency), to enable the Bank to offer insurance related products and services to its customer base. ICBM offers a full line of life, property and casualty and commercial lines to its customer base. For 1999, ICBM reported net income of $\$ 65,000$ compared to a loss of $\$ 20,000$ for 1998.

## Bryn Mawr Brokerage Company, Inc.

The Corporation established BM Brokerage in January 1999, in order to make brokerage services available to its client base through an affiliation with an independent broker-dealer. During its first year of operation, BM Brokerage reported a net loss of $\$ 6,000$.

CDC Capital Management, Inc.
In January 1999, the Corporation acquired CDC for $\$ 281,000$ in Corporation stock, a portion of which was issued at the time of the acquisition. The balance of the shares will be issued at the first and second anniversary of the acquisition. Coodwill, in the amount of $\$ 177,000$, was recorded on the Corporation's books, to be amortized over a 10 -year life. CDC was acquired to enable the Corporation to enhance its array of financial services and products by offering investment advisory services to its clients. CDC reported a net profit of $\$ 6,000$ for 1999.
Joseph W. Roskos \& Co.
On April 1, 1999, the Corporation acquired JWR\&Co., effective January 1, 1999, for $\$ 4,195,000$, through a combination of Corporation stock and cash. Goodwill in the amount of $\$ 3,300,000$ was recorded on the Corporation's books, to be amortized over a 20 -year life. JWR\&Co. was acquired to expand the products and services being offered by the Corporation. JWR\&Co. provides family business office services to high-net-worth individuals, including accounting and tax preparation services, consulting and fiduciary support services. JWR\&Co. reported a net profit of $\$ 344,000$ in 1999, before the amortization of $\$ 104,000$ of goodwill.

## Net Interest Income

A $9 \%$ or $\$ 2,235,000$ increase in interest income, combined with a $2 \%$ or $\$ 119,000$ decrease in interest expense, from year to year, resulted in an overall increase in net interest income of $12 \%$ or $\$ 2,354,000$. Average earning assets grew $9 \%$ in 1999, compared to 1998 levels. Higher yiclding average outstanding loan balances grew by $13 \%$. The average outstanding balances of 'investments and federal funds sold decreased by $0 \%$ and $22 \%$, respectively. Total average deposits increased $9 \%$. The largest increase occurred in the Bank's lower costing average outstanding money market checking accounts, up by $13 \%$, followed by non-interest bearing demand deposits, up by $11 \%$, while NOW account balances grew by $10 \%$. Average outstanding savings deposits increased by $2 \%$. Average outstanding CDs increased by $6 \%$ over 1998 levels. This growth in average low cost and non-interest bearing deposits, compared to a lower growth rate of higher costing CDs, is primarily responsible for a 22 basis point decrease in the average cost of funds for 1999, compared to 1998. This decrease in the cost of funds was directly responsible for the Bank's net interest margin, defined as net interest income, exclusive of loan fees, as a percentage of average carning assets, increasing from $5.99 \%$ for 1998 to $0.12 \%$ for 1999.

The following table shows an analysis of the composition of net interest income for each of the last three years. Interest. income on loans includes fees on loans of $\$ 465,000, \$ 413,000$ and $\$ 405,000$ in 1999, 1998 and 1997 respectively. The average loan balances include nonaccrual loans. All average balances are calculated on a daily basis. Yields on investment securities are not calculated on a tax-equivalent basis.

TABLE 3 - Analyses Of Interest Rates and Interest Differential

| (dollars in thousands) | 1999 |  |  | 1998** |  |  | 1997** |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest Income/ Expense | Average Rates Earued/ Paid | Average <br> Balance | Interest <br> Income/ Expense | Average <br> Rates <br> Earned/ <br> Paid | Average: Balance | Interest Inconed Expense |  |
| Assets: <br> Cash and due from banks | \$ 22,060 | \$ - | -\% | \$ 19,065 | \$ | -\% | \$ 23,329 | \$ - | -\% |
| Interest-bearing deposits with other banks* | 2,173 | 103 | 4.7 | 1,345 | 68 | 5.1 | 176 | 8 | 4.5 |
| Federal funds sold* ${ }^{\text {a }}$. . . . . . . . . | 12,272 | 609 | 5.0 | 15,665 | 824 | 5.3 | 16,964 | 935 | 5.5 |
| Investment securities available for sale: |  |  |  |  |  |  |  |  |  |
| Taxable*. | 30,440 | 1,698 | 5.6 | 31,760 | 1,880 | 5.9 | 32,693 | 1,988 | 6.1 |
| Tax-exempt* | 4,162 | 183 | 4.4 | 4,953 | 224 | 4.5 | 5,868 | 283 | 4.8 |
| Total investment securities. | 34,602 | 1,881 | 5.4 | 36,713 | 2,104 | 5.7 | 38,561 | 2,271 | 5.9 |
| Loans* | 310,214 | 25,724 | 8.3 | 274,882 | 23,085 | 8.4 | 259,847 | 21,746 | 8.4 |
| Less allowance for loan losses | $(4,257)$ |  | - | $(4,088)$ | - | - | $(4,247)$ | - | - |
| Net loans | 305,957 | 25,724 | 8.4 | 270,794 | 23,085 | 8.5 | 255,600 | 21,746 | 8.5 |
| Other assets . . . . . . . . . . . . . . . . | 21,997 | - | - | 16,278 | - | - | 16,807 |  |  |
| Total assets | \$399,061 | \$28,317 | - | \$359,860 | \$26,081 | - | \$351,437 | \$24,960 | - |
| Liabilities: |  |  |  |  |  |  |  |  |  |
| Demand deposits, noninterestbearing $\qquad$ | \$ 92,098 | \$ - | -\% | \$ 82,773 | \$ - | -\% | \$ 76,076 | \$ - | -\% |
| Savings deposits . ............ | 184,505 | 2,533 | 1.4 | 169,785 | 2,923 | 1.7 | 158,752 | 3,058 | 1.9 |
| Time deposits. | 65,000 | 3,008 | 4.6 | 61,503 | 3,052 | 5.0 | 73,792 | 3,871 | 5.2 |
| Short term borrowings. | 4,658 | 266 | 5.7 | 0 | 0 | 0.0 | 0 | 0 | 0.0 |
| Federal funds purchased | 954 | 50 | 5.2 | 18 | 1 | 5.6 | 5 | 0 | 6.0 |
| Other liabilities . . . . . . . . | 7,554 | - | - | 5,595 | - | - | 5,550 | - | - |
| Total liabilities | 354,769 | 5,857 | - | 319,674 | 5,976 | - | 314,175 | 6,929 | - |
| Shareholders' equity | 44,292 | - | - | 40,186 | - | - | 37,262 | - | - |
| Total liabilities and shareholders' equity | \$399,061 | \$ 5,857 | - | \$359,860 | \$ 5,976 | - | \$351,437 | \$ 6,929 | - |
| Total earning assets*....... | \$359,261 | - | - | \$328,605 | - | - | \$315,548 | - | - |
| Interest income to earning assets $\qquad$ | - | - | 7.9 | - | - | 7.9 | - | - | 7.9 |
| Interest expense to earning assets. | - | - | 1.6 | - | - | 1.8 | - | - | 2.2 |
| Net yield on interest-earning assets | - | - | 6.3 | - | - | 6.1 | - | - | 5.7 |
| Average effective rate paid on interest-bearing liabilities .... | - | - | 2.3 | - | - | 2.6 | - | - | 3.0 |
| Net interest margin ........... | - | - | 6.12 | - | - | 5.99 | - | - | 5.59 |
| * Indicates earning assets. <br> ** Reclassified for comparative pur | poses. |  |  |  |  |  |  | , |  |

The following table shows the effect of changes in volumes and rates on interest income and interest. expense. Variances which were not specifically attributable to volume or rate werc allocated proportionately between volume and rate. Interest income on loans included increases (decreases) in fees on loans of $\$ 52,000$ in $1999, \$ 8,000$ in 1998 , and ( $\$ 47,000$ ) in 1997.

TABLE 4 - Rate/Volume Analyses


* Included in the loan rate variance was an increase (decrease) in interest income related to non-performing. loans of $\$ 327,000$ and ( $\$ 230,000$ ) in 1999 and 1998, respectively. The variances due to rate include the effect of nonaccrual loans because no interest is earned on such loans.
The $9 \%$ growth in interest income for 1999 was attributable to a $9 \%$ increase in average earning assets from $\$ 328,605,000$ for 1998 to $\$ 359,261,000$ for 1999. The yield on average outstanding earning assets remained level for 1999, compared to 1998, at $7.9 \%$ for both periods. The average yield on loans decreased 10 basis points, from $8.4 \%$ in 1998 to $8.3 \%$ in 1999. The average yield on federal funds sold decreased 30 basis points, to $5.0 \%$ for 1999 , compared to $5.3 \%$ for 1998. The yield on the investment portfolio decreased by 30 basis points from $5.7 \%$ in 1998 to $5.4 \%$ in 1999. This was due to the maturity of older, higher yielding investments in the portfolio.
The growth in interest income attributable to volume was the result of a $13 \%$ increase in average outstanding loans. Partially offsetting this increase in the volume variance was a reduction in interest income related to the rate variance, due primarily to the 10 basis point decrease on the average yield on the loan portfolio.

As of December 31, 1999, outstanding loans increased $21 \%$ over December 31, 1998 loan balances. The most. significant loan growth came in commercial and industrial loans, which grew by 34\% year end to year end. Permanent mortgage loans, including both commercial mortgage loans and residential mortgage loans increased by $22 \%$. Commercial mortgage loans grew by $8 \%$, while residential mortgage loan balances increased by $66 \%$. Construction loan outstanding balances increased $9 \%$. A $3 \%$ increase in outstanding consumer loans is due primarily to a $3 \%$ increase in short-term indirect automobile loan balances at year-end 1999 compared to year-end 1998.
Average deposits increased $\$ 27,542,000$ or $9 \%$ during 1999. This was due to a continued reaction to banking consolidations in the Bank's market area and the acquisition of new commercial and trust accounts. The Bank's average money market rate accounts grew by $13 \%$, while NOW accounts grew by $10 \%$ and noninterest bearing demand deposits and average outstanding savings deposits increased by $11 \%$ and $2 \%$, respectively. CD balances increased by $6 \%$. Increasing lower and no cost balances were primarily responsible for the $2 \%$ decrease in interest expense for 1999. The cost of funds for the Bank averaged $1.7 \%$ for 1999 compared to $1.9 \%$ for 1998.

## Loan Loss Provision

The Bank provided a loan loss provision of $\$ 250,000$ for 1999 , compared to $\$ 150,000$ for 1998 . The allowance for possible loan losses was $\$ 4,400,000$ and $\$ 4,100,000$ as of December 31, 1999 and 1998, respectively. Delinquencies, as a percentage of outstanding loans, amounted to 57 basis points and 46 basis points as of December 31, 1999 and 1998, respectively. The ratio of the loan loss reserve to non-performing loans was $556 \%$ and $832 \%$ as of December 31, 1999 and 1998, respectively. Non-performing loans amounted to $\$ 792,000$ at December 31, 1999, a $61 \%$ increase from $\$ 493,000$ at December 31, 1998. The primary cause of this increase was the reinstatement of a loan to nonperforming status that had been included in the Bank's OREO at December 31, 1998. Total non-performing assets, including OREO, increased by $4 \%$ from $\$ 764,000$ at. December 31, 1998, to $\$ 792,000$ at December 31, 1999. The allowance for possible loan losses, as a percentage of outstanding loans, was $1.30 \%$ as of December 31, 1999, compared to $1.46 \%$ as of December 31, 1998. Bank management has determined that the 1999 loan loss provision was sufficient to maintain an adequate level of the allowance for possible loan losses during 1999.

A summary of the changes in the allowance for possible loan losses and a breakclown of loan loss experience by major loan category for each of the past five years follows:

TABLE 5 - Allowance for Possible Loan Losses

| (dollars in thousands) | December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | 1997 | 1996 | 1995 |
| Allowance for possible loan losses: |  |  |  |  |  |
| Balance, January 1. | \$4,100 | \$4,074 | \$4,182 | \$3,652 | \$3,618 |
| Charge-offs: |  |  |  |  |  |
| Commercial and industrial | (10) | (42) | (196) | (84) | (527) |
| Real estate-construction. . . | - | - | - | - |  |
| Real estate-mortgage. . . . . | 22 | (22) | - | (4) | (8) |
| Consumer | (209) | (179) | (237) | (180) | (234) |
| Total charge-offs | (197) | (243) | (433) | (268) | (769) |
| Recoveries: |  |  |  |  |  |
| Commercial and industrial | 87 | 100 | 102 | 404 | 236 |
| Real estate-construction. . . | 116 | - | - | - |  |
| Real estate-mortgage. |  |  |  | 8 | 13 |
| Consumer | 44 | 19 | 23 | 36 | 54 |
| Total recoveries | 247 | 119 | 125 | 448 | 303 |
| Net recoveries/ (charge-offs) | 50 | (124) | (308) | 180 | (466) |
| Provision for loan losses | 250 | 150 | 200 | 350 | 500 |
| Balance, December 31. | \$4,400 | \$4,100 | \$4,074 | \$4,182 | \$3,652 |
| Net recoveries/(charge-offs) to average loans ............. $0.02 \%$ ( $0.05 \%$ ) ( $0.12 \%$ ) 0.07\% ( $0.21 \%$ ) |  |  |  |  |  |
| The negative charge-off of $\$ 22,000$ in real estate - mortgage loans reflects the adding back to the loan loss reserve of an amount previously charged off, in conjunction with the acquisition of other real estate owned. |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## TABLE 6 - Allocation of Allowance for Possible Loan Losses

The table below allocates the balance of the allowance for possible loan losses by loan category and the corresponding percentage of loans to total loans for each loan category for the last five years:


The loan loss reserve allocation reflects a reserve based on specific loan loss reserve allocations on loans reviewed individually as well as an average historical loan write-off percentage for loans in each specific loan category not the internal loan review process, loans considered impaired under SF $\Lambda$ S NO. 114 are individually reviewed and, when deemed appropriate, a specific portion of the loan loss reserve is allocated to the respective impaired loans.
Refer to page 14 for further discussion of the Corporation's loan review process.

## Other Income

The following table details other income for the years ended December 31, 1999 and 1998, and the percent. change from year to year:

TABLE 7 - Other Income

|  | 1999 | 1998 | \% Change |
| :---: | :---: | :---: | :---: |
| Fees for trust services | \$ 9,784 | \$ 9,272 | 6\% |
| Service charges on deposit accounts | 1,156 | 1,169 | (1\%) |
| Other fees and service charges | 1,333 | 1,272 | 5\% |
| Net gain on sale of loans | 1,028 | 1,682 | (39\%) |
| Gain on sale of other real estate owned | 45 | 224 | (80\%) |
| Fees earned from family business office services | 1,947 | - | - |
| Investment advisory and brokerage fees. | 1,218 | - | - |
| Tax consulting fees . . . . | 702 | 655 | 7\% |
| Insurance commission income | 326 | 188 | 73\% |
| Other operating income . . . . . . | 1,071 | 614 | 74\% |
|  | \$18,610 | \$15,076 | 23\% |

In addition to net interest income, the Bank's three operating segments, as well as TCBM, ICBM, BM Brokerage, CDC and JWR\&Co. generate various streams of fec-based income, including Investment Management and Trust income, service charges on deposit accounts, loan servicing income, consulting fees and gains/losses on loan sales.

As discussed in the "Lines of Business" section on pages 3, 4 and 5, the increase in other income in 1999 from 1998 levels was primarily a result of revenues from newly established or acquired lines of business in 1999 , an increase in Investment Management and Trust fees and rental income received from the tenants in the Buildings. These increases were partially offset by decreases in gains on the sale of residential mortgage loans and a decrease in OREO gains, compared to 1998.

Fees from the family office business and investment. advisory and brokerage fees amounted to $\$ 3,165,000$. No such fees were earned in 1998.

Trust income grew $\$ 512,000$ or $6 \%$ from year to year. Refer to the discussion under the heading "Investment Management and Trust Line of Business on page 4 of this report.

As discussed in the "Mortgage Banking Line of Business" section, the $\$ 654,000$ or $39 \%$ decrease in gains on the sale of loans was directly attributable to an $45 \%$ decrease in the volume of loans sold in 1999 compared to 1998 , partially offset by an 11 basis point increase in the yield realized on the sale of loans in 1999 compared to 1998.

Gains on the sale of OREO decreased by $\$ 179,000$ or $80 \%$. This is a direct result of the Bank disposing of the majority of its OREO prior to 1999.

Tax consulting and insurance commission income increased $\$ 47,000$ or $7 \%$ and $\$ 138,000$ or $73 \%$, respectively.
Other operating income increased $\$ 457,000$ or $74 \%$ in 1999 from 1998 levels, primarily due to new sources of rental income from the Buildings, adding $\$ 250,000$ in new other operating income, not present in 1998. Fees from merchant credit card processing increased by $\$ 92,000$ over 1998 levels and cash management related fee income grew by $\$ 65,000$. This growth is directly attributable to growth in the banks off-balance sheet mutual fund balances, which increased from $\$ 43,007,000$ at December 31, 1998 to $\$ 100,372,000$ at December 31, 1999. Exclusive of these increased revenue streams, other operating income increased by $\$ 50,000$ for 1999, compared to 1998.

## Other Expenses

The following table details other expenses for the years ended December 31, 1999 and 1998, and the percent change from year to ycar:

## Table 8 - Other Expenses

|  | 1999 | 1998 | \% Change |
| :---: | :---: | :---: | :---: |
| Salaries-regular | \$12,446 | \$10,289 | 21\% |
| Salaries-other | 2,226 | 2,375 | (6\%) |
| Employee benefits | 2,334 | 1,908 | 22\% |
| Occupancy expense | 1,928 | 1,392 | 39\% |
| Furniture, fixtures, and equipment. . . . . . . . | 1,968 | 1,817 | 8\% |
| Advertising | 1,290 | 1,283 | 1\% |
| Professional fees | 1,148 | 811 | 42\% |
| Computer processing | 560 | 569 | (2\%) |
| Merchant credit card processing | 524 | 466 | 12\% |
| Stationery and supplies. | 408 | 354 | 15\% |
| Insurance | 373 | 213 | 75\% |
| Amortization of goodwill | 183 | - | - |
| Net cost of operation of other real estate owned | 8 | 7 | 14\% |
| Other operating expenses | 3,584 | 3,211 | 12\% |
| Total other expenses. | \$28,980 | \$24,695 | 17\% |

Other expenses increased for the ycar ended December

- 31, 1999, by $17 \%$ compared to 1998. Regular salarics, consisting of regular, part time and overtime salary expense and the largest component of other expenses, rose $21 \%$, due primarily to the New Acquisitions in 1999. Exclusive of regular salary expense from Brokerage, CDC and JWR\&Co., which produced no expense in 1998, total regular salaries increased by $10 \%$. Merit increases and staffing additions, during 1999, are primarily responsible for this increase. As of December 31, 1999, the Corporation's consolidated full-
time equivalent staffing level was 266.5 compared to 239.5 as of December 31, 1998.

Other salaries, which primarily consist of incentive compensation, decreased 6\% from 1998 to 1999. The $\$ 149,000$ decrease was primarily related to Investment Management and Trust incentive-based compensation.

Employee benefit costs increased $\$ \mathbf{4} 20,000$ or $22 \%$ in 1999 over 1998 levels. Of this increase, $\$ 119,000$ relates to the newly acquired or started companies in 1999. A $\$ 158,000$ increase in the cost of the Corporation's pension expense, along with $\$ 76,000$ and $\$ 45,000$ respective increases in the cost of the Bank's social security taxes and medical insurance premiums account for $\$ 398,000$ of the $\$ 426,000$ increase. Additional participants in the pension plan, as well as an increased staff are the primary reasons for these increased expense categories.

Occupancy expenses increased $\$ 536,000$ or $39 \%$ from 1998 to 1999. The largest increase relates to occupancy costs associated with the Buildings, which amounted to $\$ 294,000$ for 1999 . No such expenses were incurred during 1998. The cost to the Bank for use of the Buildings in 1999, net of the respective rental income was $\$ 01,000$. Increased office rent expense for Investment Counsellors of Bryn Mawr, a division of the Investment Management and Trust Division, amounted to $\$ 38,000$, compared to similar rent expense for 1998 , and occupancy expense associated with the New Acquisitions amounted to $\$ 182,000$, accounting for $\$ 514,000$ of the $\$ 530,000$ increase.

Furniture, fixtures and equipment expense increased by $\$ 151,000$ or $8 \%$ in 1999 , compared to 1998 . The rental of office equipment increased $\$ 46,000$, as some Bank departments were relocated, in anticipation of renovations within the main Bank building.

Depreciation expense for the Bank was also up by $\$ 51,000$, reflecting the effect of capital improvements made during 1999. Expenses associated with the New Aequisitions in 1999 amounted to $\$ 69,000$.

Advertising remained relatively level for 1999, compared to 1998 , at $\$ 1,290,000$ and $\$ 1,283,000$ for the respective periods.

The cost of merchant credit card processing increased $\$ 68,000$ or $15 \%$ as the volume of merchant processing increased. These fees were more that offset by related revenues, included in other operating income.

The cost of professional fees increased by $\$ 337,000$ or $42 \%$. The primary reason for this increase was
solicitation fees paid for business referrals to CDC in the routine operation of CDC's investment advisory business. CDC incurred $\$ 565,000$ in solicitation fees in 1999. No such fees were incurred during 1998. Exclusive of these solicitation fees, professional fees decreased by $\$ 228,000$ or $28 \%$ for the twelve months ended December 31, 1999, compared to the same period in 1998. A recovery of legal fees in 1999, related to a previously charged-off loan, was primarily responsible for this decrease in professional fees.

Stationery and supplies expense increased $\$ 54,000$ or $15 \%$ in 1999 , compared to 1998 , due primarily to additional costs in 1999, associated with the production of new product brochures as well as letterhead for the new subsidiary companies, acquired or established during 1999.

Insurance expense increased by $\$ 160,000$ or $75 \%$. Insurance expense is composed of the premiums paid to The Federal Deposit Insurance Corporation (the "FDIC") for deposit insurance, as well as the cost of the Corporation's business insurance coverage. FDIC insurance premiums remained level from 1998 to 1999, while the Corporation's business insurance premiums accounted for the $\$ 160,000$ increase during 1999 , compared to similar premiums in 1998. Expanded policy limits and the addition of the New Acquisitions were responsible for this increase.

Goodwill amounting to $\$ 3,477,000$ was recorded on the Corporation's books as a result of the acquisition of CDC and JWR\&Co. Their respective amortization periods are 10 and 20 years. The goodwill is being amortized on a straight-line method at a cost of $\$ 183,000$ for 1999. No such cost was incurred for 1998.

Other operating expenses increased $\$ 373,000$ or $12 \%$ from 1998 to 1999. Included in 1999's expense were expenses of the New Acquisitions of $\$ 238,000$. Exclusive of these expenses, other operating expenses increased by $4 \%$ over 1998 levels.

## Income Taxes

Federal income taxes for 1999 were $\$ 3,879,000$, compared to $\$ 3,480,000$ for 1998 . This represents an effective tax rate of $32.8 \%$ and $33.7 \%$ for 1999 and 1998, respectively. Income taxes for financial reporting purposes differ from the amount computed by applying the statutory rate to income before taxes, due primarily to tax-exempt income from certain loans and investment. securitics. See Note 10 to the consolidated financial statements.

## Financial Condition

## Investment Securities

Management has elccted to classify $100 \%$ of the investment portfolio as available for sale. Therefore, the investment portfolio was carried at its estimated market value of $\$ 29,011,000$ and $\$ 50,960,000$ as of December 31, 1999 and 1998, respectively. The amortized cost of the portfolio as of December 31, 1999 was $\$ 30,201,000$, resulting in net unrealized losses of $\$ 590,000$. The amortized cost of the portfolio at December 31, 1998 was $\$ 50,808,000$, resulting in net unrealized gains of $\$ 152,000$.
The maturity distribution and weighted average yields on a fully tax-equivalent basis of investment securities at December 31, 1999, are as follows:

TABLE 9 - Investment Portfolio

| (dollars in thousands) | Maturing during 2000 | Maturing <br> from 2001 through 2004 | Maturing <br> from 2005 through 2009 | Maturing after 2009 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Obligations of the U.S. Government and agencies: |  |  |  |  |  |
| Book value . . . . . . | \$1,993 | \$22,432 | \$ - | \$ | \$24,425 |
| Weighted average yield | 6.0\% | 5.5\% | - | - | 5.6\% |
| State and political subdivisions: |  |  |  |  |  |
| Book value | 1,478 | 1,740 | - | - | 3,218 |
| Weighted average yield | 7.0\% | 6.3\% | - | - | 6.6\% |
| Other investment securities: |  |  |  |  |  |
| Book value . . . | - | - | - | 1,968 | 1,968 |
| Weighted average yield | - | - | - | 6.2\% | 6.2\% |
| Total book value | \$3,471 | \$24,172 | \$ - | \$1,968 | \$29,611 |
| Weighted average yield | 6.3\% | 5.6\% | - | 6.2\% | 5.8\% |

In addition to $\$ 57,180,000$ in maturities, during 1999 , $\$ 0,000,000$ in municipal bonds were called. These increases in available funds, combined with an increase in total deposits for 1999 of $\$ 28,711,000$, partially offset by net originations of the loan portfolio of $\$ 21,728,000$ prompted Bank management to purchase $\$ 42,553,000$ in U.S. Government or U.S. Government Agency securities. Those transactions were primarily responsible for the $\$ 21,202,000$ or $42 \%$ decrease in the investment portfolio from December 31, 1998, to December 31, 1999. At.

December 31, 1999, approximately $82 \%$ of the investment portfolio consisted of fixed rate U.S.
Government and U.S. Government Igency securities. The Corporation does not own any derivative instruments and does not plan to purchase any of those instruments in the foresecable future.

## Loans

For financial reporting purposes, both fixed and floating rate home equity loans, collateralized by mortgages, are included in other permanent mortgage loans. Floating rate personal lines of credit loans (the Bank's
"CreditLine" product) are included in consumer loans.
A breakdown of the loan portfolio by major categorics at December 31 for each of the last five years is as follows:

## TABLE 10 - Loan Portfolio

| (in thousmuds) | December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | 1997 | 1990 | 1995 |
|  |  |  |  |  |  |
| Permanent mortgage loans. | \$134,495 | \$110,535 | \$102,474 | \$ 95,588 | \$ 85,752 |
| Construction loans | 14,398 | 13,204 | 13,647 | 7,639 | 8,905 |
| Commercial and |  |  |  |  |  |
| Consumer loans | 70,211 | 68,078 | 76,963 | 81,512 | 73,189 |
| Total | \$338,939 | \$281,185 | \$268,558 | \$259,427 | \$235,353 |

The maturity distribution of the loan porifolio, excluding loans secured by one-family residential property and consumer loans, at. December 31, 1999, is shown below.

| (in thousamels) | $\begin{gathered} \text { Maturing } \\ \text { during } \\ 2000 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Maturing } \\ \text { from } 2001 \\ \text { through } \\ 2004 \end{gathered}$ | Maturing after 2004 | Total |
| :---: | :---: | :---: | :---: | :---: |
| Commercial, financial, and agricultural | \$65,367 | \$27,308 | \$27,160 | \$119,835 |
| Real estate-construction | 7,858 | 6,538 | 2 | 14,398 |
| Real estate-other. | 1,817 | 12,135 | 40,176 | 54,128 |
| Total | \$75,042 | \$45,981 | \$67,338 | \$188,361 |
| Interest sensitivity on the above loans: <br> Loans with |  |  |  |  |
| Loans with predetermined rates | \$ 8,817 | \$28,765 | \$20,767 | \$ 58,349 |
| Loans with adjustable or floating rates. | 66,225 | 17,216 | 46,571 | 130,012 |
| Total | \$75,042 | \$45,981 | \$67,338 | \$188,361 |

There are no scheduled prepayments on the loans included in the maturity distributions.

TABLE 11 - Loan Portfolio and Non-Performing Asset Analysis


* Nonperforming loans are loans on which scheduled principal and/or interest is past due 90 days or more and loans less than 90 days past due which are deemed to be problem loans by management. Total nonperforming loans of $\$ 792.000$ includes the $\$ 792,000$ in loans past due 90 days or more. on which certain borrowers have paid interest regularty. There are no loans less than 90 days delinquent included in nonperforming loans.

The Bank's lending function is its principal income generating activity, and it is the Bank's policy to continue to serve the credit needs of its market area. Total loans at December 31, 1999 increased $21 \%$ to $\$ 338,939,000$ from $\$ 281,185,000$ as of December 31, 1998.

The Bank's commercial and industrial lending had the largest growth in outstanding loan balances from year to year. Commercial and industrial loan balances grew $\$ 30,467,000$ or $34 \%$ from $\$ 89,368,000$ at December 31 , 1998 to $\$ 119,835,000$ at December 31, 1999. Increased business development in the Bank's commercial lending market area, the addition of experienced commercial lenders, and the emergence of new commercial lending relationships, partially the result of recent banking mergers in the Bank's market area, are the reasons for this strong growth.
Permanent mortgage loans, which consist of commercial and residential mortgages as well as home equity loans, increased by $22 \%$ or $\$ 23,900,000$ during 1999 , from $\$ 110,535,000$ at December 31, 1998, to $\$ 134,495,000$ at December 31, 1999. This growth was due primarily to a $\$ 10,427,000$ or $66 \%$ increase in residential mortgage loans, as the Bank decided to increase its outstanding balances of residential mortgage loans. Home equity loans increased by $\$ 9,561,000$ or $21 \%$, commercial mortgage loans increased by $\$ 3,972,000$ or $8 \%$.
Consumer loans, consisting of loans to individuals for household, automobile, family, and other consumer needs, as well as purchased indirect automobile paper from automobile dealers in the Bank's market area, increased $\$ 2,133,000$ or $3 \%$, from $\$ 08,078,000$ at December 31, 1998, to $\$ 70,211,000$ at December 31, 1999. While average outstanding consumer loan balances decreased by $4 \%$ during 1999, during the later half of 1999, outstanding indirect automobile paper accounted for the largest increase, growing $\$ 1,726,000$ or $3 \%$ to $\$ 58,758,000$ for December 31, 1999 compared to $\$ 57,032,000$ at December 31, 1998. Competition from automobile manufacturers' credit facilities and lower costing financing from home equity loans continues to be a source of major competition for this product.
As of December 31, 1999, the construction loan portfolio increased by $\$ 1,194,000$ or $9 \%$, from $\$ 13,204,000$ at December 31, 1998, to $\$ 14,398,000$ at December 31, 1999. As of December 31, 1998 and 1999, the construction lending portfolio had neither nonperforming loans nor any loans delinquent 30 days or more.

## Deposits

The Bank attracts deposits from within its market area by offering various deposit instruments, including savings accounts, NOW accounts, money market accounts, and certificates of deposit.
Total deposits increased $8 \%$ to $\$ 371,008,000$ at December 31, 1999, from $\$ 342,357,000$ at year-end
1998. A more meaningful measure of deposit change is average daily balances. As illustrated in Table 12, average daily deposit balances increased $9 \%$. It is believed that bank consolidation within the Bank's market area, as well as the acquisition of new deposit accounts through the growth of new lending and Investment Management and Trust relationships, are primarily responsible for this growth in deposits. As previously discussed, this change in the mix of deposits, growing lower costing and non-interest bearing deposits is primarily responsible for a 22 basis point decrease in the Bank's overall cost of funds and a 13 basis point increase in the Bank's net interest margin for 1999, compared to 1998.
The following table presents the average balances of deposits and the percentage change for the years indicated:
TABLE 12 - Average Daily Balances of Deposits

| (tollurs in thousumts) | 1999 | 1998 | $\begin{gathered} \% \text { Change } \\ 1999 \text { vi. } 1998 \\ \hline \end{gathered}$ | 1997 | $\begin{aligned} & \% \text { Chunge } \\ & 1998 \text { vs. } 1997 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Demand deposits, non-interest-bearing. | \$ 92,098 | \$ 82,773 | 11.3\% | \$ 76,076 | 8.8\% |
| Market rate accounts | 49,871 | 44,325 | 12.5 | 45,903 | (3.4) |
| NOW accounts | 93,769 | 85,317 | 9.9 | 73,958 | 15.4 |
| Regular savings | 40,865 | 40,143 | 1.8 | 38,891 | 3.2 |
|  | 184,505 | 169,785 | 8.7 | 158,752 | 6.9 |
| Time deposits | 65,000 | 61,503 | 5.7 | 73,792 | (16.7) |
| Total | \$341,603 | \$314,061 | 8.8 | \$308,620 | 1.8 |

The following table shows the maturity of certificates of deposit of $\$ 100,000$ or greater as of December 31, 1999:

## TABLE 13 - Maturity of Certificates of Deposits of $\$ 100,000$ or Greater

(in thousands)
Three months or less . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . $\$ 15,751$
Three to six months . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
Six to twelve months . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 3,83
Greater than tweive months
Total
$\$ 22,273$

## Capital Adequacy

At December 31, 1999, total shareholders' equity of the Corporation was $\$ 46,719,000$, a $\$ 4,498,000$ or $11 \%$ increase over $\$ 42,221,000$ at December 31, 1998. Decreasing the addition to capital from carnings, less dividends for the year, was the impact of SFAS No. 115. As of December 31, 1999, shareholders' equity included unrealized losses on investment securities, net of deferred taxes, of $\$ 389,000$ compared to unrealized gains on investment securities, net of taxes, of $\$ 100,000$ at. December 31, 1998. This change caused a $\$ 489,000$ decrease to shareholders' equity from December 31, 1998 to December 31, 1999.
The Corporation and the Bank are required to meet certain regulatory capital adequacy guidelines. Under these guidelines, risk-based capital ratios measure capital as a percentage of risk-adjusted assets. Risk-adjusted assets are determined by assigning various weights to all assets and off-balance sheet arrangements, such as letters
of credit and loan commitments, based on the associated risk.

The Bank's risk-based capital ratios at December 31, 1999 and 1998 are listed below. These ratios are all in excess of the minimum required capital ratios, also listed below.

TAble 14 - Risk-Based Capital Ratios

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Minimum |  | Minimum |
|  | Actual | Required | Actual | Required |
| Tier I capital ratio. | 10.34\% | 4.00\% | 12.42\% | 4.00\% |
| Total capital ratio | 11.54 | 8.00 | 13.67 | 8.00 |

An increase in risk weighted assets at December 31, 1999, compared to last year-end, combined with the effect of dividends paid to the Corporation during 1999 to fund both the Corporation's Stock Repurchase Program and the purchase of JWR\&Co. are the primary reasons for the decreases in both the Bank's Tier I and Total Capital ratios from December 31, 1998 to December 31, 1999.

The FDIC has created a statutory framework for capital requirements that established five categories of capital strength, ranging from a high of "well-capitalized" to a low of "critically under capitalized." As of December 31, 1999 and 1998, the Bank exceeded the levels required to meet the definition of a "well-capitalized" bank. Management anticipates that the Corporation and the Bank will continue to be in compliance with all capital requirements and continue to be classified as "wellcapitalized."
The Corporation's ability to declare dividends in the future is dependent on future earnings.

## Risk Elements

Risk elements, as defined by the Securities and Exchange Commission in its Industry Guide 3 , are composed of four specific categories: (1) nonaccrual, past due, and restructured loans, (2) potential problem loans, loans not included in the first category, but where information known by Bank management indicates that the borrower may not be able to comply with present payment terms, (3) foreign loans outstanding, and (4) loan concentrations. Table 11 presents a summary, by loan type, of the Bank's nonaccrual and past due loans as of' December 31, 1999. It is the Bank's policy to promptly place non-performing loans on non-accrual status. Bank management knows of no outstanding loans that presently would meet the criteria for inclusion in the potential problem loan category, as indicated under specific category (2) referred to above. The Bank has no foreign loans, and loan concentrations are presented in Table 6 . Table 6 presents the percentage of outstanding loans, by loan type, compared to total loans outstanding as of December 31, 1999.

## Asset Quality

The Bank is committed to maintaining and developing quality assets. Loan growth is generated primarily within the Bank's market area, which includes Montgomery, Delaware, and Chester Countics, as well as portions of Bucks and Philadelphia Countics. The development of quality loan growth is controlled through a uniform lending policy that defines the lending functions and goals, loan approval process, lending limits, and loan review.
Non-performing assets amounted to $\$ 792,000$ at. December 31, 1999, a $4 \%$ increase from $\$ 764,000$ at December 31, 1998. Non-performing loans were $\$ 792,000$ at December 31, 1999, a $61 \%$ increase from $\$ 493,000$ at December 31, 1998. The primary cause of this increase was the reinstatement of a loan to nonperforming status that had been included in the Bank's OREO at December 31, 1998. There were no OREO properties on the Bank's books as of December 31, 1999, causing a $\$ 271,000$ decrease in OREO balances from December 31, 1998.
Total nonperforming assets, which include non-accruing and past due loans and other real estate owned, are presented in the table below for cach of the five years in the period ended December 31, 1999.

TABLE 15 - Nonperforming Assets

|  | December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | 1997 | 1990 | 1995 |
| (in thousands) |  |  |  |  |  |
| Loans past due 90 days or more not on nonaccrual status: |  |  |  |  |  |
| Real estate-mortgage | \$ 19 | \$ 84 | \$ 72 | \$ 68 | \$ |
| Consumer . . . . . . . . . . | 53 | 56 | 27 | 51 | 155 |
| Loans on which the accrual of interest has been discontinued: |  |  |  |  |  |
| Commercial and industrial | - | - | 347 | 76 | 339 |
| Real estate-mortgage | 720 | 353 | 723 | 712 | 117 |
| Real estateconstruction | - | - | - | - | - |
| Total nonperforming loans $\qquad$ | 792 | 493 | 1,169 | 907 | 611 |
| Other real estate owned and in-substance foreclosed |  |  |  |  |  |
| properties* . . . . . . . . . | - | 271 | 25 | 1,523 | 3,794 |
| Total nonperforming assets $\qquad$ | \$792 | \$764 | \$1,194 | \$2,430 | \$4,405 |

All loans past due 90 days or more, except consumer loans and home equity mortgage loans, are placed on nonaccrual status. Such factors as the type and size of the loan, the quality of the collateral, and historical creditworthiness of the borrower and/or guarantors are considered by management in assessing the collectibility of such loans. Interest foregone on nonaccrual stalus loans was $\$ 121,000$ for the year ended December 31,
1999. Interest earned and included in interest income on these loans prior to their nonperforming status amounted to $\$ 448,000$ in 1999.

## * Refer to Note 2 to the consolidated financial statements.

The Bank maintains a Loan Review Committee (the "Committee") that periodically reviews the status of all non-accrual and impaired loans, loans criticized by both the Bank's regulators and an independent consultant retained to review both the loan portfolio as well as the overall adequacy of the loan loss reserve. The methodology used to arrive at an appropriate allowance for loan loss involves a high degree of management. judgement and results in a range of estimated losses. It is the goal of this loan loss reserve adequacy process to provide a loan loss reserve sufficient to address the Bank's potential risk of loan losses, in the existing loan portfolio, during various economic cycles. During the review of the loan loss reserve, the Committee considers allocations of the loan loss reserve on specific loans on a loan-by-loan basis, as well as considering inherent loan losses in specific pools of similar loans, based on prior historical write-off activity, geographic concentrations, industry concentrations and economic factors. The sum of all analyzed loan components is compared to the loan loss reserve balance, and any adjustments deemed necessary to the loan loss reserve balance are made on a timely basis.
The Corporation is regulated and periodically inspected by The Federal Reserve Board. In 1996, the Bank became a state member bank of the Federal Rescrve System. The Bank is regulated and periodically examined
by the Federal Reserve Board and the Pennsylvania Department of Banking. There are no recommendations by the regulators, which would have a material effect on the Corporation's liquidity, capital resources, or results of operations.

## Asset and Liability Management

Through its Asset/Liability Committee ("ALCO") and the application of Risk Management Policies and Procedures, the Bank seeks to minimize its exposure to interest rate risk as well as to maintain sufficient liquidity and capital compliance.

## Interest Rate Sensitivity

The difference between interest sensitive assets and interest sensitive deposits, stated in dollars, is referred to as the interest rate sensitivity gap. A positive gap is created when interest rate sensitive assets exceed interest rate sensitive deposits. A positive interest rate sensitive gap will result in a greater portion of assets compared to deposits repricing with changes in interest rates within specified time periods. The opposite effect results from a negative gap. In practice, however, there may be a lag in repricing some products in comparison to others. A positive gap in the short-term, 30 days or less, in a rising interest rate environment should produce an increase in net interest income. The converse is true of a negative gap in a rising interest rate environment.
As shown in the following table, the Bank is presently asset interest rate sensitive in the short-term, 30 days or less category.

TABLE 16 - Interest Rate Sensitivity Analysis as of December 31, 1999

| (dollars in thousands) | Repricing Periods |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 0 \text { to } 30 \\ \text { Days } \\ \hline \end{gathered}$ | $\begin{gathered} 31 \text { to } 90 \\ \text { Days } \end{gathered}$ | $\begin{gathered} 91 \text { to } 180 \\ \text { Days } \end{gathered}$ | $\begin{gathered} 181 \text { to } 365 \\ \text { Days } \end{gathered}$ | $\begin{aligned} & \text { Over } \\ & 1 \text { Year } \end{aligned}$ | Non-Rate Sensitive | Total |
| Assets: |  |  |  |  |  |  |  |
| Interest-bearing deposits with other banks | \$ 13,643 | \$ 47 | \$ | \$ | \$ | \$ | \$ 13,690 |
| Federal funds sold | 17,609 | - | - | - | - | - | 17,609 |
| Investment securities | - | 500 |  | 2,971 | 24,172 | 1,968 | 29,611 |
| Loans | 109,206 | 13,365 | 18,723 | 33,826 | 163,819 | $(4,400)$ | 334,539 |
| Cash and due from banks |  |  |  | - |  | 17,914 | 17,914 |
| Other assets | - | - | - | - | - | 14,771 | 14,771 |
| Total assets | \$140,458 | \$13,912 | \$18,723 | \$36,797 | \$187,991 | \$ 30,253 | \$428,134 |
| Liabilities and shareholders' equity: |  |  |  |  |  |  |  |
| Demand, noninterest-bearing | \$ $\overline{-}$ | \$ | \$ |  |  | \$100,485 | \$100,485 |
| Savings deposits | 72,772 | - | - | - | 121,286 | - | 194,058 |
| Time deposits | 17,443 | 9,222 | 12,065 | 23,303 | 16,187 | - | 78,220 |
| Other liabilities | 10,000 | 9,22 | 12,06 | , | 16,187 | 7,884 | 17,884 |
| Shareholders' equity | - | - | - | - | - | 37,487 | 37,487 |
| Total liabilities and shareholders' equity | \$100,215 | \$ 9,222 | \$12,065 | \$23,303 | \$137,473 | \$145,856 | \$428,134 |
| Gap. | \$ 40,243 | \$ 4,690 | \$ 6,658 | \$13,494 | \$ 50,518 | (\$115,603) | - |
| Cumulative gap | \$ 40,243 | \$44,933 | \$51,591 | \$65,085 | \$115,603 | - |  |
| Cumulative earning assets as a ratio of interest bearing liabilities | 140\% | 141\% | 142\% | 145\% | 141\% | - |  |

The Bank uses income simulation models to measure its interest rate risk and to manage its interest rate sensitivity. The simulation models consider not only the impact of changes in interest rates on forecasted net interest income, but also such factors as yield curve relationships, possible loan prepayments, and deposit withdrawals. As of year-end 1999, based on an analysis of the results from the simulation models, the Bank's interest rate risk was within the acceptable range as established by the Bank's Risk Management Policies and Procedures.
While future interest rate movements and their effect on Bank revenue cannot be predicted, there are no trends, events, or uncertainties of which the Corporation's management is currently aware that will have, or are reasonably likely to have, a material effect on the Corporation's liquidity, capital resources, or results of operations in the future.

## Liquidity

The Bank's liquidity is maintained by managing its core deposits, purchasing federal funds, selling loans in the secondary market, and borrowing from the Federal Home Loan Bank of Pittsburgh (the "FHLB").
The Bank's liquid assets include cash and cash equivalents as well as certain unpledged investment securities. Bank management has developed a liquidity measure, incorporating its ability to borrow from the FHILB to meet liquidity needs and goals. Periodically, ALCO reviews the Bank's liquidity needs, incorporating the ability to borrow from the FHLB and reports these findings to the Risk Management Committee of the Bank's Board of Directors.
During 1999, cash provided by operations amounted to $\$ 8,157,000$ and was primarily derived from net income of $\$ 7,961,000$ for 1999 . Cash used for investing activities amounted to $\$ 38,127,000$. Investment activity provided $\$ 20,027,000$ in cash, as the balance in the investment portfolio decreased by $42 \%$ at December 31, 1999, compared to December 31, 1998. Loan activity,
including the purchase of $\$ 33,951,000$ in indirect automobile paper, used $\$ 55,679,000$ in funds during 1999. The cash portion of the cost of acquiring the New Acquisitions amounted to $\$ 1,975,000$. The cost of premises' improvements and the purchase of equipment. used $\$ 1,104,000$.
Offsetting the decrease in funds from investing activities was an increase in funds from the Bank's financing activities, which provided $\$ 33,851,000$ in net cash, primarily the result of a $\$ 14,210,000$ net increase in outstanding non-interest-bearing demand and savings related deposits, along with a $\$ 14,465,000$ increase in time deposits. The Bank also borrowed $\$ 10,000,000$, primarily for liquidity purposes, from the FLEILB.
The Corporation used $\$ 30,000$ in repayment of its mortgage debt. The Corporation received $\$ 303,000$ in proceeds from the issuance of common stock, related to stock option exercises and used $\$ 2,530,000$ to repurchase, pursuant to the Stock Repurchase Program, common stock and $\$ 2,603,000$ to pay the dividend in 1999. The Corporation's cash and cash equivalents increased from December 31, 1998, to December 31, 1999 , by $\$ 3,881,000$, from $\$ 45,332,000$ at December 31, 1998 to $\$ 49,213,000$ at December 31, 1999.

## OTHER

Year 2000
During the past two years, the Corporation organized a Year 2000 ("Y2K") team (the "Team") to implement a plan assuring that all internal systems, borrowers and vendors were Y2K compliant. The Team successfully met its goals. The conversion from 1999 to the year 2000 was an uneventful one for the Corporation, its subsidiaries, as well as its borrowers and vendors. With minor exceptions, all systems were properly working at. the commencement of business on January $3,2000$.
The cost of Y 2 K compliance for the Corporation amounted to $\$ 585,000$.

## 1998 vs. 1997 Results of Operations

## Net Income

Net income for the year ended December 31, 1998, was $\$ 6,857,000$, a $12 \%$ increase over net income of $\$ 0,130,000$ for the year ended December 31, 1997. Basic earnings per share rose from $\$ 1.38$ in 1997 to $\$ 1.58$ in 1998. Earnings per share-assuming dilution was $\$ 1.33$ for 1997 compared to $\$ 1.51$ in 1998. In 1997, the Corporation paid dividends of $\$ 0.30$ per share. In 1998, the Corporation paid dividends of $\$ 0.465$ per share.
Return on average assets was $1.74 \%$ for 1997 compared to $1.91 \%$ in 1998 . Return on average equity was $16.45 \%$ in 1997 versus $17.06 \%$ in 1998.

## Net Interest Income

A $4 \%$ increase in average carning assets, from 1997 to 1998, was primarily responsible of a $\$ 1,122,000$ or a $4 \%$ rise in interest income.
Interest expense decreased $14 \%$ or $\$ 953,000$ from 1997 to 1998. The primary reason for this decrease was a $17 \%$ decrease in average outstanding higher costing CDs.
Net interest income increased $12 \%$, while the net interest margin increased from $5.59 \%$ for 1997 to $5.99 \%$ for 1998.

## Loan Loss Provision

The provision for loan losses amounted to $\$ 200,000$ for 1997 and was decreased to $\$ 150,000$ for 1998. The allowance for possible loan losses as a percentage of nonperforming loans amounted to $349 \%$ and $832 \%$ as of December 31, 1997 and 1998, respectively. The ratio of the allowance for possible loan losses to total outstanding loans was $1.52 \%$ and $1.40 \%$ at December 31, 1997 and 1998, respectively.

## Other Income

Other income increased $25 \%$ in 1998 from 1997 levels. Fees for Investment Management and Trust services increased $\$ 1,574,000$ or $20 \%$. Net gains on the sale of mortgage loans increased $\$ 548,000$ or $48 \%$, due primarily to an increase in the salc of residential mortgage loans to the secondary mortgage market, from $\$ 75,874,000$ in 1997 compared to $\$ 134,676,000$ in 1998.

## Other Expenses

Other expenses increased by $\$ 3,858,000$ or $19 \%$ in 1998 over 1997. Regular salarics increased $\$ 1,685,000$ or $20 \%$, due primarily to merit increases and stafling additions, including the establishment of TCBM in July 1997 and ICBM in January 1998. Salaries-other, primarily incentive based, increased $\$ 720,000$ or $44 \%$. Increases in incentive based compensation, tied to overall profitability of the Bank's lines of business accounted for this increase.

Employee benefit costs increased by $\$ 117,000$ or $7 \%$. Decreases in the cost of post-retirement benefits of $\$ 242,000$ and $\$ 170,000$ in pension costs were offset by increases of $\$ 398,000, \$ 111,000$ and $\$ 60,000$ in social security tax expense, medical and life insurance premiums and the Corporation's supplemental employee retirement plan, respectively.
The $\$ 252,000$ or $10 \%$ increase in furniture, fixtures and equipment expense was primarily due to the additional depreciation on fixed assets.
Advertising increased $\$ 214,000$ or $20 \%$, reflecting the establishment of new marketing initiatives.
The cost of merchant credit card processing increased $\$ 70,000$ or $19 \%$, as the volume of merchant processing increased.
Insurance, including the Corporation's business coverage premiums and FDIC deposit insurance premiums, increased by $\$ 25,000$ or $13 \%$ in 1998 compared to 1997 levels. FDIC insurance premiums remained level from 1997 levels. The cost of the Corporation's insurance coverage increased, partially reflecting the addition of TCBM and ICBM in 1998 for a full year.
Other operating expenses increased $\$ 738,000$ or $30 \%$ from 1997 to 1998. Appraisal fees, directly related to the growth in mortgage banking activity, increased by $\$ 130,000$ over 1997 levels. The cost of Y2K compliance increased by $\$ 79,000$ over 1997 and travel and entertainment expense grew by $\$ 70,000$.

## Income Taxes

The income tax provision for 1998 was $\$ 3,480,000$, or a $33.7 \%$ effective rate, compared to $\$ 2,950,000$, or a $32.5 \%$ effective rate, for 1997.

## Consolidated Balance Sheets

|  | (in thousands) |  |
| :---: | :---: | :---: |
| As of December 31, | 1999 | 1998* |
| Assets |  |  |
| Cash and due from banks | \$ 17,914 | \$ 19,810 |
| Interest-bearing deposits with other banks | 13,793 | 5,166 |
| Federal funds sold | 17,609 | 20,372 |
| Investment securities available for sale, at market value (amortized cost of $\$ 30,201,000$ and $\$ 50,808,000$ at December 31, 1999 and 1998, respectively) | 29,611 | 50,960 |
| Loans | 338,939 | 281,185 |
| Less: Allowance for possible loan losses | $(4,400)$ | $(4,100)$ |
| Net loans | 334,539 | 277,085 |
| Premises and equipment, net | 11,880 | 12,209 |
| Accrued interest reccivable | 2,411 | 2,069 |
| Goodwill. | 3,294 | - |
| Deferred federal income taxes | 1,440 | 1,086 |
| Other real estate owned | , | 271 |
| Other assets. | 4,329 | 2,812 |
| Total assets | \$436,820 | \$391,840 |
| Liabilities |  |  |
| Deposits: |  |  |
| Demand, noninterest-bearing | \$ 98,790 | \$ 88,937 |
| Savings | 194,057 | 189,695 |
| Time | 78,221 | 63,725 |
| Total deposits. | 371,068 | 342,357 |
| Short term borrowings | 10,000 |  |
| Other liabilities. | 9,033 | 7,262 |
| Total liabilities | 390,101 | 349,619 |
| Commitments and contingencies (Note 14) |  |  |
| Shareholders' equity |  |  |
| Common stock, par value \$1, |  |  |
| 5,179,608 shares and $5,067,078$ shares |  |  |
|  |  |  |
| as of December 31, 1999 and 1998, respectively, |  |  |
| and outstanding $4,323,250$ shares and |  |  |
| and 1998, respectively .......... | 5,180 | 5,067 |
| Paid-in capital in excess of par value | 4,467 | 2,478 |
| Unrealized investment (depreciation) appreciation, net of deferred income taxes. | (389) | 100 |
| Retained earnings | 45,149 | 39,791 |
|  | 54,407 | 47,436 |
| Less: Common stock in treasury, at cost - 856,358 and 763,260 shares at December 31, 1999 and 1998, respectively | $(7,688)$ | $(5,215)$ |
| Total shareholders' equity | 46,719 | 42,221 |
| Total liabilities and shareholders' equity | \$436,820 | \$391,840 |

[^1]
## Consolidated Statements of Income

| For the years ended December 31, | 1999 |  | 1998* |  | 1997* |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net interest income: |  |  |  |  |  |  |
| Interest income: |  |  |  |  |  |  |
| Interest and fees on loans | \$ | 25,724 | \$ | 23,085 | \$ | 21,746 |
| Interest on federal funds sold |  | 609 |  | 824 |  | 935 |
| Interest and dividends on investment securities: |  |  |  |  |  |  |
| Taxable interest income |  | 1,702 |  | 1,864 |  | 1,916 |
| Tax-exempt interest income |  | 183 |  | 224 |  | 283 |
| Dividend income |  | 99 |  | 85 |  | 80 |
| Total interest income |  | 28,317 |  | 26,082 |  | 24,960 |
| Interest expense |  | 5,857 |  | 5,976 |  | 6,929 |
| Net interest income |  | 22,460 |  | 20,106 |  | 18,031 |
| Loan loss provision |  | 250 |  | 150 |  | 200 |
| Net interest income alter loan loss provision |  | 22,210 |  | 19,956 |  | 17,831 |
| Other income: |  |  |  |  |  |  |
| Fees for investment management and trust services |  | 9,784 |  | 9,272 |  | 7,698 |
| Service charges on deposit accounts |  | 1,156 |  | 1,169 |  | 1,124 |
| Other fees and service charges |  | 1,333 |  | 1,272 |  | 1,090 |
| Net gain on sale of loans |  | 1,028 |  | 1,682 |  | 1,134 |
| Cain on sale of other real estate owned |  | 45 |  | 224 |  | 379 |
| Fees earned from family business office services |  | 1,947 |  |  |  |  |
| Investment advisory and brokerage fees |  | 1,218 |  | - |  |  |
| Tax consulting fees |  | 702 |  | 655 |  | 134 |
| Insurance commission income |  | 326 |  | 188 |  |  |
| Other operating income |  | 1,071 |  | 614 |  | 527 |
| Total other income |  | 18,610 |  | 15,076 |  | 12,086 |
| Other expenses: |  |  |  |  |  |  |
| Salaries-regular |  | 12,446 |  | 10,289 |  | 8,604 |
| Salaries-other |  | 2,226 |  | 2,375 |  | 1,655 |
| Employee bencfits |  | 2,334 |  | 1,908 |  | 1,791 |
| Occupancy expense |  | 1,928 |  | 1,392 |  | 1,365 |
| Furniture, fixtures, and equipment |  | 1,968 |  | 1,817 |  | 1,565 |
| Advertising |  | 1,290 |  | 1,283 |  | 1,069 |
| Professional fees. |  | 1,148 |  | 811 |  | 822 |
| Computer processing |  | 560 |  | 569 |  | 584 |
| Merchant credit card processing |  | 524 |  | 466 |  | 390 |
| Stationery and supplies |  | 408 |  | 354 |  | 322 |
| Insurance . . |  | 373 |  | 213 |  | 188 |
| Coodwill amortization |  | 183 |  |  |  |  |
| Net cost of operation of other real estate owned |  | 8 |  | 7 |  | 9 |
| Other operating expenses. |  | 3,584 |  | 3,211 |  | 2,473 |
| Total other expenses |  | 28,980 |  | 24,695 |  | 20,837 |
| Income before income taxes. |  | 11,840 |  | 10,337 |  | 9,080 |
| Applicable income taxes. |  | 3,879 |  | 3,480 |  | 2,950 |
| Net income | \$ | 7,961 | \$ | 6,857 | \$ | 6,130 |
| Earnings per common share | \$ | 1.83 | \$ | 1.58 | \$ | 1.40 |
| Earnings per common share-assuming dilution | \$ | 1.75 | \$ | 1.51 | \$ | 1.33 |
| Weighted-average shares outstanding |  | 4,349,403 |  | 4,327,297 |  | 4,392,162 |
| Dilutive potential common shares |  | 193,915 |  | 225,708 |  | 203,660 |
| Adjusted weighted-average shares |  | 4,543,318 |  | 4,553,005 |  | 4,595,822 |

The accompanying notes are an integral part of the consolidated financial statements.
*Reclassified for comparative purposes.

## Consolidated Statements of Cash Flows

|  | (in thoussunds) |  |  |
| :---: | :---: | :---: | :---: |
| For the years ended December 31, | 1999 | 1998* | 1997* |
| Operating activities: |  |  |  |
| Net income | \$ 7,961 | \$ 6,857 | \$ 6,130 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Provision for loan losses | 250 | 150 | 200 |
| Provision for depreciation and amortization | 1,319 | 1,333 | 1,091 |
| Loans originated for resale. | $(75,502)$ | $(132,175)$ | $(78,407)$ |
| Procceds from sale of loans | 74,505 | 135,494 | 75,874 |
| Net gain on sale of loans | $(1,028)$ | $(1,682)$ | (509) |
| Net gain on disposal of other real estate owned | (45) | (224) | (379) |
| Provision for deferred income taxes | (197) | (20) | 194 |
| Change in income taxes payable/refundable | 1,624 | (405) |  |
| Change in accrued interest receivable | (342) | (30) | 125 |
| Change in accrued interest payable | 179 | 207 | (345) |
| Other | (567) | 496 | 1,485 |
| Net cash provided by operating activities | 8,157 | 10,001 | 5,459 |
| Investing activities: |  |  |  |
| Purchases of investment securities | $(42,553)$ | $(36,683)$ | $(30,013)$ |
| Proceeds from maturities of investment securities | 57,180 | 11,415 | 15,200 |
| Proceeds from sales of investment securities available for sale | - | - | 27 |
| Proceeds from calls of investment securitics | 6,000 | 15,002 | 8,955 |
| Procceds on disposition of other real estate owned | 45 | 249 | 1,879 |
| Purchase of other real estate owned. |  | (271) |  |
| Capitalization of costs of other real estate owned | (41) |  | (2) |
| Net loan (originations) repayments | (21,728) | 10,954 | 26,462 |
| Purchase of automobile retail installment contracts | $(33,951)$ | $(26,206)$ | $(32,859)$ |
| Cost of acquiring new subsidiarics | $(1,975)$ |  |  |
| Purchases of premises and equipment | $(1,104)$ | $(1,737)$ | $(1,542)$ |
| Net cash used in investing activities | $(38,127)$ | $(27,277)$ | $(11,893)$ |
| Financing activities: |  |  |  |
| Change in demand and savings deposits | 14,216 | 11,705 | 22,622 |
| Change in time deposits | 14,495 | 1,846 | 3,001 |
| Dividends paid | $(2,603)$ | $(2,012)$ | $(1,583)$ |
| Repayment of mortgage debt | (30) | (26) | $(1,809)$ |
| Proceeds from issuance of common stock | 303 | 432 | 260 |
| Proceeds from borrowed fiuds | 10,000 |  |  |
| Purchase of treasury stock | $(2,530)$ | $(2,519)$ | (1,329) |
| Net cash provided by financing activities | 33,851 | 9,426 | 21,102 |
| Change in cash and cash equivalents... | 3,881 | $(7,850)$ | 14,728 |
| Cash and cash equivalents at beginning of year | 45,332 | 53,182 | 38,454 |
| Cash and cash equivalents at end of year | \$49,213 | \$ 45,332 | \$53,182 |
| Supplemental cash flow information: |  |  |  |
| Cash paid during the year for: |  |  |  |
| Income taxes | \$ 2,300 | \$ 3,861 | \$ 2,153 |
| Interest | 5,734 | 5,827 | 6,955 |
| Non-cash investing activities: |  |  |  |
| Common stock issued for business acquisition: |  |  |  |
| Joseph W. Roskos \& Company | \$ 2,000 | - | - |
| CDC Capital Management, Inc. . | 281 | - | - |

The accompanying notes are an integral part of the consolidated financial statements.
*Reclassified for comparative purposes.

## Consolidated Statements of Changes in Shareholders' Equity

| For the years ended December 31, 1999, 1998 and 1997 | (in thousands, except for shares of common stock) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Common } \\ \text { Stock } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Paid-in } \\ & \text { Capital } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Retained } \\ & \text { Earnings } \\ & \hline \end{aligned}$ | Unrealized Gains (Losses) | $\begin{gathered} \text { Treasury } \\ \text { Stock } \end{gathered}$ |
| Balance, December 31, 1990 | 2,503,885 | \$2,504 | \$4,445 | \$30,399 | (\$ 1) | $(\$ 1,539)$ |
| Net income | - | - | - | 0,130 | - | - |
| Dividends declared, \$0.72 per share | - | - | - | $(1,583)$ | - | - |
| Change in unrealized gains (losses), net of income taxes of $\$ 32,000$ | - | - | - | - | 63 |  |
| Purchase of treasury stock ...................... | - | - |  |  |  | $(1,329)$ |
| Retirement of treasury stock | $(2,006)$ | (2) | (99) | - | - | 101 |
| Common stock issued | 17,500 | 17 | 243 | - | - | - |
| Balance, December 31, 1997 | 2,519,379 | 2,519 | 4,589 | 34,946 | 02 | $(2,707)$ |
| Net income | - | - | - | 6,857 | - | - |
| Dividends declared, $\$ 0.405$ per share | - | - | - | $(2,012)$ | - | - |
| Change in unrealized gains (losses), net of income taxes of $\$ 52,000$ | -52, | - | (2,5) | - | 38 |  |
| 2-for-1 stock split | 2,525,339 | 2,525 | $(2,525)$ | - | - | - |
| Tax benefit from gains on stock option exercise | - | - | 173 | - | - |  |
| Purchase of treasury stock | - | - |  | - | - | $(2,519)$ |
| Retirement of treasury stock | $(5,740)$ | (5) | (103) | - | - | 71 |
| Common stock issued | 28,100 | 28 | 404 | - | - |  |
| Balance, December 31, 1998 | 5,067,078 | 5,067 | 2,478 | 39,791 | 100 | $(5,215)$ |
| Net income | - | - | - | 7,961 | - |  |
| Dividends declared, $\$ 0.60$ per share. | - | - | - | $(2,603)$ | - | - |
| Change in unrealized gains (losses), net of income taxes of $(\$ 252,000)$ | - | - | - | - | (489) | - |
| Tax benefit from gains on stock option exercise | - | - | 213 | - | - | - |
| Purchase of treasury stock | - | - | - | - | - | $(2,530)$ |
| Retirement of treasury stock | $(11,059)$ | (11) | (241) | - | - | 57 |
| Common stock issued | 123,589 | 124 | 2,017 | - | - |  |
| Balance, December 31, 1999 | 5,179,608 | \$5,180 | \$4,467 | \$45,149 | (\$389) | (\$7,088) |

The accompanying notes are an integral part of the consolidated financial statements.

## Consolidated Statements of Comprehensive Income

|  | (in thousands) |  |  |
| :---: | :---: | :---: | :---: |
| For the years ended December 31, | 1999 | 1998 | 1997 |
| Net income | \$7,961 | \$0,857 | \$0,130 |
| Other comprehensive income: |  |  |  |
| Unrealized holding (losses) gains arising during the period | (741) | 59 | 94 |
| Deferred income tax benefit (expense) on unrealized holding gains (losses) arising during the period | 252 | (21) | (31) |
| Comprehensive net income | \$7,472 | \$6,895 | \$6,193 |

The accompanying notes are an integral part of the consolidated financial statements.

## Notes to Consolidated Financial Statements

## 1. Basis of Presentation:

The consolidated financial statements include the accounts of Bryn Mawr Bank Corporation (the "Corporation"), The Bryn Mawr Trust Company (the "Bank"), Tax Counsellors of Bryn Mawr Inc. ("TCBM"), Insurance Counsellors of Bryn Mawr, Inc. ("ICBM"), Bryn Mawr Brokerage Company, Inc. ("BM Brokerage"), CDC Capital Management, Inc. ("CDC") and Joseph W. Roskos \& Co. ("JWR\&Co."). For all years presented, all adjusting entrics required for the fair presentation of the financial statements were made. All such adjustments were of a normal recurring nature. All significant. intercompany transactions and accounts have been eliminated upon consolidation.

## 2. Summary of Significant Accounting Policies:

The accounting policies of the Corporation conform to CAAP and to general practices of the banking industry. The significant accounting policies are as follows:

## Cash and cash equivalents:

Cash and cash equivalents include cash and due from banks, federal funds sold, and interest-bearing deposits with other banks with original maturities of three months or less. Cash balances reserved to meet regulatory requirements of the Federal Reserve Board amounted to $\$ 3,106,000$ and $\$ 4,909,000$ at. December 31, 1999 and 1998, respectively.

## Investment securities:

Management categorized all of its investment securities as available for sale as part of its asset/liability management. strategy since they may be sold in response to changes in interest rates, prepayments, and similar factors. Investments in this classification are reported at the current market value with net unrealized gains or losses, net of the applicable deferred tax effect, being added to or deducted from the Corporation's total shareholders' equity on the balance sheet. As of December 31, 1999, shareholders' equity was decreased by $\$ 389,000$ due to unrealized losses (net of $\$ 201,000$ in deferred income tax benefits) of $\$ 590,000$ in the investment securities portfolio. As of December 31, 1998, shareholders' equity was increased by $\$ 100,000$ due to unrealized gains (net of $\$ 52,000$ in deferred income taxes) of $\$ 152,000$ in the investment securities portfolio.

## Loans:

Interest income on loans performing satisfactorily is recognized on the accrual method of accounting. Nonperforming loans are loans on which scheduled principal and/or interest is past due 90 days or more or loans less than 90 days past due which are deemed to be problem loans by management. All non-performing loans, except. consumer loans, are placed on non-accrual status, and any outstanding interest. reccivable at the time the loan is deemed non-performing is deducted from interest income. Consumer loan principal and interest balances deemed uncollectable are charged off on a timely basis against the loan loss reserve. The charge-off policy for all loans, including non-performing and impaired loans, considers such factors as the type and size of the loan, the quality of the collateral, and historical creditworthiness of the borrower.

As a part of its internal loan review process, management, when considering making a loan an impaired loan, considers a number of factors, such as a borrower's current financial strength, the value of related collateral and the ability to continue to meet the original contractual terms of a loan. Major risk classifications, used to aggregate loans include both credit risk or the risk of failure to repay a loan and concentration risk. A loan is not considered impaired if there is merely an insignificant delay or shortfall in the amounts of payments. An insignificant delay or shortfall is a temporary delay in the payment process of a loan. However, under these circumstances, the Bank expects to collect all amounts due, including interest accrued at the contractual interest rate for the period of the delay.
When a borrower is deemed to be unable to meet the original terms of a loan, the loan is considered impaired. While all impaired loans are not necessarily considered non-performing loans, if a loan is delinquent lor 90 days or more, it is considered both a non-performing and impaired loan. All of the Corporation's impaired loans, which amounted to $\$ 720,000$ and $\$ 1,718,000$ at December 31, 1999 and 1998, respectively, were put on a non-accrual basis and any outstanding accrued interest receivable on such loans, at the time they were put on a non-accrual status, was reversed from income. Impaired loans are required to be measured based upon the present value of expected future cash flows, discounted at the loan's initial effective interest rate or at the loan's market price or fair value of the collateral, if the loan is collateral dependent. As of December 31, 1999 and 1998, no impaired loans were measured using the present value of expected future cash flows or at the
loan's market price. Impaired loans measured by the fair value of the loan's collateral amounted to $\$ 720,000$ and $\$ 1,718,000$, respectively. If the loan valuation is less than the recorded value of the loan, an impairment reserve is established for the difference. As of December 31,1999 and 1998, there were $\$ 679,000$ and $\$ 935,000$, respectively, of impaired loans for which there is a related allowance for loan losses. The total related allowance for loan loss on impaired loans at December 31,1999 and 1998 was $\$ 110,000$ and $\$ 300,000$, respectively. Impaired loans for which no loan loss allowance was allocated amounted to $\$ 41,000$ and $\$ 783,000$ at December 31, 1999 and 1998. Average impaired loans during both 1999 and 1998 amounted to $\$ 1,088,000$ and $\$ 2,820,000$, respectively.

When a loan is classified as impaired, it is put on nonaccrual status and any income subsequently collected is credited to the outstanding principal balance. Therefore, no interest income was reported on outstanding loans while considered impaired in either 1999 or 1998. Loans may be removed from impaired status and returned to accrual status when all principal and interest amounts contractually due are reasonably assured of repayment within an acceptable period of time and there is a sustained period of repayment performance by the borrower, with a minimum repayment of at least six months, in accordance with the contractual terms of interest and principal. Subsequent income recognition would be recorded under the existing terms of the loan. Based on the above criteria, $\$ 1,283,000$ in loan balances were removed from impaired status and returned to accrual status during 1999, while no loans considered impaired were removed from impaired status during 1998.
Smaller balance, homogeneous loans, exclusively consumer loans, when included in non-performing loans, for practical consideration, are not put on a non-accrual status nor is the current accrued interest receivable reversed from income. Once deemed uncollectable, these outstanding loan and accumulated interest balances are charged off through the loan loss reserve, on a timely basis.

## Loan loss provision:

The loan loss provision charged to operating expenses is based on those factors which, in management's judgement, deserve current recognition in estimating possible loan losses including the continuing evaluation of the loan portfolio and the Bank's past loan loss experience. The allowance for possible loan losses is an amount that management believes will be adequate to absorb losses inherent in existing loans.

## Other real estate owned:

Other real estate owned ("OREO") consists of propertics acquired by foreclosure. These assets are carried at the lower of cost or estimated fair value at the time the loan is foreclosed less estimated cost to sell. The amounts recoverable from OREO could differ materially from the amounts used in arriving at the net carrying value of the assets because of future market factors beyond the control of the Bank. Costs to improve the property are capitalized, whereas costs of holding the property are charged to expense.

## Deferred loan fees:

The Bank defers all loan f'ees and related direct loan origination costs. Deferred loan lees and costs are generally capitalized and amortized as yield adjustment over the life of the loan using the interest method.

## Premises and equipment:

Premises and equipment are stated at cost, less accumulated depreciation. The provision for depreciation is computed on a straight-line basis over the estimated useful lives, as follows: premises- 10 to 50 years, and equipment-3 to 20 years. Leasehold improvemenis are amortized over the shorter of the estimated useful life or the term of the lease. Maintenance and repairs are charged to expense; major renewals and betterments are capitalized. Gains and losses on dispositions are reflected in current operations.

## Income taxes:

The Corporation files a consolidated Federal income tax return with its subsidiaries. Certain items of income and expense (primarily loan origination fees, provision for loan loss and other real estate owned losses) are reported in different periods for tax purposes. Deferred taxes are provided on such temporary differences existing between financial and income tax reporting, subject to the deferred tax asset realization criteria required under Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS No. 109").

## Trust income:

Trust Division income is recognized on the cash basis of accounting. Reporting such income on a cash basis does not materially affect net income.

## Goodwill:

The excess of cost over fair market value of net assets acquired through the purchase method of accounting (Goodwill) is being amortized on a straight-line basis
over the period of the expected benefit, which ranges from 10 to 20 years. It is Corporation policy that, if any expected benefit from an acquisition becomes impaired, the respective goodwill amount will be charged-off in the period of impairment.

## Recently issued accounting standards:

In June 1998, Statement of Financial Accounting Standard No. 133 "Accounting for Derivative Instruments and Hedging Activities" (SFAS No. 133) was issued and subsequently amended by Statement of Financial Accounting Standard No. 137 "Accounting of Derivative Instruments and Hedging Activities-Deferral of the effective date of FASB statement No. 133" ("SFAS No. 137").

SFAS No. 133 establishes accounting and reporting standards for derivative instruments and for hedging activities. SFAS No. 133 as amended by SEAS No. 137 is effective for all fiscal quarters beginning after June 15, 2000. The Corporation docs not own any derivative instruments and does not engage in hedging activities. These statements will not have a material impact on the financial condition or results of operations of the Corporation.

## 3. Investment Securities:

The amortized cost and estimated market value of investments, all of which were classified as available for sale, are as follows:

| (in thousauds) | As of December 31, 1999: |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cosi | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Gains } \end{gathered}$ | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Losses } \end{gathered}$ | Estimated Market Value |
| Obligations of the U.S. Government and agencies.......... | \$25,017 | \$- | \$593 | \$24,424 |
| State and political subdivisions .. | 3,230 | 4 | 15 | 3,219 |
| Other securities | 1,954 | 14 | - | 1,968 |
| Total | \$30,201 | \$18 | \$608 | \$29,611 |
|  | As of December 31, 1998: |  |  |  |
| (in thousands) | $\begin{gathered} \text { Amorlized } \\ \text { Cosi } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Gains } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Gross } \\ \text { Unrealized } \\ \text { Losses } \end{gathered}$ | Estimated Market Value |
| Obligations of the U.S. Government and agencies. $\qquad$ | \$44,838 | \$ 99 | \$26 | \$44,911 |
| State and political subdivisions .. | 4,612 | 62 | - | 4,674 |
| Other securities | 1,358 | 17 | - | 1,375 |
| Total ... | \$50,808 | \$178 | \$26 | \$50,960 |

At December 31, 1999, securities having a book value of $\$ 10,525,000$ were pledged as collateral for public funds, trust deposits, and other purposes.

The amortized cost and estimated market value of investment securities at December 31, 1999, by contractual maturity, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

| (in thousauds) | 1999 |  |
| :---: | :---: | :---: |
|  | Amortized Cost | Estimated Market Value |
| Due in one year or less | \$ 3,475 | \$ 3,471 |
| Due after one year through five years | 24,772 | 24,172 |
| Due after five years through ten years | - | - |
| Due after ten years | - |  |
| Other securities | 1,954 | 1,968 |
| Total | \$30,201 | \$29,611 |

There were no sales of debt securities during 1999, 1998 or 1997.

## 4. Loans:

Loans outstanding at December 31 are detailed by category as follows:

| (in thousands) | 1999 | 1998 |
| :---: | :---: | :---: |
| Real estate loans: |  |  |
| Permanent mortgage loans | \$134,960 | \$110,963 |
| Construction loans | 14,496 | 13,295 |
| Commercial and industrial loans ........... 119,835 89,368 Loans to individuals for household, family, |  |  |
| Loans to individuals for household, family, and other consumer expenditures...... | 70,211 | 68,078 |
| Subtotal | 339,502 | 281,704 |
| Less: Allowance for loan losses | $(4,400)$ | $(4,100)$ |
| Net deferred loan fees | (563) | (519) |
| Loans, net | \$334,539 | \$277,085 |
| Unadvanced loan funds | \$113,682 | \$ 85,775 |
| Loans with predetermined rates. | 187,413 | 165,468 |
| Loans with adjustable or floating rates | 151,526 | 115,717 |
| Total | \$338,939 | \$281,185 |

All loans past due 90 days or more, except consumer loans, are placed on nonaccrual status. Nonperforming loans amounted to $\$ 792,000$ and $\$ 493,000$ at. December 31, 1999 and 1998, respectively. Forgone interest on nonaccrual loans was $\$ 121,000, \$ 230,000$, and $\$ 298,000$ in 1999, 1998, and 1997, respectively. During 1999, four loans, previously classified as impaired, were returned to performing status, adding $\$ 448,000$ in interest income in 1999.

## 5. Allowance for Possible Loan Losses:

The summary of the changes in the allowance for possible loan losses is as follows:

| (in thousands) | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Balance, January 1 | \$4,100 | \$4,074 | \$4,182 |
| Charge-offs | (197) | (243) | (433) |
| Recoveries | 247 | 119 | 125 |
| Net recoveries / (charge-offs) | 50 | (124) | (308) |
| Loan loss provision | 250 | 150 | 200 |
| Balance, December 31 | \$4,400 | \$4,100 | \$4,074 |

## 6. Premises and Equipment:

A summary of premises and equipment at December 31, is as follows:

| (in thousands) | 1999 | 1998* |
| :---: | :---: | :---: |
| Land | \$ 2,973 | \$ 2,973 |
| Buildings | 11,439 | 11,407 |
| Furniture and equipment. | 11,484 | 10,362 |
| Leasehold improvements | 494 | 389 |
|  | 26,390 | 25,131 |
| Less accumulated depreciation | 14,510 | 12,922 |
| Total | \$11,880 | \$12,209 |

*Reclassified for comparative purposes.
Depreciation expense for the years ended December 31, 1999, 1998 and 1997 amounted to $\$ 1,285,000$, $\$ 1,221,000$ and $\$ 988,000$, respectively. Future minimum rent commitments (in thousands) under the operating lease is as follows:

| 2000. | \$ 223,200 |
| :---: | :---: |
| 2001. | 223,200 |
| 2002. | 223,200 |
| 2003. | 223,200 |
| 2004. | 247,872 |
| Thereafter | 6,215,693 |

The lease contains options to extend for one 10 year period. The cost of such rentals is not included in the above. Total rent expense for the year ended December 31, 1999, amounted to $\$ 180,000$. There was no such rental expense in 1998 and 1997.

As of Decernber 31, 1999, the Corporation has borrowings outstanding of $\$ 038,000$. The borrowings are collateralized by a property with a book valuc of $\$ 1,651,000$. The weighted average interest rate on the borrowings was $8.50 \%$ and $8.50 \%$ in 1999 and 1998 , respectively.

## 7. Deposits:

Following is a summary of deposits as of December 31:

|  | 1999 | 1998 |
| :---: | :---: | :---: |
| Regular savings | \$ 43,186 | \$ 40,307 |
| NOW accounts | 98,834 | 101,226 |
| Money market accounts | 52,037 | 48,162 |
| Time deposits (less than \$100,000) | 55,947 | 47,201 |
| Time deposits, \$100,000 or more | 22,274 | 16,524 |
| Total interest-bearing deposits | 272,278 | 253,420 |
| Non-interest-bearing deposits | 98,790 | 88,937 |
| Total deposits | \$371,068 | \$342,357 |

The aggregate amount of deposit overdrafts included as loans as of December 31, 1999 and 1998 were $\$ 37,000$ and $\$ 161,000$, respectively.
Maturity of certificates of deposit:

|  | $\$ 100,000$ <br> Maturing during: | Less than <br> or more |
| :--- | ---: | ---: | ---: |
| $\$ 100,000$ |  |  |

## 8. Short Term Borrowings:

The Bank had outstanding short term borrowings from the Federal Home Loan Bank of Pitisburgh of $\$ 10,000,000$ as of December 31, 1999 with an interest rate of $5.86 \%$, maturing in January, 2000. No such borrowings were outsianding as of December 31, 1998.

## 9. Disclosure About Fair Value of Financial Instruments:

Statement of Financial Accounting Standards No. 107, "Disclosures about Fair Value of Financial Instruments" ("SFAS No. 107"), requires disclosure of the fair value information about financial instruments, whether or not recognized in the balance sheet, for which it is practicable to estimate such value. In cases where quoted market prices are not available, fair values are based on estimates using present valuc or other market value techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. SFAS No. 107 excludes certain financial instruments and all non-financial instruments from its disclosure requirements. Accordingly, the aggregate fair
value amounts presented do not represent the underlying value of the Corporation.

The following methods and assumptions were used to estimate the fair value of cach class of financial instruments for which it is practicable to estimate that value:

## Cash and cash equivalents:

The carrying amounts reported in the balance sheet for cash and cash equivalents approximate their fair values.

## Investment securities:

Estimated fair values for investment securities are based on quoted market prices, where available.

## Loans:

For variable rate loans that reprice frequently and which have no significant change in credit risk, estimated fair values are based on carrying values. Fair values of certain mortgage loans and consumer loans are estimated using discounted cash flow analyses, using interest rates currently being offered for loans with similar terms to borrowers of similar credit quality. The estimated fair value of nonperforming loans is based on discounted estimated cash flows as determined by the internal loan review of the Bank or the appraised market value of the underlying collateral, as determined by independent. third party appraisers.

## Deposits:

The estimated fair values disclosed for noninterestbearing demand deposits, NOW accounts, and Market Rate and Market Rate Checking accounts are, by definition, equal to the amounts payable on demand at the reporting date (i.e., their carrying amounts). Fair values for certificates of deposit are estimated using a discounted cash flow calculation that applies interest. rates currently being offered on certificates to a schedule of expected monthly maturities on the certificate of deposit. SFAS No. 107 defines the fair value of demand deposits as the amount payable on demand and prohibits adjusting estimated fair value from any value derived from retaining those deposits for an expected future period of time.

## Short Term Borrowings:

Due to the short term nature of the maturities the carrying amount of the borrowings approximates the fair value.

## Other liabilities:

Estimated fair values of long term mortgages, collateralized by one property included in premises and equipment, are based on discounted cash flow analyses, using interest rates currently being offered for similar types of loans and amortizing the loan under existing amortization tables for each loan.

## Off-balance sheet instruments:

Estimated fair values of the Corporation's off-balance shcet instruments (standby letters of credit and loan commitments) are based on fees currently charged to enter into similar loan agreements, taking into account the remaining terms of the agreements and the counterparties' credit standing. Since fees and rates charged for off-balance sheet items are at market levels when set., there is no material difference between the stated amount and estimated lair values of off-balance sheet instruments.

The carrying amount and estimated fair value of the Corporation's financial instruments at. December 31 are as follows:

| (in (housands) | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying Amount | $\begin{gathered} \text { Estimated } \\ \text { Fair } \\ \text { Value } \end{gathered}$ | Carrying Amount | Estimated Priar Vulue |
| Financial assets: <br> Cash and due from banks........... |  |  |  |  |
|  | \$ 17,914 | \$ 17,914 | \$ 19,810 | \$ 19,810 |
| Interest-bearing deposits with other banks. | ,690 | 13,690 | 5,151 | 5,151 |
| Federal funds sold Investment securities . . . . . | 17,609 | 17,609 | 20,372 | 20,372 |
|  | 29,714 | 29,714 | 50,976 | 50,976 |
| Net loans . ....... | 334,539 | 337,071 | 277,085 | 283,265 |
| Total financial assets | \$413,466 | \$415,998 | \$373,394 | \$379,574 |
| Financial liabilities: |  |  |  |  |
| Deposits . | \$371,068 | \$370,704 | \$342,357 | \$342,465 |
| Short term borrowings $\qquad$ | 10,000 | 10,000 | - |  |
| Other liabilities | 638 | 638 | 668 | 708 |
| Total financial liabilities. | \$381,706 | \$381,342 | \$343,025 | \$343,173 |
| Off-balance sheet instruments . | \$121,564 | \$121,564 | \$ 92,920 | \$ 92,920 |

## 10. Applicable Federal Income Taxes:

The components of the net deferred tax asset as of December 31 are as follows:

|  |  |  | (in thousauds) | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | 1999 | 1998 | Currently payable. | \$4,076 | \$3,286 | \$2,756 |
| Deferred tax assets: | 析 | , | Deferred | (197) | 194 | 194 |
| Loan loss reserve | \$ 790 | \$ 722 | Total | \$3,879 | \$3,480 | \$2,950 |
| Pension and other postretirement benefits . . . | 307 | 281 | Applicable federal income taxes differed from the amount |  |  |  |
| Deferred compensation | 257 | 273 |  |  |  |  |
| Other reserves | 138 | 251 | derived by applying the statutory federal tax rate toincome as follows: |  |  |  |
| Unrealized depreciation on investment securities. | 201 | - |  |  |  |  |
|  | 1,693 | 1,527 |  |  |  |  |
| Deferred tax liabilities: |  |  | (in thousauds) | 1999 | 1098 | 1997 |
| Uepreciation ....................... | (253) | (389) | Tax expense at statutory rate | \$4,026 | \$3,515 | \$3,087 |
| securities....................... | 1 | (52) | Benefit reductions in taxes resulting from tax-exempt income. | (164) | (334) | (113) |
| Total net deferred tax assets | \$1,440 | \$1,086 | Other, net . . . . . . . . . . . . . . . . . . . . . . | 17 | 299 | (24) |
| No valuation allowance was recorded as | Decemb | er 31, | Actual tax expense | \$3,879 | \$3,480 | \$2,950 |

## 11. Pension and Other Postretirement Benefits

The Corporation sponsors two pension plans and a postretirement benefit plan for certain of its employces.
The following tables provide a reconciliation of the changes in the plans ${ }^{2}$ benefits obligation and fair value of assets over the two-year period ending December 31, 1999, and a statement of funded status as of December 31 of both years:

## (Dollars in thousands)

| Pension Benefits | Postretirement <br> Benefits |  |  |
| :---: | :---: | :---: | :---: |
| 1999 | 1998 | 1999 | 1998 |

Reconciliation of Benefit Obligation and Plan Assets
Change in benefit obligation


## Change in plan assets

Fair value of plan assets at January 1
Actual return on plan assets
Employer contribution
Benefits paid
Fair value of plan assets at December 31

| $\mathbf{\$ 1 4 , 7 4 6}$ | $\$ 12,623$ | $\$ 1,327$ | $\$ 2,366$ |
| ---: | ---: | ---: | ---: |
| $\mathbf{9 2 7}$ | 701 | 7 | 9 |
| 1,078 | 900 | 83 | 141 |
| $\mathbf{2 3 2}$ | 50 | 0 | $(1,390)$ |
| $\mathbf{( 9 2 4 )}$ | 881 | $(180)$ | 390 |
| $\mathbf{( 4 6 8 )}$ | $(409)$ | $(\mathbf{1 0 5 )}$ | $(189)$ |
| $\$ 15,591$ | $\$ 14,746$ | $\$ 1,132$ | $\$ 1,327$ |

Funded Status Reconciliation and Key Assumptions
(Dollars in thousands)

| Pension Benefits |  | Postretirement Benefits |  |
| :---: | :---: | :---: | :---: |
| 1999 | 1998 | 1999 | 1998 |
| \$ 7,785 | \$ 5,952 | \$(1,132) | \$(1,327) |
| $(9,117)$ | $(6,476)$ | 247 | 452 |
| 1,127 | 324 | 0 | 0 |
| 0 | 0 | 337 | 363 |
| \$ (205) | \$ (200) | \$ (548) | \$ (512) |
| \$ (205) | \$ (200) | \$ (548) | \$ (512) |
| 9 | 0 | 0 | 0 |
| \$ (214) | \$ (200) | \$ (548) | \$ (512) |

The Bank's Supplemental Employee Retirement Plan (the "SERP") was the only pension plan with an accumulated bencfit obligation in excess of plan assets. The SERP's accumulated benefit obligation was $\$ 1,383,952$ as of December 31, 1999 and $\$ 897,197$ as of December 31, 1998. There are no plan assets in the SERP due to the nature of the SERP. The Corporation's plan for postretirement benefits other than pensions also has no plan assets. The aggregate benefit obligation for that plan was $\$ 1,132,282$ as of December 31, 1999 and $\$ 1,326,728$ as of December 31, 1998.

The assumptions used in the measurement of the Corporation's benefit obligation are shown on the following table:


The assumed health care cost trend rate for 1999 and therealter is $6 \%$.

The following table provides the components of net periodic cost (income) for the plans for years ended December 31, 1999, 1998 and 1997:

|  | Pension Benefits |  |  |  |  |  | Postretirement Benefits |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  | 1998 |  | 1997 |  | 1999 | 1998 | 1997 |
| Service cost | \$ |  | \$ | 701 | \$ | 555 | \$ 7 | \$ 9 | \$ 11 |
| Interest cost |  |  |  | 900 |  | 790 | 83 | 141 | 165 |
| Expected return on plan assets |  |  |  | $(1,428)$ |  | 1,144) | 0 | 0 | 0 |
| Amortization of prior service cost |  | 8 |  | 52 |  | 38 | 0 | 0 | 0 |
| Amortization of transition obligation (asset) |  | 0 |  | 0 |  | 0 | 25 | 78 | 122 |
| Amortization of net actuarial (gain) loss ... |  | 8) |  | (375) |  | (266) | 25 | 17 | 0 |
| Net periodic benefit cost. | \$ | 6 |  | (150) |  | (27) | \$140 | \$245 | \$298 |

## Sensitivity Analysis, Postretirement Benefits

Effect on total of service and interest cost components

| 1-Percentage <br> Point Increase | 1-Percentage <br> Point Decrease |
| :---: | :---: |
| $\$ 5,902$ | $\$(5,403)$ |
| 73,598 | $(67,937)$ |

## 12. Stock Option Plan:

The Corporation maintains a stock option and stock appreciation rights plan (the "Stock Option Plan"), which is described below. The Corporation applies APB Opinion 25 and related interpretations in accounting for the Stock Option Plan. Accordingly, no compensation cost has been recognized for the Stock Option Plan. Had compensation for the Corporation's Stock Option Plan been determined based on the fair value at the grant date for awards in 1999, 1998 and 1997, consistent with the optional provisions of Statement of Financial Accounting Standards No. 123, "Accounting for Stock Based Compensation", the Corporation's net income and earnings per share would have been reduced to the pro forma amounts indicated below:

|  | 1999 | 1998 | 1997 |  |
| :--- | ---: | ---: | ---: | ---: |
| Net income - as reported $\ldots \ldots \ldots \ldots$ | $\ldots 7,961$ | $\$ 6,857$ | $\$ 6,130$ |  |
| Net Income pro forma $\ldots \ldots$ | $\$ \ldots \ldots$ | 7,636 | 6,373 | 6,003 |
| Basic earnings per share - as reported | $\$ 1.83$ | $\$ 1.58$ | $\$ 1.40$ |  |
| Basic earnings per share - pro forma | $\$ 1.76$ | $\$ 1.47$ | $\$ 1.37$ |  |

The fair value of each option granted is estimated on the date of the grant using the Black-Scholes option pricing model with the following weighted-average assumptions used for grants in 1997, 1998 and 1999: dividend yield of 2.50 percent, expected volatility of 21.7 percent, expected life of seven years and risk-free interest rates of 7.1, 6.5 and 6.7 percent, respectively.

The Plan had, prior to 1994 , up to 216,000 authorized and unissued or treasury shares of the Corporation's
common stock reserved for issuance under the Plan. During 1994, the sharcholders' approved an additional 217,720 shares for issuance under the Plan. The option to purchase shares of the Corporation's common stock was issued to key officers. During 1995, the shareholders approved the issuance of 80,000 shares, 20,000 to be granted to outside directors, for 4 years after each Annual Mecting. The option price was set at the last sale price for the stock on the third business day following the Corporation's Annual Mecting. Options totaling 76,000 shares of Corporation stock were issued under the outside directors' plan. During 1998, the shareholders approved the issuance of up to 217,606 shares available for issuance to both employecs and directors. The price will be determined by the Corporation's Compensation Committee of the Board of Directors at the time the option is granted.
Options granted may either be "incentive stock options" within the meaning of the Internal Revenue Service code, or non-qualified options. The stock options are exercisable over a period determined by the Board of Directors; however, the option period will not commence earlier than one year or be longer than ten years from the date of the grant. The Plan provides that the option price at the date of grant will not be less than the fair market value of the Corporation's common stock. The following is a summary of transactions under the Plan:

Balance at December 31, 1996

| Shares <br> Under <br> Option | Available <br> for <br> Option | Price <br> per <br> Share | Weighted <br> Average <br> Exercise Price |
| :---: | :---: | :---: | :---: |
| 357,600 | 44,520 | $\$ 4.50-\$ 12.50$ | $\$ 7.83$ |
| 18,000 | $(18,000)$ | $\$ 16.60$ | $\$ 16.60$ |
| $(35,000)$ | - | $\$ 7.00-\$ 12.50$ | $\$ 7.43$ |
| 340,600 | 26,520 | $\$ 4.50-\$ 16.94$ | $\$ 8.26$ |
| - | 217,606 | - | - |
| 97,400 | $(97,400)$ | $\$ \$ 24.50$ | $\$ 24.50$ |
| $(31,920)$ | - | $\$ 6.75-\$ 24.50$ | $\$ 10.28$ |
| 406,080 | 146,726 | $\$ 4.50-\$ 24.50$ | $\$ 12.06$ |
| 73,400 | $(73,400)$ | $\$ 26.44$ | $\$ 26.44$ |
| $(40,200)$ | - | - | - |
| $(10,000)$ | 10,000 | - | - |
| 429,280 | 83,326 | $\$ 4.50-\$ 26.44$ | $\$ 14.08$ |

Information pertaining to options outstanding at. December 31, 1999 is as follows:
Price range of shares under option at December 31, 1999:

| Shares <br> Under <br> Option | Price <br> per <br> Share | Weighted Average <br> Remaining <br> Contraciual Life | Weighted Average <br> Exercise <br> Price | Number <br> Exercisable | Weighted Average <br> Exercise <br> Price |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 147,640 | $\$ 4.50-\$ 7.94$ | 2.38 | $\$ 7.17$ | 147,640 | $\$ 7.17$ |
| 114,440 | $\$ 8.00-\$ 12.50$ | 3.35 | $\$ 8.83$ | 114,440 | $\$ 8.83$ |
| 100,200 | $\$ 16.91-\$ 24.50$ | 8.17 | $\$ 23.29$ | 100,200 | $\$ 23.29$ |
| 67,000 | $\$$ | 26.44 | 9.33 | $\$ 24.50$ | - |

Balance at December 31, 1999

429,280 \$ 4.50-\$26.44
5.08
\$14.08

The weighted-average fair value of options granted during 1997, 1998 and 1999 were $\$ 13.99, \$ 7.39$ and $\$ 6.71$, respectively.

The number of exercisable shares at December 31, 1997, 1998 and 1999 were $279,960,388,480$ and, 362,280 , respectively, with respective weighted average exercise prices of $\$ 8.39, \$ 12.25$ and $\$ 12.15$.
Stock appreciation rights may be granted in tandem with non-qualified stock options. No stock appreciation rights have been granted under the Plan. The options had a $\$ .07$ per share, $\$ .11$ per share and $\$ .03$ per share dilutive effect on earnings per share for the years ended December 31, 1999, 1998 and 1997, respectively.

## 13. Related Party Transactions:

The Corporation had loans outstanding directly to exccutive officers, directors and certain other related parties of $\$ 3,937,000$ and $\$ 3,836,000$ at December 31, 1999 and 1998, respectively.
Following is a summary of these transactions:

| (in thousands) | 1999 | 1998 |
| :---: | :---: | :---: |
| Balance, beginning of year . | \$3,836 | \$3,506 |
| Additions | 627 | 1,173 |
| Amounts collected | (526) | (843) |
| Balance, end of year | \$3,937 | \$3,836 |

Related party deposits amounted to $\$ 765,000$ and $\$ 823,000$ at December 31, 1999 and 1998, respectively.

## 14. Financial Instruments with Off-Balance Sheet Risk and Concentration of. Credit Risk:

The Corporation is a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized in the consolidated statements of financial condition. The contractual amounts of those instruments reflect the extent of involvement the Corporation has in particular classes of financial instruments.

The Corporation's exposure to credit loss in the event of nonperformance by the counterparty to the financial instrument of commitments to extend credit and standby letters of credit is represented by the contractual amount. of those instruments. The Corporation uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet finatacial instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the agreement. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Some of the commitments are expected to expire without being drawn upon, and the total commitment amounts do not necessarily represent future cash requirements. Total commitments to extend credit at December 31, 1999 are $\$ 113,682,000$. The Corporation evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Corporation upon extension of credit, is based on management's credit cvaluation of the counterparty. Collateral varies but may include accounts receivable, marketable securities, inventory, property, plant and equipment, residential real estate, and income-producing commercial properties.

Standby letters of credit are conditional commitments issucd by the Bank to a customer for a third party. Such standby letters of credit are issued to support private borrowing arrangements. The credit risk involved in issuing standby letters of credit is similar to that involved in extending loan facilities to customers. The collateral varies, but may include accounts receivable, marketable securities, inventory, property, plant and equipment, and residential real estate for those commitments for which collateral is deemed necessary. The Corporation's obligation under standby letters of credit as of December 31,1999 amounted to $\$ 7,882,000$. There were no outstanding bankers acceptances as of December 31, 1999.

As of December 31, 1999, the Corporation had no loans sold with recourse outstanding.

The Corporation grants construction, commercial, residential mortgage, and consumer loans to customers primarily in Southeastern Pennsylvania. Athough the Corporation has a diversified loan portfolio, its debtors' ability to honor their contracts is substantially dependent upon the general economic conditions of the region.

## 15. Risks and Uncertainties:

The earnings of the Corporation depend on the earnings of the Bank. The Bank's earnings are dependent upon both the level of net interest income and non-interest revenue streams, primarily fees for trust services, that are carned annually. Accordingly, the carnings of the Corporation are subject to risks and uncertainties surrounding both its exposure to changes in the interest. rate environment and movements in financial markets.

Most of the Bank's lending activity is with customers located in southeastern Pennsylvania. Lending is spread between commercial, consumer and real estate related loans, including construction lending. While these loan concentrations represent a potential concentration of credit risk, the Bank's credit loss experience compares favorably to the Bank's peer group credit loss experience.
The financial statements of the Corporation are prepared in conformity with generally accepted accounting principles that require management to make estimates and assumptions that affect the reported amounts of assets and liabilities, as well as disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

Significant estimates are made by management in determining the allowance for possible loan losses and the carrying value of other real estate owned. Consideration is given to a variety of factors in establishing these estimates, including current cconomic conditions, the results of the internal loan review process, delinquency statistics, borrowers perceived financial and managerial strengths, and the adequacy of supporting collateral, if collateral dependent, or the present value of future cash flows. Since the allowance for possible loan losses and the carrying value of other real estate owned are dependent, to a great extent, on general and other economic conditions beyond the Bank's control, it is at least reasonably possible that the estimates of the allowance for possible loan losses and the carrying value of other real estate owned could differ materially from currently reported values in the near term.

## 16. Acquisitions:

The following acquisitions were accounted for under the purchase method of accounting during 1999. Goodwill arising from these transactions has been recorded on the balance sheet and is being amortized on a straight line basis over a 10 to 20 year life. These acquisitions resulted in both the issuance of common stock (non-cash investing) as well as the payment of cash. Following is a description of each transaction.

| Name of Company Acquired: | Method of Accounting | Date of Aequisition | $\begin{aligned} & \text { Total } \\ & \text { Purchase } \\ & \text { Price } \end{aligned}$ | Cash | Shares of Common Stock | Number of Shares Issued or Issuable | Coodwill | $\begin{gathered} \text { Amortization } \\ \text { Period } \end{gathered}$ | $\begin{aligned} & \text { Amortized } \\ & \text { in } 1999 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CDC Capital Management, (Shares to be issued in payment for the acquisition are to be issued over a two year time period.) | Purchase | 1/06/99 | \$ 281,000 | \$ - | 281,000 | 10,375 | \$ 177,000 | 10 Years | \$ 18,000 |
| Joseph W. Roskos \& Co. | Purchase | 1/01/99 | \$4,195,000 | \$2,195,000 | 2,000,000 | 74,697 | \$3,300,000 | 20 Years | \$165,000 |

Both companies were acquired to enhance the number of financial products and services already offered by the Corporation. CDC Capital Management is an investment advisory management firm, allowing the Corporation to better diversify its clients' investments. Joseph W. Roskos \& Co. is a firm with family business office services, including accounting, consulting, tax services and fiduciary support to high-net-worth individuals and families.

## 17. Minimum Regulatory Capital Requirements:

Both the Corporation and the Bank are subject to various regulatory capital requirements, administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if taken, could have a direct material effect on the Corporations and the Bank's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Corporation and the Bank must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classifications are also subject to qualitative judgements by the regulators about components, risk weightings and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

As set forth in the following table, quantitative measures have been established to ensure capital adequacy ratios required of both the Corporation and Bank, specifically to define the minimum respective capital ratios as follows: total capital to total assets (the leverage ratio) of $4 \%$; Tier I capital to risk weighted assets of $4 \%$ and Tier II capital to risk weighted assets of $8 \%$. Both the Corporation's and the Bank's Tier II capital ratios are calculated by adding back a portion of the loan loss reserve to the Tier I capital. Management believes, as of December 31, 1999 and 1998 that the Corporation and the Bank have met all capital adequacy requirements to which they are subject. Federal banking regulators have defined specific capital categories, based on an institution's capital ratios. The categorics range for a best of "well capitalized" to a worst of "critically under capitalized." To be considered "well capitalized", an institution must have a total (Tier II) capital ratio of $10 \%$ or better. Both the Corporation and the Bank have been classified as "well capitalized" for both periods ending December 31, 1999 and 1998.

The Corporation's and the Bank's actual capital amounts and ratios as of December 31, 1999 and 1998 are presented in the following table:

December 31, 1999
Total (Tier II) Capital to Risk
Weighted Assets: Consolidated

42,277 11.54\%
\$29,298
8.0\%
8.0\%

N/A
\$36,623
Tier I Capital to Risk Weighted Assets: Consolidated The Bank
Total Capital to Total Assets (Leverage Ratio): Consolidated The Bank
$\qquad$ The Bank . . . . .
Total (Tier II) Capital to Risk Weighted Assets: Consolidated The Bank

46,010 14.80\%
$41,929 \quad 13.68 \%$

42,121 13.55\%
38,093 $\quad 13.68 \% \quad 12,439 \quad 4.0 \% \quad$ N/A

| 42,221 | $9.86 \%$ |  | $4.0 \%$ | $\mathrm{~N} / \mathrm{A}$ |
| :--- | ---: | :--- | ---: | ---: |
| 38,193 | $10.78 \%$ | 15,502 | $4.0 \%$ | 15,202 |

(In thousands, e.xcept per share data)

## Interest income

$\qquad$
Interest expense..
$\qquad$
Provision for loan losses
Income before income taxes
Net income
Earnings per common share
Earnings per common share - assuming dilution
(In thousauds, except per share data)
Interest income
Interest expense.
Net interest income
Provision for loan losses
Income before income taxes
Net income
Earnings per common share
Earnings per common share - assuming dilution *
*Reclassified for comparative purposes.

Consoldsset
The Bank
$\qquad$

Total Capital to Total
Assets (Leverage Ratio):
Consolidated
The Bank

$\qquad$

## 18. Selected Quarterly Financial Data (Unaudited):

$\qquad$
$\qquad$

| Quarters ending 1999 |  |  |  |
| ---: | ---: | ---: | ---: |
| 3/31 | $\mathbf{6 / 3 0}$ | $9 / 30$ | $12 / 31$ |
| $\$ 6,632$ | $\$ 7,197$ | $\$ 7,046$ | $\$ 7,442$ |
| 1,344 | 1,336 | 1,467 | 1,710 |
| 5,288 | 5,861 | 5,579 | 5,732 |
| 63 | 62 | 62 | 63 |
| 2,842 | 2,892 | 2,952 | 3,154 |
| 1,842 | 2,002 | 2,026 | 2,091 |
| $\$ 0.42$ | $\$ 0.46$ | $\$ 0.47$ | $\$ 0.48$ |
| $\$ 0.40$ | $\$ 0.44$ | $\$ 0.45$ | $\$ 0.46$ |


| $\$ 0.40$ | $\$ 0.44$ | $\$ 0.45$ | $\$ 0.46$ |
| :--- | :--- | :--- | :--- |


| Quarters ending 1998* |  |  |  |
| ---: | ---: | ---: | ---: |
| $\mathbf{3 / 3 1}$ | $\mathbf{6 / 3 0}$ | $9 / 30$ | $\mathbf{1 2 / 3 1}$ |
| $\$ 6,400$ | $\$ 6,494$ | $\$ 6,569$ | $\$ 6,619$ |
| 1,528 | 1,514 | 1,507 | 1,427 |
| 4,872 | 4,980 | 5,062 | 5,192 |
| 25 | 25 | 37 | 63 |
| 2,616 | 2,498 | 2,657 | 2,566 |
| 1,746 | 1,628 | 1,732 | 1,751 |
| 0.40 | 0.38 | 0.40 | 0.41 |
| 0.38 | 0.36 | 0.38 | 0.39 |


| Actual |  | Minimum Capital Requirement |  | Minimum to be Well Capitalized Amount |
| :---: | :---: | :---: | :---: | :---: |
| Amount | Ratio | Amount | Ratio |  | be Well Capitalized Amount

## 19. Condensed Financial Statements:

The condensed financial statements of the Corporation (parent company only) as of December 31, 1999 and 1998, and for each of the three years in the period ended December 31, 1999, are as follows:


Condensed Statements of Income

| (in thousunds) | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Dividends from the Bryn Mawr Trust Company $\qquad$ | \$8,052 | \$4,012 | \$5,359 |
| Interest and other income | 241 | 236 | 237 |
| Total operating income | 8,293 | 4,248 | 5,596 |
| Expenses | 730 | 677 | 360 |
| Income before equity in undistributed income of subsidiaries | 7,563 | 3,571 | 5,236 |
| Equity in undistributed income of subsidiaries | 294 | 3,136 | 852 |
| Income before income taxes | 7,857 | 6,707 | 6,088 |
| Federal income tax benefit | 104 | 150 | 42 |
| Net income . | \$7,961 | \$6,857 | 6,130 |

Condensed Statements of Cash Flows

| (in thousands) | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Net income | \$7,961 | \$6,857 | \$6,130 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Equity in undistributed losses of subsidiaries | (294) | $(3,134)$ | (852) |
| Depreciation expense | 98 | 99 | 98 |
| Amortization of goodwill | 183 | - |  |
| Other | 629 | (3) | (1) |
| Net cash provided by operating activities | 8,577 | 3,819 | 5,375 |
| Investing Activities: |  |  |  |
| Cost of acquiring subsidiaries | $(2,195)$ | - | - |
| Investment in Subsidiaries | $(1,041)$ | (440) | (75) |
| Net cash used by investing activities. | $(3,236)$ | (440) | (75) |
| Financing activities: |  |  |  |
| Dividends paid | $(2,603)$ | $(2,012)$ | $(1,583)$ |
| Repayment of mortgage debt. | (30) | (26) | $(1,809)$ |
| Repurchase of treasury stock. | $(2,531)$ | $(2,519)$ | $(1,329)$ |
| Proceeds from issuance of stock............... | 303 | 432 | 260 |
| Net cash used by financing activities | $(4,861)$ | $(4,125)$ | $(4,461)$ |
| Change in cash and cash equivalents | 480 | (746) | 839 |
| Cash and cash equivalents at beginning of year | 221 | 967 | 128 |
| Cash and cash equivalents at end of year $\qquad$ | \$ 701 | \$ 221 | \$ 967 |

These statements should be read in conjunction with the other notes related to the consolidated financial statements.

As a bank and trust company subject to the Pennsylvania Banking Code ("the Banking Code") of 1965 as amended, the Bank is subject to legal limitations as to the amount of dividends that can be paid to its shareholder, the Corporation. The Banking Code restricts the payment of dividends by the Bank to the amount of its retained earnings. As of December 31, 1999, the Bank's retained earnings amounted to $\$ 31,280,000$. Therefore, as of December 31, 1999, dividends available for payment to the Corporation are limited to $\$ 31,280,000$. Since the primary source of dividend funding for the Corporation's dividend payments to its shareholders is the Bank's dividends, the Corporation is effectively limited as to the amount of dividends that it may pay to an amount to the limits placed on the Bank, as discussed above.

## 20. Segment Information:

The Corporation's principal operating segments are structured around the financial services provided its customers. The banking segment gathers deposits and makes funds available for loans to its customers. The Bank's Investment Management and Trust segment provides both corporate and individual investment management and trust products and services. The Bank's mortgage banking segment originates and sells residential mortgage loans to the secondary mortgage market.
Segment information for the years ended December 31, 1999, 1998, and 1997 is as follows:


Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance Counsellors of Bryn Mawr, Inc., Bryn Mawr Brokerage Company, Inc., CDC Capital Management, Inc. and Joseph W. Roskos \& Company have all been aggregated in All Others.
*-Reclassified for comparative purposes.

## Report of Independent Accountants

To the Board of Directors and Shareholders of Bryn Mawr Bank Corporation:
In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and of cash flows present fairly, in all material respects, the financial position of Bryn Mawr Bank Corporation and its subsidiaries at December 31, 1999 and 1998, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1999 in conformity with accounting principles generally accepted in the United States. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

Pricewaterhoweloopers LLP
Philadelphia, Pennsylvania
January 20, 2000


[^0]:    From left:
    Susan J. Healy
    Susan B. George Richard J. Fuchs Thomas J. Giamoni Joseph M. Tyson, Jr. Sandra H. Evans

[^1]:    The accompanying notes are an integral part of the consolidated financial statements.
    *Reclassified for comparative purposes.

